

(b) (6), (b) (7)(C)

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**Subject:** IC Next Steps  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 12/8/2017 2:00 PM  
**End:** Fri 12/8/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEY, JENNIFER E.; (b) (6), (b) (7)(C) FLANAGAN,  
PATRICK S

BM: No

(b) (6), (b) (7)(C)

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**Subject:** IC Next Steps  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Thu 9/14/2017 11:00 AM  
**End:** Thu 9/14/2017 11:30 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM; LEY, JENNIFER E.; PEREZ, ROBERT E; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
**Optional Attendees:** MCALEENAN, KEVIN K

**DO NOT forward this meeting invite.**

**You must accept or decline this invite.** If your principal cannot attend please email (b) (6), (b) (7)(C) and provide a reason as well as a surrogate *request*.

Attendees:

C1  
AC Ley  
COS  
EAC Perez  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** ICE/CBP Conference Call

**Location:** Conference Call Dial-In (b) (7)(E) or Commissioner's Small Conference Room

**Start:** Fri 11/17/2017 1:15 PM

**End:** Fri 11/17/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); PROVOST, CARLA (USBP); FLANAGAN, PATRICK S

**Optional Attendees:** Homan, Thomas; MCALEENAN, KEVIN K

Dial-In (b) (7)(E)

Pin: (b) (7)(E)

From:

(b) (6), (b) (7)(C)

To:

(b) (6), (b) (7)(C)

McAleenan, Kevin K SES; (b) (6), (b) (7)(C) R;

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

EREZ, ROBERT E;

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject:

IDII ESC Meeting

Attachments:

[1\\_IDI ESC 9\\_20\\_17 Agenda.pdf](#)

[2\\_IDII ESC Quarterly Report September 2017.pdf](#)

(b) (5)

[4\\_Granular FY 18 Timeline.pdf](#)

[5\\_IDI Working Group Report.pdf](#)

[6\\_IDI Use Case Prioritization.pdf](#)

[7\\_COMPILED IDI Glossary Subject Level 1 Prioritization - 20170830 v5.pdf](#)

(b) (5)

Dear All –

My apologies about resending all of this again but we improved a few things in the slide deck.

Please note, there is a meeting in the room immediately preceding us tomorrow so it might be a little after 2:00 before we get the conference line set up.

We are looking forward to seeing you all again tomorrow. Please let me know if you have any questions before then.

Conference Line: (b) (7)(E)

Participant Code: (b) (7)(E)

<<1\_IDI ESC 9\_20\_17 Agenda.pdf>> <<2\_IDII ESC Quarterly Report September 2017.pdf>> (b) (5) <<4\_Granular  
FY 18 Timeline.pdf>> <<5\_IDI Working Group Report.pdf>> <<6\_IDI Use Case Prioritization.pdf>> <<7\_COMPILED IDI Glossary  
Subject\_Level 1 Prioritization - 20170830 v5.pdf>> (b) (7)(E)

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Data Science Program Manager

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(b) (6), (b) (7)(C)





## DHS Immigration Data Integration Executive Steering Committee

September 20, 2017

<b>Meeting Name:</b>	DHS Immigration Data Integration Executive Steering Committee
<b>Date:</b>	September 20, 2017
<b>Time:</b>	2:00 PM – 3:30 PM
<b>Location:</b>	NAC 01-044 (Secretary's Conference Room)
<b>Facilitator:</b>	Marc Rosenblum, IDI ESC Co-Chair

### AGENDA

1. Administrative
  - Finalize July 12, 2017 Meeting Minutes
  - S2 Quarterly Reports
2. Updates
  - Long-Term IDII Implementation Plan
  - Granular FY18 Timeline
3. IDI Working Group Reports
  - DGWG
  - P&OWG
  - C&IWG
4. New Business
  - Use Case Prioritization
  - Glossary Subject Prioritization
  - COA Code Roll-out – Class of Admission Standard
  - A-Number Standardization

**INFORMATION**

MEMORANDUM FOR: Claire M. Grady  
Senior Official Performing the Duties  
of the Deputy Secretary

FROM: (b) (6), (b) (7)(C)  
Assistant Secretary  
for International Affairs  
Office of Policy

SUBJECT: **Immigration Data Integration: 90-Day Progress Report**

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**Background:** U.S. Department of Homeland Security (DHS) Memorandum 16-3048, “Improving Immigration Data Analysis and Reporting,” directs the Office of Policy (PLCY) Office of Immigration Statistics (OIS) to work with the Office of the Chief Information Officer (OCIO) and the Department's operational and headquarters Components to develop a more fully-integrated immigration data environment and to strengthen the Department's systems for analyzing and reporting on immigration data. The goals of the resulting DHS Immigration Data Integration Initiative (IDII) are to:

- Establish uniform Department-wide data standards (including a common data glossary, documentation of data processes, and measures to ensure data quality);
- Provide stakeholders with real- or near real-time access to needed immigration data; and
- Ensure that records are fully linkable across immigration data systems.

The memo further directs OIS and OCIO to establish and co-chair an Immigration Data Integration Initiative Executive Steering Committee (IDII ESC) and to provide progress reports every 90 days. This fourth progress report is due September 1, 2017.

**Summary:** The IDII ESC held its last meeting on July 12, 2017. The committee focused on the following substantive topics:

1. **Policy & Oversight:** Pursuant to the President’s recent Executive Orders (EOs),<sup>1</sup> OIS and the Department’s operational Components are developing plans to complete several new reports. The IDII ESC is working to ensure that U.S Customs and Border Protection

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<sup>1</sup> Executive Order No. 13767, 82 Fed. Reg. 8793 (Jan 30, 2017); Executive Order No. 13768, 82 Fed. Reg. 8799 (Jan 30, 2017).

(CBP), U.S. Immigration and Customs Enforcement (ICE), the United States Coast Guard (USCG), U.S. Citizenship and Immigration Services (USCIS), and the U.S. Department of Justice (DOJ) Executive Office of Immigration Review (EOIR) provide statistical data to OIS on the necessary schedule and that these parties agree on how to draft the reports. OIS and OCIO are also working with Components to use their existing information technology (IT) systems and capabilities to deliver more timely results.

- a. Legal Immigration Report: The Presidential Memorandum of March 6, 2017<sup>2</sup> directs DHS to provide quarterly reports on adjustments of status and legal immigration into the United States. To meet this requirement, the quarterly Legal Immigration and Adjustment of Status Reports are available on the OIS website.
  - b. Enforcement Reports: Two EOs<sup>3</sup> and a DHS memorandum<sup>4</sup> direct CBP and ICE to produce monthly tactical reports on apprehensions and arrests. The DHS Front Office and the EO Implementation Task Force also directed OIS to work with CBP, ICE, and USCG to produce a quarterly analytic Enforcement Outcomes Report that uses person-based data from across multiple DHS and DOJ data systems to report on the full enforcement lifecycle. To meet this requirement, monthly CBP Enforcement Statistics Reports are available on the CBP website. OIS and ICE continue to work to resolve outstanding issues with the monthly ICE Administrative Arrests Report and the Quarterly DHS Enforcement Outcomes Report.
2. EOIR Memorandum of Agreement (MOA): The quarterly Enforcement Outcomes Report and other work to analyze the full enforcement lifecycle rely heavily on data from EOIR. OIS and EOIR have developed an MOA for data sharing for analytical and statistical purposes. Pending other potential future arrangements, OIS and EOIR have agreed that EOIR will provide a complete set of person-centric records to OIS, and that OIS will create a merged DHS-EOIR dataset for analytic purposes. OIS will anonymize the data prior to making the merged dataset available to other DHS Components or to EOIR. The MOA is in final stages of clearance and is expected to be signed in September 2017.
  3. Immigration Data Integration Staffing and Funding: Pursuant to the Department's Fiscal Year (FY) 2019-FY 2023 Resource Planning Guidance, OCIO and PLCY have submitted a Program Decision Options report to the Office of the Chief Financial Officer to request funding for the IDII during the FY 2019-FY 2023 Future Years Homeland Security Program. The IDII funding request is included in the Department's Draft Resource Allocation Decision as part of the Department's "Above Guidance" request.

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<sup>2</sup> Memorandum for the Secretary of State, the Attorney General, the Secretary of Homeland Security, <https://www.whitehouse.gov/the-press-office/2017/03/06/memorandum-secretary-state-attorney-general-secretary-homeland-security> (March 6, 2017).

<sup>3</sup> Executive Order No. 13767, 82 Fed. Reg. 8793 (Jan 30, 2017); Executive Order No. 13768, 82 Fed. Reg. 8799 (Jan 30, 2017).

<sup>4</sup> Department of Homeland Security Memorandum, "Implementing the President's Border Security and Immigration Enforcement Improvements Policies" (Feb 20, 2017); Department of Homeland Security Memorandum, "Enforcement of the Immigration Laws to Serve the National Interest" (Feb 20, 2017).

In addition, the House Appropriations Committee has proposed to include \$4,787,400 in the FY 2018 Appropriations Bill to accelerate implementation of the IDII. According to the Committee: “This initiative continues departmental efforts directed by the Committees on Appropriations in prior years based on bipartisan, bicameral concerns about the inability of the Department to provide timely reporting of border security and immigration enforcement data.”<sup>5</sup>

Pursuant to the Appropriations Committee direction, OIS and OCIO are working with PLCY to seek interim financial support to allow OIS to immediately develop a pilot program to answer data-driven questions from the Secretary and Deputy Secretary, Office of Legislative Affairs, and Office of Public Affairs. This interim program would build on existing Component and enterprise IT systems and programs resulting in substantially improved operations and cost avoidance while allowing headquarters Components to better analyze and report on immigration data. OIS and OCIO’s preferred long-term solution is for the IDII to leverage the Data Framework for data brokerage and Business Intelligence as a Service for dashboard development.

4. **Working Group Reports:** The IDII ESC has established three working groups (Data Governance, Policy and Oversight, and Capability and Implementation) to complete immigration data integration. Working group reports at the July 12, 2017 IDII meeting focused on the collection and analysis of immigration data use cases, developing standards, unifying the terminology, and developing policy and oversight processes within the immigration domain. Select OIS staff have been granted direct access to the USCIS benefits data environment allowing them to view and work with the information necessary to better meet their reporting requirements.
5. **Administrative Matters:** ICE presented its Comprehensive Plan for Immigration Data Improvement to the IDII at the July 12, 2017 ESC meeting. ICE plans to work with IDII working groups on common methodologies, definitions and policies, while OIS committed to take the lead on developing a complementary IDII master plan that describes how IDII and ICE’s Immigration Data Modernization project relate to and support each other.

PLCY requested the appointment of James Neumeister as the Component Acquisition Executive to work with IDII.

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<sup>5</sup> U.S. House of Representatives, Committee on Appropriations, “Department of Homeland Security Appropriations Bill, 2018,” Committee Report, p. 6.

## Tentative Timeline – Dependent on FY Funding\*

Fiscal Year	Task Completed or Capability Achieved
FY 2018 Q1/Q2	<ol style="list-style-type: none"> <li>1. Establish an IDII Master Schedule</li> <li>2. Establish an IDII Risk Register</li> <li>3. Present CASP and CAR for IDII to JRC</li> <li>4. Publish COA Data Standard</li> <li>5. Focus DGWG members and resources to:               <ol style="list-style-type: none"> <li>a. Complete the standards and glossary process for the prioritized use cases through the planned workflow process and hand off to POWG and CIWG</li> <li>b. Prioritize new use cases and move through the standards and glossary process resulting in a hand off to the POWG and CIWG</li> <li>c. Continue to publish additional data standards as they are identified through the use case workflow process (Goal = 3 – 5 standards)*</li> <li>d. Move the prioritized glossary structure and terms through the planned workflow process</li> <li>e. Draft recommended policy requirements for standards and glossary use, implementation, and maintenance</li> <li>f. Formally appoint identified stewards for the immigration domain</li> </ol> </li> <li>6. Focus POWG members and resources to:               <ol style="list-style-type: none"> <li>a. Review and annotate use cases from a policy, privacy, and civil liberties perspective</li> <li>b. Continue developing record linkage algorithms to support aggregate reporting requirements based on a merged, cleaned, and de-duplicated person-centric data depository built from Component-level data sets</li> <li>c. Collect relevant policies relating to information sharing throughout DHS</li> <li>d. Develop information sharing policies for the enterprise level immigration data domain</li> <li>e. Develop template information sharing agreements</li> </ol> </li> <li>7. Focus C&amp;IWG members and resources to:               <ol style="list-style-type: none"> <li>a. Establish secure server space for OIS staff to store and process data in the interim integrated environment</li> <li>b. Establish secure environments for electronic data transfer between OIS and Components                   <ol style="list-style-type: none"> <li>i. eCIScor access and training for approved OIS staff</li> <li>ii. ICEWEB access provided for approved OIS staff</li> </ol> </li> </ol> </li> <li>8. Routinely provide identified data to support transitioning from a quarterly reporting rhythm to a monthly reporting rhythm as soon as practicable</li> <li>9. Continue to identify and evaluate data sets for inclusion in future iterations for improved reporting methods and processes and incorporate new data sets as they are vetted for use</li> </ol>
FY 2018 Q3/Q4	<ol style="list-style-type: none"> <li>1. Continue to maintain and develop above items.</li> <li>2. Begin developing Mission Needs Statement (MNS), Concept of Operations (CONOPS), and Capability Development Plan (CDP) for the JRC</li> <li>3. Finalize initial set of data policies relevant to the DHS immigration data domain and new IDII environment.</li> <li>4. Formalize data sharing agreements with major operational Components.</li> <li>5. Continue to develop and maintain operational and functional requirements for the IDII Environment</li> <li>6. Establish and maintain the deployment of the first iteration of the IDI Environment*</li> <li>7. Develop prototype dashboard tools to provide quarterly aggregated person-centric data based on the immigration lifecycle to DHS leadership based on reporting rhythm*</li> <li>8. Develop training modules and beta testing criteria for prototype dashboard tools*</li> <li>9. Test integrated business intelligence capabilities*</li> </ol>

\* = FY 18 Funding Dependent; May move into FY 19 if there is no FY 18 funding available

# IMMIGRATION DATA INTEGRATION WORKING GROUP REPORTS

September 20, 2017

The Immigration Data Integration Executive Steering Committee (IDI ESC) relies on the working groups to provide guidance, support, and tactical solutions to assist the IDI ESC in achieving its strategic goals.

The success of the Immigration Data Integration Initiative depends on broad Component and Agency participation in IDI ESC Working Groups; and working group members are required to attend regular meetings and execute group tasks in a timely manner.

This report includes the activities and objectives the Immigration Data Integration Working Groups (IDI WG) have accomplished from July 13 through September 20.

This report serves as a check point for what has been completed to date and what is in planning for the next iteration of work.

THE DATA GOVERNANCE WORKING GROUP (DGWG) is responsible for the effort to develop the Immigration Domain data governance structure for DHS immigration data quality and information sharing efforts, including common data definitions, standards, capabilities, and policy requirements.

The DGWG primary focus areas include identifying and appointing stewards, collaborating and capturing business needs (use cases) and capability gaps, and developing and publishing master reference data standards and glossaries. The DGWG has automated repeatable processes and workflows that support working group members, leads, and stewards in completing this work and using it to support the other IDI working groups.

Data Standards and Glossary Project leads and members have accomplished the following activities in the past 60 days.

- Use cases:
  - DGWG meetings are the last Thursday of the month to review, reconcile, and vet the use cases
  - 30 Use cases submitted to date: USCIS (9) ICE (5) USCG (1) CBP (2) DHS OIS (13)
  - DGWG and POWG members prioritized the 30 use cases
  - Updated use cases include input from DOJ EOIR, DGWG, and POWG members
  - Glossary and Standards outcomes are a result of information captured in the use cases and working group meetings
  - Attended a meeting with TSA to discuss TSA contributing to the IDI use cases based on dependencies and capabilities TSA identified under the immigration domain; TSA is requesting authorization to enter use cases for vetting, prioritization, and analysis
- Glossary:
  - The Glossary project lead provided the DGWG and POWG members the level one subjects identified in the use cases for prioritization
  - The working group members have reviewed and prioritized the initial 11 subject areas and are requesting the IDII ESC review the prioritization and concur or recommend priority levels
  - DOJ EOIR has provided the EOIR glossary for consideration and inclusion
  - The Glossary project lead will facilitate a glossary workshop in late September/early October to begin structuring the immigration domain taxonomy with the DGWG and POWG members
- Standards:
  - Version 1 of the Class of Admission (COA) Immigration Domain Standard is complete and ready for IDII ESC review.
  - With ESC approval, the formally appointed COA steward and DGWG chair will publish the COA Standard Version 1 as the first standard published under the authority of the IDII ESC.
  - The Standards project lead will contact each use case POC in September and October to identify the Immigration Domain standards for each the use case. The results will be discussed with the stewards, DGWG, and POWG members in preparation for the next IDII ESC meeting.
  - Stewards: 18 stewards are formally appointed
  - 12 standards are in process and six new standards identified as requiring stewardship: Event Type, Agency/Vessel, Person Status, Port, Jurisdictions (Zip Code mappings), and Identification Numbers

THE POLICY AND OVERSIGHT WORKING GROUP (POWG) develops enterprise-wide policies around information sharing, data quality, and data transparency in accordance with the guidelines established by DHS regulatory offices and pursuant to the Information Sharing and Safeguarding Directive, 262-05. The work associated with this working group governs the general activities of the IDI ESC.

Data Policy, Data Matching, and Data Management leads and members have accomplished the following activities in July, August, and September:

- Invited Dr. Mark Motivans from the Bureau of Justice Statistics (BJS) to the July data matching project working group meeting to present on BJS Federal Criminal Case Record DYAD Link System and the lessons learned in data record linkage. Follow-up meeting was held with BJS team to exchange data matching practices in August.
- Invited Mr. Michael Gorman from CBP to the August data matching project working group meeting to provide an overview on ADIS matching and how their system produces the nonimmigrant overstay report.
- Invited Mr. Damian Kostiuick from USCIS to the September data matching project working group meeting to provide an overview on USCIS's PCS (Person Centric System) machine learning and elastic searching for high precision and recall.
- Continue developing rules and codes to clean and standardize the identifiers of selected datasets.
- Continue collecting existing matchings strategies and practices from members.
- Started documentation on best practices on data matching pertaining to the enforcement flow.
- Participated in OIS use case prioritization discussions.
- Published LIASR for 2017 Q2 and Q3.
- Continue working with EO Task Force, ICE leadership, and EOIR to harmonize methodologies underlying the EO Enforcement Outcomes Report and data transfer schedule.
- Finalized data transfer MOA with EOIR.
- Worked with BJS leads and submitted a panel presentation proposal on data matching to Federal Committee on Statistical Methodology (FCSM) Conference (March 2018)
- Started working with DHS PRVY, USCIS, ICE SEVA on a microdata request on employment-based LPR from White House Council of Economic Advisers (CEA)

Data Policy, Data Matching, and Data Management leads and members will focus on the following activities as next steps and priorities:

- Confirm the appropriate working group members are available to review and annotate use cases from the policy and privacy perspective and update working group membership as necessary.
- Continue holding monthly meetings/brownbags for the data matching project to share data matching practices in DHS Components and other non-DHS agencies.
- Continue developing rules and codes to clean and standardize identifiers of selected datasets.
- Continue collecting existing matching strategies and practices from members.
- Continue working a white paper on existing matching strategies and practices.
- Design a comprehensive study on current OIS record linkage methods and document findings.
- Start vetting a collaboration project with BJS on measuring the impact of prosecuting immigration offenders on rates of re-apprehension.
- Work with CBP to acquire non-I-94 immigrant admissions data.
- Continue working on statistical methods that allow for limited public release of (perturbed) microdata.



THE CAPABILITIES AND IMPLEMENTATION WORKING GROUP (CIWG) is dependent upon funding and inputs of the other Working Groups and Executive Steering Committee validation of scope, prioritization, mission needs, and concept of operations. The C&I Working Group is in the process of standing up, commencing preliminary discovery to support future set-up and operations. The IDII project is in Phase II.

Phase II: Eliminate Manual Transfers; Build Initial OIS Data Environment	
Scope	Automation of current manual data transfer process
Outputs	Secure platform for data transfer and final signed sharing agreements
Outcome	Regularly scheduled datasets delivered with full elimination of the manual transfers

#### Current Update:

- Developed capabilities and implementation framework to supporting both current OIS-centric incremental progress and longer term enterprise capabilities.
  - CY 2017 focus on quarterly production in the following quarter of the OIS Annual Immigration Yearbook and Border Security Status Report, modified to support high priority demand for linked, immigration lifecycle reports. Intent is to build to monthly reporting the month after in CY 2018, and use this work to build momentum and conduct planning to support eventual migration to the IDII Enterprise Solution.
  - Discussions with (ICE and CIS underway) to support incremental improvements.
  - Integration of the Data Framework program leadership into ongoing IDII PMO activities
  - Supporting OIS to document its “as is” data acquisition, processing, and report production and dissemination including performance metrics.

#### Planned Activities

- Near-term focus is to support incremental improvements –
  - Support CIS and ICE to come to closure with their near term efforts to support OIS process improvements.
- Mid-term Plans – with initial funding, will:
  - Work with CBP and Coast Guard to develop their mid-term term efforts
  - Initiate C&I outreach to federal partners outside DHS.
  - Follow-up with ESC members to formally populate and stand-up the working group

Use Case ID	Use Case Title	Use Case Target	USCG	USCIS	OIS	ICE	EOIR	Ranking
CBP 001	Dataset Data Quality Plan Grading	Quality-Rated Data will provide a known level of confidence in the data that forms the intellectual basis for action by report writers, data analysts, decision-makers, surveyors, investigators, adjudicators, police, attorneys, and executives.	2	1	2	3	1	MED
CBP 102	Immigration Lifecycle Reporting	CBP is unable to comprehensively report on the various phases of the immigration lifecycle.	3	3	3	3	3	HIGH
ICE 001	ICE Deportation Officer Alien Record Checks	Labor intensive, inefficient record checks are required to validate identify and status.	3	2	1	3	1	MED
ICE 002	Streamlined and automated immigration data entry.	Immigration-related data is not easily accessible within ERO systems and applications.	3	2	2	3	3	HIGH
ICE 003	Immigration Lifecycle Comprehensive Reports	ICE is unable to comprehensively report on the various phases of the immigration lifecycle.	3	3	3	3	3	HIGH
ICE 004	Timely and Relevant Data Change Notifications	ICE is unable to provide notifications that are automated, user-relevant, and on-going regarding data changes and events, resulting in a failure to provide timely, accurate, and actionable information.	3	2	2	3	3	HIGH
ICE 005	Map and convert "non-standard" ICE EID ports of entry to standard POEs as defined by CBP	Some of the "POE" codes in the ICE EID represent departure locations for aliens that are being removed rather than a true POE as defined by CBP. An example is Alexandra Louisiana. Non-standard EID POEs will need to be converted to an appropriate CBP POE in order to be integrated into IDI.	2	1	2	2	1	LOW
OIS 001	Nonimmigrant Admissions to the United States Flow Report	To describe the number of nonimmigrant admission events to the United States.	3	1	3	3	1	MED
OIS 002	Border Security Status Report (BSSR)	This report provides data on the categories of border security and immigration enforcement related activities.	3	3	3	3	1	HIGH
OIS 003	OIS: Immigration Enforcement Actions Annual Report	A comprehensive picture of enforcement actions taken by DHS for the fiscal year.	2	1	3	3	1	MED
OIS 004	DHS Immigration Enforcement Lifecycle	A comprehensive picture of individuals in the U.S. immigration system.	3	1	3	3	2	MED
OIS 005	Lawful Permanent Residents Annual Flow Report	The Office of Immigration Statistics (OIS) Annual Flow Report on lawful permanent residents contain information on the numbers and demographic profiles of persons admitted to the United States as, and those already in the United States who adjust their status to, lawful permanent residence during a given fiscal year.	3	3	3	3	1	HIGH
OIS 006	Naturalization Annual Flow Report	The Office of Immigration Statistics (OIS) Annual Flow Report on naturalization contains information on the numbers and demographic profiles of persons naturalized as citizens of the United States during a given fiscal year.	3	1	3	3	1	MED
OIS 007	Refugees and Asylees Annual Flow Report	The Office of Immigration Statistics (OIS) Annual Flow Reports on refugees and asylees contain information on the numbers and demographic profiles of persons admitted to the United States as refugees, and those applying for and granted asylum status during a given fiscal year.	3	1	3	3	2	MED

Use Case ID	Use Case Title	Use Case Target	USCG	USCIS	OIS	ICE	EOIR	Ranking
OIS 008	Unauthorized Immigrant Population Estimates Report	The Unauthorized Immigrant Population Estimates report provides information on the estimated number of foreign-born persons who are not part of the legally resident immigrant population as of a particular reference date (usually January 1). The report provides additional estimates by age, sex, leading states of residence, period of entry, and region and leading countries of birth.	3	3	3	3	2	HIGH
OIS 009	Alien Incarceration Report	The Alien Incarceration Report is mandated by Executive Order and seeks to report the number of illegal aliens being held in Federal, state and local law enforcement facilities. The intent is to promote awareness of criminal aliens in the United States. The Secretary of DHS and the Attorney General are directed by the order to collect relevant data and report quarterly on the number of illegal aliens incarcerated in Federal, state and local facilities.	3	3	3	3	3	HIGH
OIS 012	Legal Immigration and Adjustment of Status report	<p>On March 6, 2017, the President issued a Memorandum for the Secretary of State, the Attorney General, and the Secretary of Homeland Security on Implementing Immediate Heightened Screening and Vetting of Applications for Visas and Other Immigration Benefits, Ensuring Enforcement of All Laws for Entry into the United States, and Increasing Transparency among Departments and Agencies of the Federal Government and for the American People.</p> <p>The Memorandum directs the Secretary of Homeland Security to issue quarterly reports detailing the number of adjustments of immigration status that occurred during the reporting period, disaggregated by type of adjustment, type and detailed class of admission, and country of nationality. This report has been prepared by the Department’s Office of Immigration Statistics to comply with the President’s directive.</p> <p>The report describes legal immigration and adjustments of status and includes admissions to lawful permanent residence, naturalizations, refugee arrivals, and nonimmigrant (I-94 only) admissions.</p>	3	3	3	2	2	HIGH
OIS 014	Resident Nonimmigrant Population Estimates Report	The Resident Nonimmigrant Population Estimates report provides information on the estimated number of persons who were admitted via a resident nonimmigrant class of admission and residing in the U.S. during a reference fiscal year. The report provides additional estimates by age, sex, category of admission, leading states of destination, and region and leading countries of citizenship.	3	1	3	2	1	MED
OIS 015	Lawful Permanent Residence (LPR) Population Estimates Report	The LPR Population Estimates report provides information on the estimated number of persons with LPR status as of a particular reference date (usually January 1). The report provides additional estimates by leading states of residence, period of entry, eligibility to apply for naturalization, and leading countries of birth.	3	2	2	3	1	MED
OIS 016	Enforcement Outcomes Quarterly Report	This quarterly report summarizes DHS-wide enforcement outcomes. The core of the report includes five tables: (1) initial enforcement actions by DHS Component and country of citizenship; (2) initial enforcement actions by Component, criminality, known or suspected gang affiliation, and prior immigration offense; (3) enforcement outcomes by Component and a breakdown of cases that: have resulted in repatriation by detailed type, in receipt of an unexpected final order of removal, still in removal proceedings by detention status, benefitting from temporary or permanent relief, and resulting in maritime repatriations or USCG transfers; (4) DHS removals and returns by initial agency and time since initial enforcement action; and (5) releases from CBP or ICE custody by initial agency and time since initial enforcement action.	3	3	3	3	3	HIGH

Use Case ID	Use Case Title	Use Case Target	USCG	USCIS	OIS	ICE	EOIR	Ranking
USCG 001	Migrant Database	The Coast Guard would like to standardize the data collection, validation, and reporting mechanisms for all DHS Components. Presently, there are numerous specific issues relating to the DHS Components lacking a clear and aligned definitions, measurements, management, and reporting policies, procedures, and systems to effectively analyze and plan for migrant interdictions and removals. This specifically includes: Lack of a common lexicon and definitions, Inconsistent measurement methodology and metrics, Lack of a DHS centralized database for migrant case management (similar to the ONDCP Consolidated Counter Drug Database (CCDB)), and Lack of a central information node for sharing migrant interdiction and investigation data. By having a standard collection mechanism among all components we can address these issues and give greater transparency to leadership and the public.	3	2	3	2	1	MED
USCIS 001	Determine how many aliens have been issued NTAs and who are in removal proceedings.	Different DHS Components (CBP, ICE, and USCIS) issue NTAs. There is no consistency in/between the electronic systems used to create NTAs. DHS Component electronic system reporting is not accurate. Many times the creation of an NTA is self-reported. EOIR's final disposition of an appeal affects jurisdiction for the adjudication of certain immigration benefit applications, e.g., aliens whose EOIR case(s) have been Administratively Closed may still be in the Immigration Court's jurisdiction. These applications cannot be adjudicated by USCIS until such time as the appeal is reopened by the Immigration Court.	3	2	2	2	3	MED
USCIS 002	Consolidate duplicate paper and electronic files and update CIS/NFTS/ELIS (detect duplicates)	There are various ways records are created. The most common way is when aliens are apprehended and deported/excluded/expeditiously removed. In such cases, the alien typically uses an alias (fake name and date of birth) so the encounter might not prevent them from obtaining an immigration benefit or entering the U.S. using their given name. The person-centric initiative will aid in identifying aliens by their FIN. Using a program/algorithm to search records that have the same FIN and consolidate all files/systems discover in the search, will ensure that files/aliens who have previously been removed are identified and all information is available to the appropriate departments, directorates, program offices, and components.	3	2	2	2	2	MED
USCIS 003	Accurate reporting of all pending cases/Close out cases that are completed.	There are cases that are completed but remain pending in systems. This causes inaccuracy in reporting agency production data, deferred revenue, and processing times or false completion rates, all of which can affect the staffing models (i.e. SAMs).	3	2	2	2	2	MED
USCIS 004	Non-immigrant codes for executive order regarding overstays.	Alien fails to leave the US when or before NI visa expires. Find a data steward for this data table and bring the table up to date with the current and accurate NI codes. Conduct analysis across systems to determine: who entered, class of admission, status validity date, visa expiration date (from DOS), visa waiver, departure date (if departed), country of nationality, number of entries/departures, changed status, extended status, etc. To ensure accurate reporting for NI overstays. Need input from ICE and CBP. NIVs may be issued for extended periods, e.g., 1 year, 10 years, but the authorized stay is not necessarily granted to the visa expiration date. An authorized stay is typically 1 month, 3 months, 6 months, or 1 year. In the case of a K3 Spouse of a USC, or the derivative K4 Child, the stay may be granted for 2 years. Visa Waiver Program (VWP): - 38 countries participate- travel for business or tourism- stays up to 90 days without a visa, and duration of stay cannot be extended- cannot change or adjust status while in the U.S. (exceptions might apply for U visas, refugee, aslyee, beneficiary of an approved immediate relative petition)- travelers must have a valid Electronic System for Travel Authorization (ESTA) approval prior to travel as part of the comprehensive vetting of individual VWP travelers prior to their departure from the U.S.	3	3	3	2	2	HIGH

Use Case ID	Use Case Title	Use Case Target	USCG	USCIS	OIS	ICE	EOIR	Ranking
USCIS 005	Complete end-to-end immigration data from entry into U.S.to Naturalization.	Create an accurate process of the entire lifecycle (i.e. immigration history) of an applicant from their first encounter/entry into the U.S. through citizenship. Steps to citizenship may include some or all of the following: 1) Entry into the U.S. via immigrant admission (IV) or non-immigrant entry (NIV or EWI) 2) Extension of non-immigrant status 3) Change to another non-immigrant status 4) NTA issued/EOIR proceedings - with final status (Aliens whose EOIR case(s) have been Admin Closed may still be in the court's jurisdiction when applying for an immigration benefit. In such cases, USCIS may not have jurisdiction to adjudicate an I-485 or approve an N-400.) 5) Removal, exclusion, and/or deportation (once or multiple times) 6) Obtain LPR via AOS or IJ grant (aliens admitted on an IV are granted LPR status upon admission) 7) Petitions to remove conditions (may apply to Family classifications based on a qualifying marriage that was < 2 years at the time of adjustment or E5 Employment Creation classifications) 8) Apply for citizenship 9) Derive Citizenship through a parent10) Naturalization	3	2	3	3	2	HIGH
USCIS 006	OIDP intake scanning needs to be within NARA regulations of 300 dpi	In order to move into electronic paperless immigration records and processes, all file contents must be scanned in to the adjudications system (e.g., ELIS, EDMS) with a quality of at least 300 dpi - the NARA standard for electronic files. Once cases are scanned into EDMS, the paper file is no longer available for review to verify the authenticity of submitted documents, i.e. identify fraudulent documents, or to enlarge images for readability/clarification.	1	2	1	1	1	LOW
USCIS 008	Determine the number of nonimmigrants in the country to comply with EO countries by class of admission.	Executive Order In order to be compliant with existing orders and/or information requests, we must be able to readily ascertain the number of nonimmigrants physically present in the U.S.EO 13769: Protecting the Nation from Foreign Terrorist Entry into the U.S. - Seven countries affected: Iran, Iraq, Libya, Somalia, Sudan, Syria, and Yemen. Reports needs to cover the past three years (beginning 2/1/14) and include: - Country of Citizenship, - Class of Admission, - Number of aliens who were admitted into the U.S. as a NI and have not departed (Only include the latest entry for aliens with multiple entries. Do not include those who adjusted status after the NI admission.)	3	3	2	3	1	MED
USCIS 009	Determine the number of aliens denied AOS who are still in the country.	Many aliens who applied for AOS were denied the benefit of LPR due to criminal records, inadmissibility legal violations, Fraudulent marriages, Visa overstay, illegal entry, reentry after deportation; however, they were never issued an NTA to appear before the IJ. Comply with EO to "...promptly remove those individuals whose legal claims to remain in the US have been lawfully rejected, after any appropriate civil or criminal sanctions have been imposed."	3	3	2	2	3	HIGH
USCIS 010	Create reports as directed in EO 13769:, Border Security and Immigrations enforcement Improvements, Sec 15.	Create reports as directed in the EO, Border Security and Immigration Enforcement Improvements, Sec 15: "Sec. 15. Reporting. Except as otherwise provided in this order, the Secretary, within 90 days of the date of this order, and the Attorney General, within 180 days, shall each submit to the President a report on the progress of the directives contained in this order". Provide monthly reports containing statistical data on aliens apprehended at or near the southern border using a uniform method of reporting by all DHS components, in a format that is easily understandable by the public.	3	3	3	3	1	HIGH

High	Subject area where terminology and definitions are critical for successful immigration data integration
Medium	Subject area where terminology and definitions may not be critical yet have a significant impact on operational aspects of immigration data integration
Low	Subject area where terminology and definitions are necessary for immigration data integration but may not have critical or significant impact

Level 1 Term	Level 1 Definition	USCIS Priority	DOS Priority	OIS Priority	CBP Priority	ICE Priority	DOJ/EOIR Priority	Priority Results
Person	Terms relating to any general form of a person (includes items relative the type, relationship, marital status, gender, or other relative areas) as used across the USG and private sector	High	High	High	High	High	High	3.00
Benefit	Terms relating to any general form of benefit (includes anything that assists or promotes well-being, as well as, aid, financial assistance or payments, or employment services allowances, or rights) as used across the USG and private sector	High	High	High	Low	High	High	2.67
Law Enforcement	Terms relating to any general form of law enforcement (includes items relative to the enforcement of laws, investigation of crimes, arrests, detentions, or other actions) as used across the USG and private sector	High	High	High	Low	High	High	2.67
Legislation	Terms relating to any general form of legislation (includes items relative to federal, state, or local laws, directives, policies, order or other directive actions) as used across the USG and private sector	High	High	Medium	High	Medium	High	2.67
Data	Terms relating to any general form of data (includes terms relating to data, data management, information technology, information management, or other items within the general subject area) as used across the USG and private sector	High	High	Low	High	High	Medium	2.50
Geophysical	Terms relating to any general form of geophysical items (the physical properties and processes of geological phenomena that includes items such as country, states, and other boundary information) as used across the USG and private sector	High	Low	High	High	Medium	Medium	2.33
Document	Terms relating to any general form of document (includes types of representations that are used to provide communications between people or groups) as used across the USG and private sector	High	High	Low	Low	Medium	High	2.17
Facility	Terms relating to any general form of facility (place in a building, building, installation, structure, land, and other real property and any fixture or equipment necessary to do something) as used across the USG and private sector	High	Low	Medium	Medium	High	Medium	2.17
Metrology	Terms relating to any general form of metrology (includes items relative to forms of measurement) as used across the USG and private sector	Low	Medium	Medium	High	High	Low	2.00
Occupation	Terms relating to any general form of occupation (includes items relative the principal business of one's life such as a craft, trade, profession or other means of earning a living) as used across the USG and private sector	High	Medium	Medium	Low	Low	Low	1.67
Organization	Terms relating to any general form of organization (includes items relative the grouping of people that has a more or less constant membership, corporate or agency structures or other management structures) as used across the USG and private sector	Medium	High	Low	Low	Low	Low	1.50

**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** [CBP COMMISSIONER SCHEDULER](#); (b) (6), (b) (7)(C) [Owen, Todd C \(FAC OFO\)](#); [WAGNER, JOHN P \(DEAC OFO\)](#); [YOUNG, EDWARD E](#); [LANDER](#) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) [BOYER, STEPHEN A](#); (b) (6), (b) (7)(C) [HOFFMAN, TODD A](#);  
(b) (6), (b) (7)(C) [FALK, SCOTT K \(OCC\)](#); (b) (6), (b) (7)(C) [\(OCC\)](#); (b) (6), (b) (7)(C) [COUREY, MARC BENNETT \(OCC\)](#); [SAHAKIAN, DIANE V](#); ALLES, RANDOLPH D; FLANAGAN, PATRICK S; MORGAN, MARK A (USBP); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) D; VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** Immigration Enforcement/Temp Facilities IPT  
**Start:** Monday, January 30, 2017 3:50:00 PM  
**End:** Monday, January 30, 2017 4:30:00 PM  
**Location:** 4.4A Commissioner's Large Conference Room  
**Attachments:** [170125 - ECInteriorEnforcement FINAL.DOCX](#)  
[170125 - ECBorderSecurityEO FINAL.DOCX](#)

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Please do not forward, if you are unable to attend or would like a +1 request please let me know: (b) (6), (b) (7)(C)

<<170125 - ECBorderSecurityEO FINAL.DOCX>> <<170125 - ECInteriorEnforcement FINAL.DOCX>>

**Attendees:**

Commissioner

Deputy Commissioner

COS Flanagan

DCOS (b) (6), (b) (7)(C)

EAC/DEAC OFO (+2) - (b) (6), (b) (7)(C)

Chief/ Deputy Chief USBP (+2) (b) (6), (b) (7)(C)

EAC/DEAC AMO (+2) - (b) (6), (b) (7)(C)

EAC ES (+2)

EAC OS (+2)

(b) (6), (b) (7)(C)

OCC Falk (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Bennett Courey

Diane Sahakian

(b) (6), (b) (7)(C)

## EXECUTIVE ORDER

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### ENHANCING PUBLIC SAFETY IN THE INTERIOR OF THE UNITED STATES

By the authority vested in me as President by the Constitution and the laws of the United States of America, including the Immigration and Nationality Act (INA) (8 U.S.C. 1101 *et seq.*), and in order to ensure the public safety of the American people in communities across the United States as well as to ensure that our Nation's immigration laws are faithfully executed, I hereby declare the policy of the executive branch to be, and order, as follows:

Section 1. Purpose. Interior enforcement of our Nation's immigration laws is critically important to the national security and public safety of the United States. Many aliens who illegally enter the United States and those who overstay or otherwise violate the terms of their visas present a significant threat to national security and public safety. This is particularly so for aliens who engage in criminal conduct in the United States.

Sanctuary jurisdictions across the United States willfully violate Federal law in an attempt to shield aliens from removal from the United States. These jurisdictions have caused immeasurable harm to the American people and to the very fabric of our Republic.

Tens of thousands of removable aliens have been released into communities across the country, solely because their home countries refuse to accept their repatriation. Many of these aliens are criminals who have served time in our Federal, State, and local jails. The presence of such individuals in the United States, and the practices of foreign nations that refuse the repatriation of their nationals, are contrary to the national interest.



Although Federal immigration law provides a framework for Federal-State partnerships in enforcing our immigration laws to ensure the removal of aliens who have no right to be in the United States, the Federal Government has failed to discharge this basic sovereign responsibility. We cannot faithfully execute the immigration laws of the United States if we exempt classes or categories of removable aliens from potential enforcement. The purpose of this order is to direct executive departments and agencies (agencies) to employ all lawful means to enforce the immigration laws of the United States.

Sec. 2. Policy. It is the policy of the executive branch to:

(a) Ensure the faithful execution of the immigration laws of the United States, including the INA, against all removable aliens, consistent with Article II, Section 3 of the United States Constitution and section 3331 of title 5, United States Code;

(b) Make use of all available systems and resources to ensure the efficient and faithful execution of the immigration laws of the United States;

(c) Ensure that jurisdictions that fail to comply with applicable Federal law do not receive Federal funds, except as mandated by law;

(d) Ensure that aliens ordered removed from the United States are promptly removed; and

(e) Support victims, and the families of victims, of crimes committed by removable aliens.

Sec. 3. Definitions. The terms of this order, where applicable, shall have the meaning provided by section 1101 of title 8, United States Code.

Sec. 4. Enforcement of the Immigration Laws in the Interior of the United States. In furtherance of the policy

described in section 2 of this order, I hereby direct agencies to employ all lawful means to ensure the faithful execution of the immigration laws of the United States against all removable aliens.

Sec. 5. Enforcement Priorities. In executing faithfully the immigration laws of the United States, the Secretary of Homeland Security (Secretary) shall prioritize for removal those aliens described by the Congress in sections 212(a)(2), (a)(3), and (a)(6)(C), 235, and 237(a)(2) and (4) of the INA (8 U.S.C. 1182(a)(2), (a)(3), and (a)(6)(C), 1225, and 1227(a)(2) and (4)), as well as removable aliens who:

- (a) Have been convicted of any criminal offense;
- (b) Have been charged with any criminal offense, where such charge has not been resolved;
- (c) Have committed acts that constitute a chargeable criminal offense;
- (d) Have engaged in fraud or willful misrepresentation in connection with any official matter or application before a governmental agency;
- (e) Have abused any program related to receipt of public benefits;
- (f) Are subject to a final order of removal, but who have not complied with their legal obligation to depart the United States; or
- (g) In the judgment of an immigration officer, otherwise pose a risk to public safety or national security.

Sec. 6. Civil Fines and Penalties. As soon as practicable, and by no later than one year after the date of this order, the Secretary shall issue guidance and promulgate regulations, where required by law, to ensure the assessment and collection of all fines and penalties that the Secretary is authorized under the law to assess and collect from aliens

unlawfully present in the United States and from those who facilitate their presence in the United States.

Sec. 7. Additional Enforcement and Removal Officers. The Secretary, through the Director of U.S. Immigration and Customs Enforcement, shall, to the extent permitted by law and subject to the availability of appropriations, take all appropriate action to hire 10,000 additional immigration officers, who shall complete relevant training and be authorized to perform the law enforcement functions described in section 287 of the INA (8 U.S.C. 1357).

Sec. 8. Federal-State Agreements. It is the policy of the executive branch to empower State and local law enforcement agencies across the country to perform the functions of an immigration officer in the interior of the United States to the maximum extent permitted by law.

(a) In furtherance of this policy, the Secretary shall immediately take appropriate action to engage with the Governors of the States, as well as local officials, for the purpose of preparing to enter into agreements under section 287(g) of the INA (8 U.S.C. 1357(g)).

(b) To the extent permitted by law and with the consent of State or local officials, as appropriate, the Secretary shall take appropriate action, through agreements under section 287(g) of the INA, or otherwise, to authorize State and local law enforcement officials, as the Secretary determines are qualified and appropriate, to perform the functions of immigration officers in relation to the investigation, apprehension, or detention of aliens in the United States under the direction and the supervision of the Secretary. Such authorization shall be in addition to, rather than in place of, Federal performance of these duties.

(c) To the extent permitted by law, the Secretary may structure each agreement under section 287(g) of the INA in a manner that provides the most effective model for enforcing Federal immigration laws for that jurisdiction.

Sec. 9. Sanctuary Jurisdictions. It is the policy of the executive branch to ensure, to the fullest extent of the law, that a State, or a political subdivision of a State, shall comply with 8 U.S.C. 1373.

(a) In furtherance of this policy, the Attorney General and the Secretary, in their discretion and to the extent consistent with law, shall ensure that jurisdictions that willfully refuse to comply with 8 U.S.C. 1373 (sanctuary jurisdictions) are not eligible to receive Federal grants, except as deemed necessary for law enforcement purposes by the Attorney General or the Secretary. The Secretary has the authority to designate, in his discretion and to the extent consistent with law, a jurisdiction as a sanctuary jurisdiction. The Attorney General shall take appropriate enforcement action against any entity that violates 8 U.S.C. 1373, or which has in effect a statute, policy, or practice that prevents or hinders the enforcement of Federal law.

(b) To better inform the public regarding the public safety threats associated with sanctuary jurisdictions, the Secretary shall utilize the Declined Detainer Outcome Report or its equivalent and, on a weekly basis, make public a comprehensive list of criminal actions committed by aliens and any jurisdiction that ignored or otherwise failed to honor any detainers with respect to such aliens.

(c) The Director of the Office of Management and Budget is directed to obtain and provide relevant and responsive information on all Federal grant money that currently is received by any sanctuary jurisdiction.

Sec. 10. Review of Previous Immigration Actions and Policies. (a) The Secretary shall immediately take all appropriate action to terminate the Priority Enforcement Program (PEP) described in the memorandum issued by the Secretary on November 20, 2014, and to reinstitute the immigration program known as "Secure Communities" referenced in that memorandum.

(b) The Secretary shall review agency regulations, policies, and procedures for consistency with this order and, if required, publish for notice and comment proposed regulations rescinding or revising any regulations inconsistent with this order and shall consider whether to withdraw or modify any inconsistent policies and procedures, as appropriate and consistent with the law.

(c) To protect our communities and better facilitate the identification, detention, and removal of criminal aliens within constitutional and statutory parameters, the Secretary shall consolidate and revise any applicable forms to more effectively communicate with recipient law enforcement agencies.

Sec. 11. Department of Justice Prosecutions of Immigration Violators. The Attorney General and the Secretary shall work together to develop and implement a program that ensures that adequate resources are devoted to the prosecution of criminal immigration offenses in the United States, and to develop cooperative strategies to reduce violent crime and the reach of transnational criminal organizations into the United States.

Sec. 12. Recalcitrant Countries. The Secretary of Homeland Security and the Secretary of State shall cooperate to effectively implement the sanctions provided by section 243(d) of the INA (8 U.S.C. 1253(d)), as appropriate. The Secretary of State shall, to the maximum extent permitted by law, ensure that diplomatic efforts and negotiations with foreign states include as a condition precedent the acceptance by those foreign states

of their nationals who are subject to removal from the United States.

Sec. 13. Office for Victims of Crimes Committed by Removable Aliens. The Secretary shall direct the Director of U.S. Immigration and Customs Enforcement to take all appropriate and lawful action to establish within U.S. Immigration and Customs Enforcement an office to provide proactive, timely, adequate, and professional services to victims of crimes committed by removable aliens and the family members of such victims. This office shall provide quarterly reports studying the effects of the victimization by criminal aliens present in the United States.

Sec. 14. Privacy Act. Agencies shall, to the extent consistent with applicable law, ensure that their privacy policies exclude persons who are not United States citizens or lawful permanent residents from the protections of the Privacy Act regarding personally identifiable information.

Sec. 15. Reporting. Except as otherwise provided in this order, the Secretary and the Attorney General shall each submit to the President a report on the progress of the directives contained in this order within 90 days of the date of this order and again within 180 days of the date of this order.

Sec. 16. Transparency. To promote the transparency and situational awareness of criminal aliens in the United States, the Secretary and the Attorney General are hereby directed to collect relevant data and provide quarterly reports on the following:

(a) the immigration status of all aliens incarcerated under the supervision of the Federal Bureau of Prisons;

(b) the immigration status of all aliens incarcerated as Federal pretrial detainees under the supervision of the United States Marshals Service; and

(c) the immigration status of all convicted aliens incarcerated in State prisons and local detention centers throughout the United States.

Sec. 17. Personnel Actions. The Office of Personnel Management shall take appropriate and lawful action to facilitate hiring personnel to implement this order.

Sec. 18. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

- (i) the authority granted by law to an executive department or agency, or the head thereof; or
- (ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

## EXECUTIVE ORDER

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### BORDER SECURITY AND IMMIGRATION ENFORCEMENT IMPROVEMENTS

By the authority vested in me as President by the Constitution and the laws of the United States of America, including the Immigration and Nationality Act (8 U.S.C. 1101 *et seq.*) (INA), the Secure Fence Act of 2006 (Public Law 109-367) (Secure Fence Act), and the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (Public Law 104-208 Div. C) (IIRIRA), and in order to ensure the safety and territorial integrity of the United States as well as to ensure that the Nation's immigration laws are faithfully executed, I hereby order as follows:

Section 1. Purpose. Border security is critically important to the national security of the United States. Aliens who illegally enter the United States without inspection or admission present a significant threat to national security and public safety. Such aliens have not been identified or inspected by Federal immigration officers to determine their admissibility to the United States. The recent surge of illegal immigration at the southern border with Mexico has placed a significant strain on Federal resources and overwhelmed agencies charged with border security and immigration enforcement, as well as the local communities into which many of the aliens are placed.

Transnational criminal organizations operate sophisticated drug- and human-trafficking networks and smuggling operations on both sides of the southern border, contributing to a significant increase in violent crime and United States deaths from dangerous drugs. Among those who illegally enter are those who seek to harm Americans through acts of terror or criminal conduct. Continued illegal immigration presents a clear and



present danger to the interests of the United States.

Federal immigration law both imposes the responsibility and provides the means for the Federal Government, in cooperation with border States, to secure the Nation's southern border. Although Federal immigration law provides a robust framework for Federal-State partnership in enforcing our immigration laws -- and the Congress has authorized and provided appropriations to secure our borders -- the Federal Government has failed to discharge this basic sovereign responsibility. The purpose of this order is to direct executive departments and agencies (agencies) to deploy all lawful means to secure the Nation's southern border, to prevent further illegal immigration into the United States, and to repatriate illegal aliens swiftly, consistently, and humanely.

Sec. 2. Policy. It is the policy of the executive branch to:

(a) secure the southern border of the United States through the immediate construction of a physical wall on the southern border, monitored and supported by adequate personnel so as to prevent illegal immigration, drug and human trafficking, and acts of terrorism;

(b) detain individuals apprehended on suspicion of violating Federal or State law, including Federal immigration law, pending further proceedings regarding those violations;

(c) expedite determinations of apprehended individuals' claims of eligibility to remain in the United States;

(d) remove promptly those individuals whose legal claims to remain in the United States have been lawfully rejected, after any appropriate civil or criminal sanctions have been imposed; and

(e) cooperate fully with States and local law enforcement in enacting Federal-State partnerships to enforce Federal

immigration priorities, as well as State monitoring and detention programs that are consistent with Federal law and do not undermine Federal immigration priorities.

Sec. 3. Definitions. (a) "Asylum officer" has the meaning given the term in section 235(b)(1)(E) of the INA (8 U.S.C. 1225(b)(1)).

(b) "Southern border" shall mean the contiguous land border between the United States and Mexico, including all points of entry.

(c) "Border States" shall mean the States of the United States immediately adjacent to the contiguous land border between the United States and Mexico.

(d) Except as otherwise noted, "the Secretary" shall refer to the Secretary of Homeland Security.

(e) "Wall" shall mean a contiguous, physical wall or other similarly secure, contiguous, and impassable physical barrier.

(f) "Executive department" shall have the meaning given in section 101 of title 5, United States Code.

(g) "Regulations" shall mean any and all Federal rules, regulations, and directives lawfully promulgated by agencies.

(h) "Operational control" shall mean the prevention of all unlawful entries into the United States, including entries by terrorists, other unlawful aliens, instruments of terrorism, narcotics, and other contraband.

Sec. 4. Physical Security of the Southern Border of the United States. The Secretary shall immediately take the following steps to obtain complete operational control, as determined by the Secretary, of the southern border:

(a) In accordance with existing law, including the Secure Fence Act and IIRIRA, take all appropriate steps to immediately plan, design, and construct a physical wall along the southern border, using appropriate materials and technology to most

effectively achieve complete operational control of the southern border;

(b) Identify and, to the extent permitted by law, allocate all sources of Federal funds for the planning, designing, and constructing of a physical wall along the southern border;

(c) Project and develop long-term funding requirements for the wall, including preparing Congressional budget requests for the current and upcoming fiscal years; and

(d) Produce a comprehensive study of the security of the southern border, to be completed within 180 days of this order, that shall include the current state of southern border security, all geophysical and topographical aspects of the southern border, the availability of Federal and State resources necessary to achieve complete operational control of the southern border, and a strategy to obtain and maintain complete operational control of the southern border.

Sec. 5. Detention Facilities. (a) The Secretary shall take all appropriate action and allocate all legally available resources to immediately construct, operate, control, or establish contracts to construct, operate, or control facilities to detain aliens at or near the land border with Mexico.

(b) The Secretary shall take all appropriate action and allocate all legally available resources to immediately assign asylum officers to immigration detention facilities for the purpose of accepting asylum referrals and conducting credible fear determinations pursuant to section 235(b)(1) of the INA (8 U.S.C. 1225(b)(1)) and applicable regulations and reasonable fear determinations pursuant to applicable regulations.

(c) The Attorney General shall take all appropriate action and allocate all legally available resources to immediately assign immigration judges to immigration detention facilities operated or controlled by the Secretary, or operated or

controlled pursuant to contract by the Secretary, for the purpose of conducting proceedings authorized under title 8, chapter 12, subchapter II, United States Code.

Sec. 6. Detention for Illegal Entry. The Secretary shall immediately take all appropriate actions to ensure the detention of aliens apprehended for violations of immigration law pending the outcome of their removal proceedings or their removal from the country to the extent permitted by law. The Secretary shall issue new policy guidance to all Department of Homeland Security personnel regarding the appropriate and consistent use of lawful detention authority under the INA, including the termination of the practice commonly known as "catch and release," whereby aliens are routinely released in the United States shortly after their apprehension for violations of immigration law.

Sec. 7. Return to Territory. The Secretary shall take appropriate action, consistent with the requirements of section 1232 of title 8, United States Code, to ensure that aliens described in section 235(b)(2)(C) of the INA (8 U.S.C. 1225(b)(2)(C)) are returned to the territory from which they came pending a formal removal proceeding.

Sec. 8. Additional Border Patrol Agents. Subject to available appropriations, the Secretary, through the Commissioner of U.S. Customs and Border Protection, shall take all appropriate action to hire 5,000 additional Border Patrol agents, and all appropriate action to ensure that such agents enter on duty and are assigned to duty stations as soon as is practicable.

Sec. 9. Foreign Aid Reporting Requirements. The head of each executive department and agency shall identify and quantify all sources of direct and indirect Federal aid or assistance to the Government of Mexico on an annual basis over the past five years, including all bilateral and multilateral development aid,

economic assistance, humanitarian aid, and military aid. Within 30 days of the date of this order, the head of each executive department and agency shall submit this information to the Secretary of State. Within 60 days of the date of this order, the Secretary shall submit to the President a consolidated report reflecting the levels of such aid and assistance that has been provided annually, over each of the past five years.

Sec. 10. Federal-State Agreements. It is the policy of the executive branch to empower State and local law enforcement agencies across the country to perform the functions of an immigration officer in the interior of the United States to the maximum extent permitted by law.

(a) In furtherance of this policy, the Secretary shall immediately take appropriate action to engage with the Governors of the States, as well as local officials, for the purpose of preparing to enter into agreements under section 287(g) of the INA (8 U.S.C. 1357(g)).

(b) To the extent permitted by law, and with the consent of State or local officials, as appropriate, the Secretary shall take appropriate action, through agreements under section 287(g) of the INA, or otherwise, to authorize State and local law enforcement officials, as the Secretary determines are qualified and appropriate, to perform the functions of immigration officers in relation to the investigation, apprehension, or detention of aliens in the United States under the direction and the supervision of the Secretary. Such authorization shall be in addition to, rather than in place of, Federal performance of these duties.

(c) To the extent permitted by law, the Secretary may structure each agreement under section 287(g) of the INA in the manner that provides the most effective model for enforcing Federal immigration laws and obtaining operational control over

the border for that jurisdiction.

Sec. 11. Parole, Asylum, and Removal. It is the policy of the executive branch to end the abuse of parole and asylum provisions currently used to prevent the lawful removal of removable aliens.

(a) The Secretary shall immediately take all appropriate action to ensure that the parole and asylum provisions of Federal immigration law are not illegally exploited to prevent the removal of otherwise removable aliens.

(b) The Secretary shall take all appropriate action, including by promulgating any appropriate regulations, to ensure that asylum referrals and credible fear determinations pursuant to section 235(b)(1) of the INA (8 U.S.C. 1125(b)(1)) and 8 CFR 208.30, and reasonable fear determinations pursuant to 8 CFR 208.31, are conducted in a manner consistent with the plain language of those provisions.

(c) Pursuant to section 235(b)(1)(A)(iii)(I) of the INA, the Secretary shall take appropriate action to apply, in his sole and unreviewable discretion, the provisions of section 235(b)(1)(A)(i) and (ii) of the INA to the aliens designated under section 235(b)(1)(A)(iii)(II).

(d) The Secretary shall take appropriate action to ensure that parole authority under section 212(d)(5) of the INA (8 U.S.C. 1182(d)(5)) is exercised only on a case-by-case basis in accordance with the plain language of the statute, and in all circumstances only when an individual demonstrates urgent humanitarian reasons or a significant public benefit derived from such parole.

(e) The Secretary shall take appropriate action to require that all Department of Homeland Security personnel are properly trained on the proper application of section 235 of the William Wilberforce Trafficking Victims Protection Reauthorization Act

of 2008 (8 U.S.C. 1232) and section 462(g)(2) of the Homeland Security Act of 2002 (6 U.S.C. 279(g)(2)), to ensure that unaccompanied alien children are properly processed, receive appropriate care and placement while in the custody of the Department of Homeland Security, and, when appropriate, are safely repatriated in accordance with law.

Sec. 12. Authorization to Enter Federal Lands. The Secretary, in conjunction with the Secretary of the Interior and any other heads of agencies as necessary, shall take all appropriate action to:

(a) permit all officers and employees of the United States, as well as all State and local officers as authorized by the Secretary, to have access to all Federal lands as necessary and appropriate to implement this order; and

(b) enable those officers and employees of the United States, as well as all State and local officers as authorized by the Secretary, to perform such actions on Federal lands as the Secretary deems necessary and appropriate to implement this order.

Sec. 13. Priority Enforcement. The Attorney General shall take all appropriate steps to establish prosecution guidelines and allocate appropriate resources to ensure that Federal prosecutors accord a high priority to prosecutions of offenses having a nexus to the southern border.

Sec. 14. Government Transparency. The Secretary shall, on a monthly basis and in a publicly available way, report statistical data on aliens apprehended at or near the southern border using a uniform method of reporting by all Department of Homeland Security components, in a format that is easily understandable by the public.

Sec. 15. Reporting. Except as otherwise provided in this order, the Secretary, within 90 days of the date of this order,

and the Attorney General, within 180 days, shall each submit to the President a report on the progress of the directives contained in this order.

Sec. 16. Hiring. The Office of Personnel Management shall take appropriate action as may be necessary to facilitate hiring personnel to implement this order.

Sec. 17. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

- (i) the authority granted by law to an executive department or agency, or the head thereof; or
- (ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

THE WHITE HOUSE,



(b) (6), (b) (7)(C)

---

**Subject:** Immigration Cell Meeting  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 9/19/2017 12:00 PM  
**End:** Tue 9/19/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** HULL, AARON A; HOFFMAN, TODD A;  
PETERLIN, MEGHANN K; FLANAGAN, P

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Immigration Priorities and Border Security Briefing  
**Location:** NAC, 5107 Conference Room

**Start:** Mon 12/11/2017 11:45 AM  
**End:** Mon 12/11/2017 1:15 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6), (b) (7)(C)  
MCALEENAN, KEVIN K; (b) (6), (b) (7)(C); Homan, Thomas;  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Francis Cissna; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
(b) (6) Cassil, Susanne

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact me at (b) (6), (b) (7)(C) .

**Attendees:**

Secretary  
Deputy Secretary  
Chad Wolf

(b) (6), (b) (7)(C)

Kevin McAleenan, CBP +1  
Tom Homan, ICE +1  
Francis Cissna, USCIS +1

(b) (6), (b) (7)(C)

**Notes:**

Overview meeting to brief S1 on the following:

1. Immigration Priorities Update
2. Border Enforcement Update
3. Border Security Improvement Plan Overview and Rollout Plan

**Briefing Materials:**

YES

(b) (6), (b) (7)(C)

---

**Subject:** Immigration Priorities Prep  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Mon 12/11/2017 10:30 AM  
**End:** Mon 12/11/2017 11:00 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) MEGHANN K PETERLIN  
(b) (6), (b) (7)(C) CHAVEZ, GLORIA I

(b) (6), (b) (7)(C)

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**Subject:** Intel  
**Location:** SCIF

**Start:** Thu 8/17/2017 8:15 AM  
**End:** Thu 8/17/2017 8:45 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

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**Subject:** Intel Catch Up

**Location:** (b) (7)(E)

**Start:** Fri 12/22/2017 10:30 AM

**End:** Fri 12/22/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

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**Subject:** Intel Catch Up  
**Location:** SCIF

**Start:** Fri 8/25/2017 12:30 PM  
**End:** Fri 8/25/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEY, JENNIFER E.; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Intel Tag-Up  
**Location:** SCIF  
  
**Start:** Tue 9/12/2017 9:00 AM  
**End:** Tue 9/12/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEY, JENNIFER E.; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

**DO NOT forward this meeting invite.**

**You must accept or decline this invite.** If your principal cannot attend please email (b) (6), (b) (7)(C) and provide a reason as well as a surrogate *request*.

Attendees:

C1

COS

AC Ley

(b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** OC BRIEFING STAFF (b) (6), (b) (7)(C) PATRICK S FLANAGAN; McAleenan, Kevin K SES  
**Subject:** International Summit on Borders  
**Start:** Tuesday, June 13, 2017 1:55:00 PM  
**End:** Tuesday, June 13, 2017 2:25:00 PM  
**Location:** Army Navy Club, 901 Seventeenth Street N.W. Washington, DC 20006  
**Attachments:** [ISoB 2017 McAleenan Speaker Invite.pdf](#)

---

OC POC: Patrick Flanagan  
BM: Yes INA coordinate with USBP

Here is some logistical information for the International Summit on Borders, June 13-14, 2017

AC McAleenan will present the opening keynote address.

Date: June 13

Time: 8:30 am

Venue: Army Navy Club, 901 Seventeenth Street N.W. Washington, DC 20006

Speaker Lounge: Room 206B. Please report there for your credentials.

Registration: We will take care of registration.

Onsite Contact: I will be your onsite contact. If you need assistance you can reach me at (b) (6), (b) (7)(C)

Presentations: If you are planning on using any slides please submit them by June 9th . We will pre-load your presentation on one computer to streamline the conference flow.

Let me know if you have any questions.

(b) (6)  
Program Director  
P: (b) (6), (b) (7)(C)  
C: (b) (6), (b) (7)(C)

<<ISoB 2017 McAleenan Speaker Invite.pdf>>  
POC: (b) (6) (b) (6), (b) (7)(C)

From: Robert Bonner  
Sent: Sunday, January 15, 2017 1:11:11 PM  
To: MCALEENAN, KEVIN K  
Subject: Misc.  
Kevin,

I don't want to forget that I want to invite you to be a keynote speaker at the International Summit on Borders, a conference that will take place in DC on June 13. I am the chair of the Advisory Board. It will have an international focus on best practices for border management (POEs, land, maritime, etc.) and control. I am hoping that you would be the speaker to launch the conference. If you think you could do it, I will forward an invitation shortly.

Second, re the US/Mexico Border Commission on Jan 18 (that's what I am coming to DC for next week), I would love to talk with someone at CBP on very deep background re the US-Mexico Border and our dealings with Mexico (21st Century Border Decl and Ex Steering Committee). E.g., I am interested to know what they are doing re shoring up the porous Mexican southern border, and also whether we have attempted to get them to agree to a Safe Third agreement. Also, I doubt that the GOM has ever set up a counterpart to CBP's BP on the Mexican side.

See you Tuesday evening. All best,



February 2, 2017

Kevin K. McAleenan  
Acting Commissioner  
U.S. Customs and Border Protection

Kevin K. McAleenan:

As Co-Chairman of the International Summit on Borders Advisory Board, I would like to welcome you and confirm your participation to present a keynote address at the conference scheduled for June 13-14, 2017 at the Army & Navy Club, Washington, DC.

The International Summit on Borders will focus on topics/issues relating to borders globally and will identify, discuss and evaluate best practices for effective border control at land and maritime borders and ports of entry.

This conference will bring together global leaders and subject matter experts focused on the intersection of international trade and travel with homeland security and other transnational threats - promoting a convergence of information, education and dialogue. The event will attract foreign delegations of customs, immigration and border officials from North America, Europe, Asia and throughout the world.

Your contribution will be invaluable as we strive to address the most pressing international border security issues.

At this time we have flexibility on the date, but ideally I hope that you would be available to join us on June 13 – 14 in Washington DC.

We look forward to your participation.

Sincerely,

(b) (6)

Senior Principal, Sentinel Strategy & Policy Consulting  
Co-Chairman, Advisory Board  
International Summit on Borders

(b) (6), (b) (7)(C)

---

**Subject:** Interview with (b) (6), (b) (7)(C)  
**Location:** RRB, Suite 4.4A, Commissioner's Small Conf. Rm.

**Start:** Fri 9/15/2017 1:00 PM  
**End:** Fri 9/15/2017 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Interview with (b) (6), (b) (7)(C)  
**Location:** RRB, Suite 4.4A, Commissioner's Small Conf. Rm.  
  
**Start:** Fri 9/15/2017 12:30 PM  
**End:** Fri 9/15/2017 1:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** (b) (6), (b) (7)(C)  
**Required Attendees:** MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)  
**Optional Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Invitation to the IDII-OCIO Solutions Approach Session - Please Attend, May 23rd, 1000  
**Location:** GSA Building 7th & D, Conference Room 7511, Washington, DC; Conference Call Line =  
(b) (7)(E)

**Start:** Tue 5/23/2017 9:00 AM  
**End:** Tue 5/23/2017 11:00 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6), (b) (7)(C)

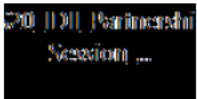
**Required Attendees:** MCALEENAN, KEVIN K; (b) (6), (b) (7)(C) GLAWE,  
DAVID; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) or,

HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C); PEREZ, ROBERT E; (b) (6), (b) (7)(C)

**Optional Attendees:**

(b) (6), (b) (7)(C)



Honorable IDII Colleagues,

Please join us to discuss our recommended Capabilities and Implementation approach at the upcoming IDII-OCIO solutions approach session.

We want to level set on our work over the past months, and we seek feedback and dialog to strengthen our approach under the leadership of the IDII ESC.

***Please do attend.***

***Please also consider whom else you would like to attend and invite them as well. We would like to have as inclusive an attendance as possible and defer to you on who all the right people are to attend.***

**Session details:**

- **Date:** Tuesday, May 23<sup>rd</sup> , 10 AM to Noon

- Venue: GSA Building 7<sup>th</sup> & D, Conference Room 7511, Washington, DC
- Conference Call Line = (b) (7)(E)

To confirm your attendance, please accept this meeting invite or submit your RSVP to (b) (6) and (b) (6)

Sincerely,

(b) (6), (b) (7)(C)

*The session agenda topics and desired outcomes are:*

Agenda Topic	Desired Outcome
<ul style="list-style-type: none"> <li>• IDII Business Case &amp; Overview</li> </ul>	<ul style="list-style-type: none"> <li>• Walkthrough the FY 2019 PDO – Business Case to review and discuss the high level why, what, when, who, where, and how for the Immigration Data Integration Initiative and the PLCY/OIS &amp; MGMT/IS2O Partnership</li> </ul>
<ul style="list-style-type: none"> <li>• Data Framework Orientation</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure all critical IDII stakeholders know current and planned Data Framework capabilities and how Data Framework and associated OCIO Programs could serve as enterprise solution provider for IDII.</li> </ul>
<ul style="list-style-type: none"> <li>• Discussion of IDII Capabilities &amp; Implementation Straw Man Approach</li> </ul>	<ul style="list-style-type: none"> <li>• Current thinking on near and mid-term incremental improvements, and longer term enterprise capabilities to support the IDII vision</li> <li>• Discussion of potential leverage of Enterprise capabilities</li> <li>• Discussion of potential leverage of Component capabilities</li> </ul>
<ul style="list-style-type: none"> <li>• IDII, Data Framework and Enterprise Data Governance</li> </ul>	<ul style="list-style-type: none"> <li>• Establish clear needs understanding for mission driven, component based enterprise data management</li> <li>• Understand needed support to gain adoption and enforce enterprise data quality and management standards and guidelines</li> <li>• Ensure compliance with privacy, civil rights and civil liberties, legal, and security policy requirements</li> <li>• Coordination with key enterprise governance elements</li> </ul>
<ul style="list-style-type: none"> <li>• Discussion &amp; Next Steps</li> </ul>	<ul style="list-style-type: none"> <li>• Set membership for Capabilities &amp; Implementation WG</li> <li>• Gather input to develop work agenda for the rest of 2017</li> </ul>

# IDII & OCIO Partnership Solutions Session

MAY 23, 2017



IS<sup>2</sup>O

# Agenda

- Welcome
- IDII – Progress to Date – A Successful, Unified Partnership
- Data Framework & BlaaS Orientation
- Discussion of IDII Capabilities & Implementation of Strawman Approach
- IDII, DF, and Enterprise Data Governance
- Discussion & Next Steps



IS<sup>2</sup>O



# IDII – Overview of Progress to Date – Unity of Effort Between OIS-OCIO, Components and Compliance

## DESIRED OUTCOME:

- *REVIEW AND DISCUSS THE HIGH LEVEL WHY, WHAT, WHEN, WHO, WHERE, AND HOW FOR THE IMMIGRATION DATA INTEGRATION INITIATIVE AND THE PLCY/OIS & MGMT/IS20 PARTNERSHIP*



IS<sup>2</sup>O

# IDII – Goals of the Partnership

*Enabling the DHS immigration enterprise...*

*To access the Department's immigration data as needed for reporting, budgetary, analytic, and operational purposes...*

*Delivering critical enterprise capabilities in balance, coordination and respect with ongoing operation of proven, existing, component-based efforts...*

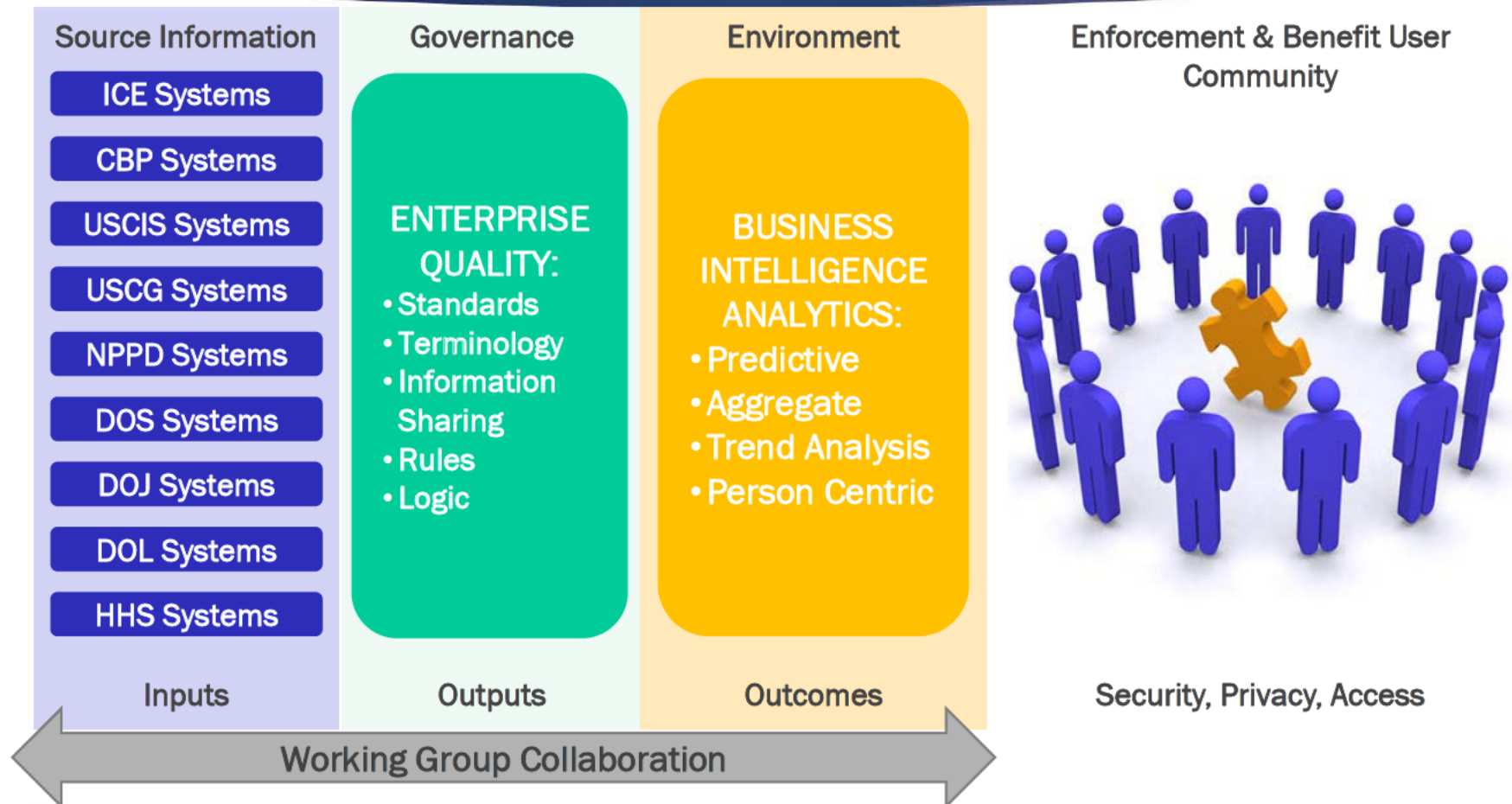
*Through an enterprise solution for the effective and efficient management, sharing, and application of its immigration data...*

- ✓ *Development and implementation of Departmental policies and procedures*
- ✓ *Establishment and implementation of Department-wide standards for immigration data*
- ✓ *Development and implementation of enterprise IT infrastructure and operationally-based enterprise services*
- ✓ *Secure and Compliant procedures to safeguard personal and sensitive data*
- ✓ *Mission Driven, Enterprise-Wide Invest once and use data many times.*
- ✓ *Unity of Effort*



IS20

# IDI ESC Collaborative Outcomes



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# IDI ESC Feedback

- Ensure coordination and harmony with ongoing component-based data modernization efforts
- Data Framework current state and progress
- Evolving and strengthening linkages around enterprise and component data governance
- Extending analytic coordination and collaboration
- Addressing immediate to mid-term requirements



# Data Framework & OCIO Programs Orientation

## DESIRED OUTCOME:

- *ENSURE ALL CRITICAL IDII STAKEHOLDERS KNOW CURRENT AND PLANNED DF CAPABILITIES AND HOW DF AND ASSOCIATED OCIO PROGRAMS COULD SERVE AS ENTERPRISE SOLUTION PROVIDERS FOR IDII.*



IS<sup>2</sup>O

Data Framework supports mission-critical pooling of data on unclassified and classified domains; making data accessible to everyone who needs it, while ensuring full policy and security compliance.

### Central & Singular Access

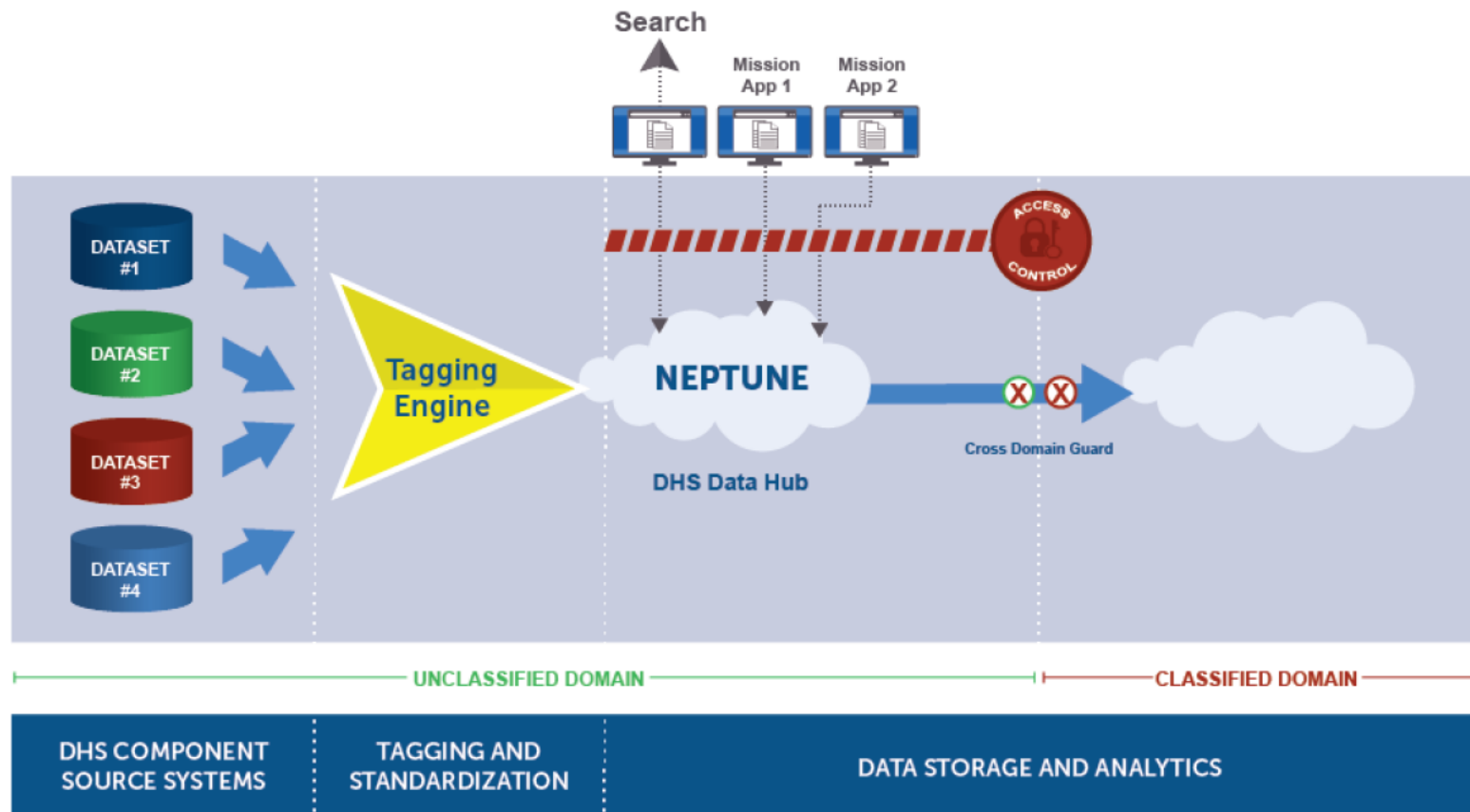
- Provides single search capabilities from multiple systems
- Enables analysis across DHS databases
- Allows for pooling of critical data on high and low sides, ensuring appropriate access
- Supports classified-side vetting
- Enables entity correlation on both unclassified and classified domains
- Uses dynamic access controls, data tagging
- Full policy compliance

### Support for Analytic Requirements

- Supports ability to discover, understand, retain and safeguard information
- Provides access to person-centric data
- Protects privacy, civil rights and civil liberties via consistency and compliance

### Speed-to-Mission Optimization

- Reduces/eliminates the need for manual consolidation
- Provides capability to collect, cleanse, manage and share information
- Reduces the need for multiple copies of data and creates a systematic, repeatable process
- Ensures data quality, completeness, accuracy and timeliness





**Access Control** is the process of controlling the flow of data by making decision requests and authorization decisions based on policies.



**Authorization Policies** are the rules by which persons are granted or denied access to data or resources based on the alignment of their *personal attributes*, the *context* of their request, and the *type of data* they are requesting.

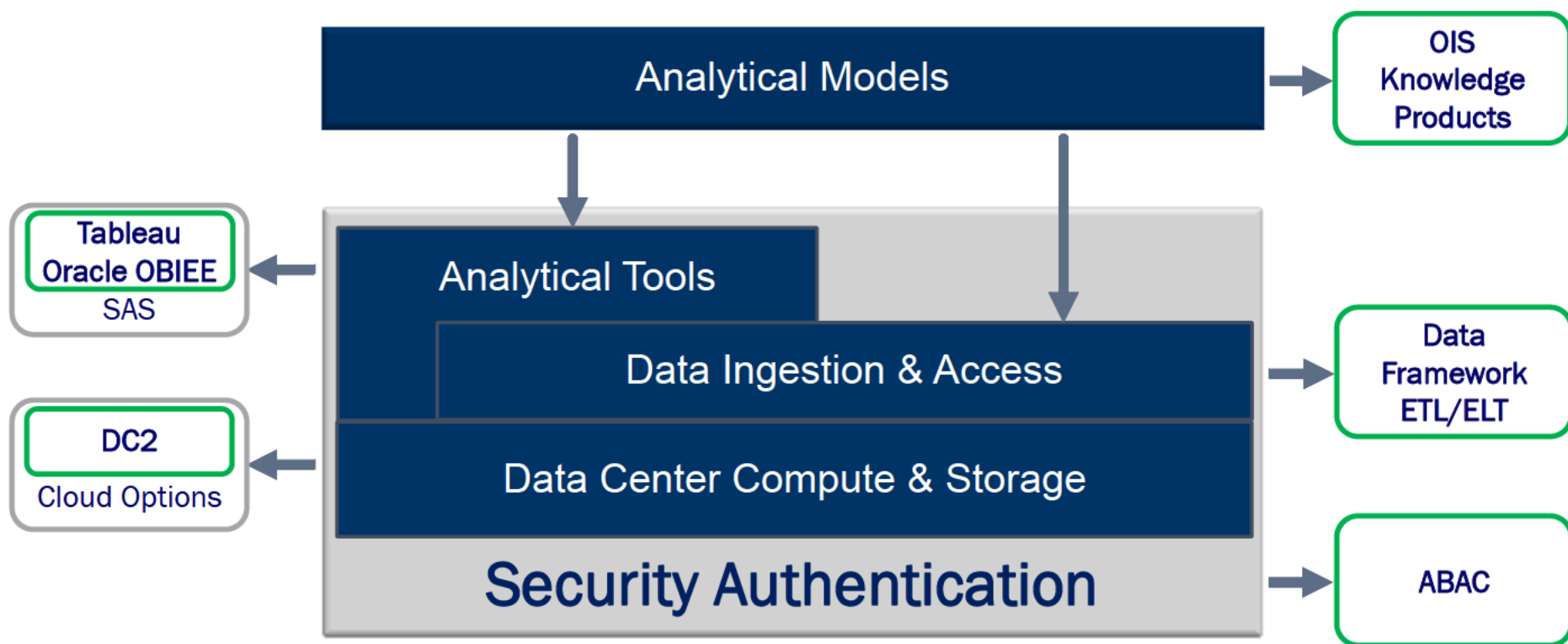
**Person Attributes (User, Requestor)** are characteristics of an entity requesting an operation on an object.

**A Data Tag** is characterizing metadata (data about data) associated with a data object. A data tag is both the tag name and the value, e.g., system name "ESTA".

**Context or Use** is the purpose for which the data will be used (e.g. Law Enforcement) and/or the type of search/query conducted (e.g. Person search by name).



# Business Intelligence as a Service (BlaaS)



IS20



= In Use Today



= Future

# IDII Capabilities & Implementation Strawman Approach

## DESIRED OUTCOMES:

- *CURRENT THINKING ON NEAR AND MID-TERM INCREMENTAL IMPROVEMENTS, AND LONGER TERM ENTERPRISE CAPABILITIES TO SUPPORT THE IDII VISION*
- *DISCUSSION OF POTENTIAL LEVERAGE OF ENTERPRISE AND COMPONENT CAPABILITIES*



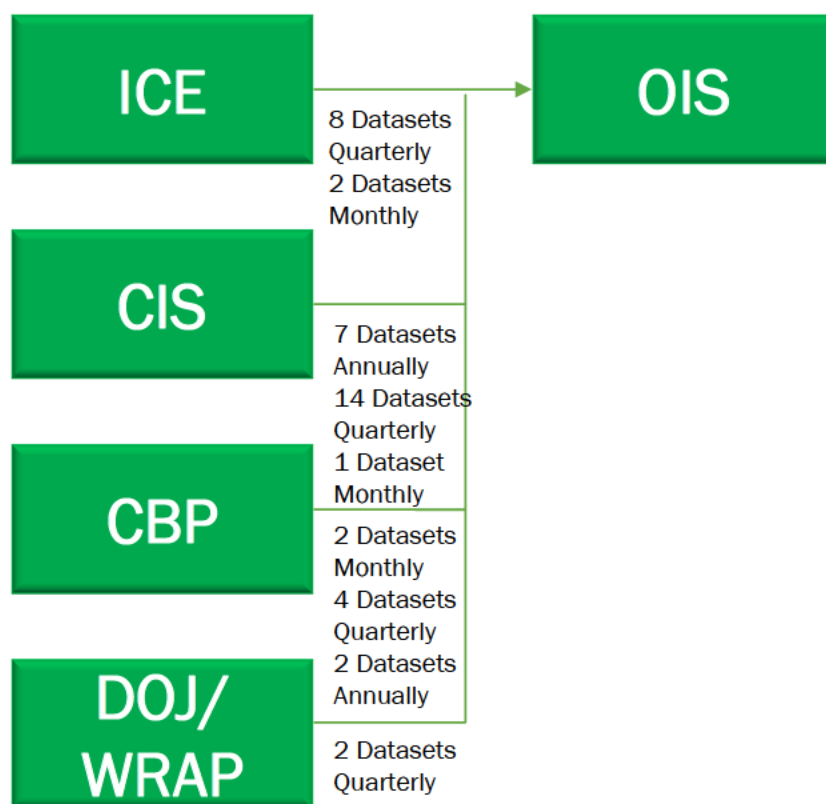
IS<sup>2</sup>O

# Control Use Case

- Near-term OIS Reporting Requirements
  - Monthly and Quarterly Executive Order Enforcement Reports
  - Quarterly Executive Order Legal Immigration Reports
  - Quarterly Border Security Status Reports
  - Annual OIS Yearbook and Flow Reports



# Current “As Is”



## Information Technology

- CDs, email, SharePoint, manual xfer
- OIS – Desktop SAS, R, Python & other tools, local data storage – Manual processes
- Prioritization and clearance process ad hoc
- Substantial delays in acquiring data
- Opportunities for process improvement with standardized processes, transparency, some ETL automation
- OIS uses local storage analytics limiting opportunities for collaboration

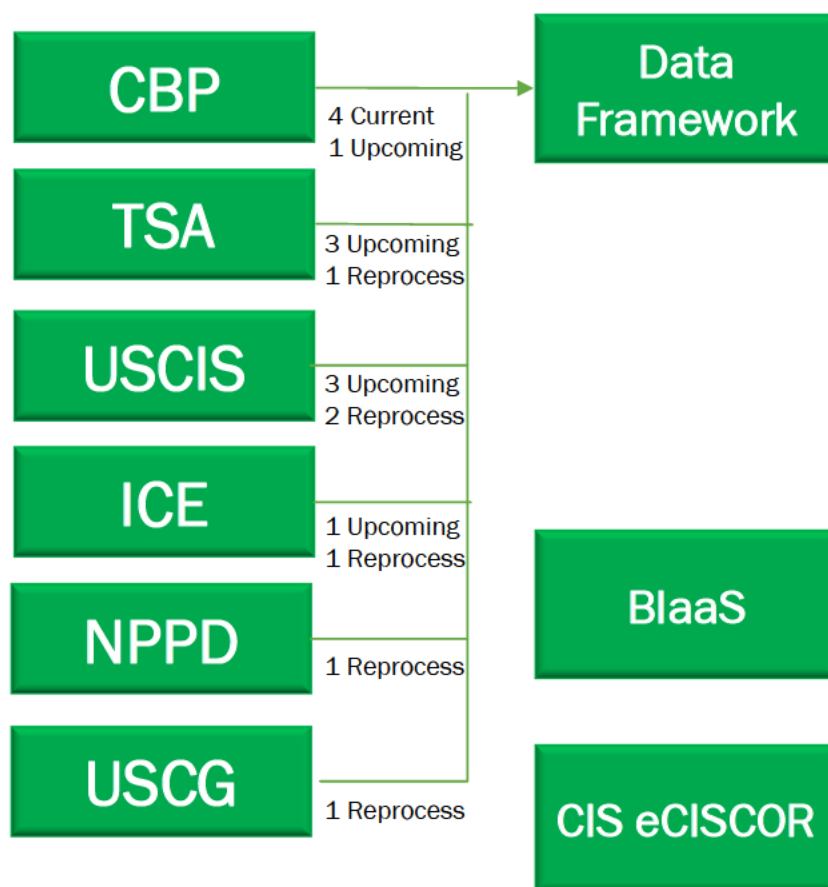
## Data Quality & Governance

- Data stewards as a newer concept have not been part of the historical process and data exchange
- Linking and entity resolution are not visible outside OIS; same for intra-Component analysis
- Components and OIS unable to leverage each other and tie quality and governance efforts to specific analytic products, policies and use cases



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# Current “As Is” Data Framework, BlaaS



## Data Framework

- Enterprise system of record for person-centric query across DHS data holdings
- Data curation and standardized meta-tagging on the front end
- Storage, ETL, bulk xfer
- Near real-time updates
- Fine grained privacy, security, and other policy enforcement, with ground floor involvement of C/CRCL, CPO, OGC, PLCY, and other DHS oversight entities
- Support for productizing quality and governance direction; not analysis and tools for quality

## Business Intelligence as a Service

- Tableau, mainly used across MGMT
- CIS has a cloud-based, enterprise class implementation of SAS, on top of eCISCOR

## Data Quality & Governance

- Onboarding datasets is bulk of work
- Centerpiece of DHS' Data Strategy and approach to federated data management



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# Data Framework Dataset Status

Current	
CBP	Advanced Passenger Information System (APIS)
CBP	Electronic System for Travel Authorization (ESTA)
CBP	Form I-94
CBP	Passenger Name Record (PNR)
Upcoming	
TSA	Secure Flight (Confirmed)
TSA	Aviation Worker (AW)
TSA	General Aviation Population (GAP)
USCIS	Central Index System (CIS)
USCIS	CLAIMS 3
USCIS	CLAIMS 4
ICE	Enforcement Integrated Database (EID)
CBP	Border Crossing Information (BCI)

Reprocessing	
ICE	Student Exchange Visitor Information System (SEVIS)
NPPD	Automated Biometric Identification System (IDENT)
TSA	Alien Flight School Program (AFSP)
USCIS	Section 1367 (Special Protected Classes)
USCIS	Refugee & Asylee Patrol System (RAPS)
USCG	Ship Arrival Notification System (SANS)



# Target 4Q FY 2017

1. Improved sharing of current datasets to OIS :
  - Supporting agreed, prioritized use cases (i.e., **S1/WH Metrics and Reporting**, moving the **Annual OIS Yearbook and Quarterly Border Security Status Report** to both quarterly with reduced processing times – delivery within the next quarter; and greater OIS-Component collaboration)
2. Agreement on target capabilities framework, notionally
  - Data Framework (i.e., capabilities, onboarding of Component data, BlaaS backend Integration)
  - Policy and process enforcement and metrics (i.e., enhanced DF policy enforcement layer)
  - Enhanced BlaaS (i.e., access to SAS, Tableau and other shared services including Component-based enterprise services (i.e., OBIEE, Qlik; coordination with desktop tools such as R & Python)
  - Algorithmic production, records management, and dissemination support (i.e., workflow) for standard analytics, statistical aggregates, metrics, and reporting
3. Analysis of Alternatives based on emerging Mission Needs Statement and Concept of Operations
  - Leverage of IS20 & Component capabilities and stewardship
  - New capabilities



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# Target 4Q FY 2017, continued

4. Enhanced Enterprise Data Governance charter, concept of operations, and inauguration:
  - Data Framework governance elevates component status, engagement, and role
  - Leverage for MGMT Cube (IDII analog for MGMT data), BlaaS
  - Support to further integrate, institutionalize, and scale IDII Data Governance and Policy Harmonization Working Groups
    - Component and HQ Element use cases
    - Managed glossaries, standardized policy and exchange specifications
    - Community, governance process, technical and business review, and tool integration with the National Information Exchange Model (NIEM) and Enterprise Data Management Office (EDMO efforts)
  - Clear lanes for operational, analytic reporting/metrics, and data driven policy use cases and avenues for governance and prioritization for policy, data, and capabilities
    - Enable common infrastructure to effectively serve multiple missions



IS20



# IDII, DF, and Enterprise Data Governance

## DESIRED OUTCOMES:

- *ESTABLISH CLEAR NEEDS UNDERSTANDING FOR MISSION DRIVEN, COMPONENT BASED ENTERPRISE DATA MANAGEMENT*
- *UNDERSTAND NEEDED SUPPORT TO GAIN ADOPTION AND ENFORCE ENTERPRISE DATA QUALITY AND MANAGEMENT STANDARDS AND GUIDELINES*
- *ENSURE COMPLIANCE WITH PRIVACY, CIVIL RIGHTS AND CIVIL LIBERTIES, LEGAL, AND SECURITY POLICY REQUIREMENTS*
- *COORDINATION WITH KEY ENTERPRISE GOVERNANCE ELEMENTS*



IS<sup>2</sup>O

# Discussion & Next Steps

## DESIRED OUTCOMES:

- *NEAR AND MID-TERM DATA ACQUISITION & ANALYTIC PROCESSES*
- *SET MEMBERSHIP FOR CAPABILITIES & IMPLEMENTATION WORKING GROUP*
- *GATHER INPUT TO DEVELOP WORK AGENDA FOR THE REST OF 2017*



IS<sup>2</sup>O

# C&I Working Group Next Steps

1. CIS – Working to support OIS access from OIS desktops to eCIScor:
  - Promise of dramatic process improvements (timeliness, repeatability, quality, joint collaboration)
  - Agreement, next steps are to complete onboarding and explore near and mid-term potential process improvements
2. ICE – conversations started with technical stakeholders
  - Agreement to test and leverage a secure FTP capability for a consolidated, repeatable data pull
  - Mid-term includes exploring potential to leverage EID to IIDS, or IIDS extract, as feed to DF, among other potential process improvements
3. CBP - Arrange meetings to work through near and mid-term potential process improvements
4. Coast Guard - Arrange meetings to work through near and mid-term potential process improvements
5. All - set-up and formalize working group to meet quarterly to maintain strengthen coordination
6. Federal Partner Departments – meet individually through 2017 to strengthen alignment with underlying data strategies



IS<sup>2</sup>O

# Background



IS<sup>2</sup>O

# Target 4Q FY 2018

1. Incremental capabilities based on leveraging IS20 and Component capabilities and programs:
  - Supporting agreed, prioritized use cases (i.e., **S1/WH Metrics and Reporting**, moving the **Annual OIS Yearbook and Quarterly Border Security Status Report** to both monthly with reduced processing times – delivery within the next month; and greater OIS-Component collaboration)
  - Integration bridging OIS desktop capability to mitigate risk and provide an evolution path
2. Detailed planning, acquisition, and initial implementation of new required capabilities and incremental acquisition and sharing of component data
3. Enterprise Data Management ramping up providing governance for data infrastructure
  - Unified view to reduce risk, support data governance and quality improvement, spanning data infrastructure capabilities
  - Supporting unified view on prioritizing, sequencing, and addressing mission COIs requirements



IS20

# Target 4Q FY 2019

1. Initial Operating Capability for the Immigration Data Integration Initiative:
  - Supporting agreed, prioritized use cases
  - Expanded access to and discovery of data for operational, reporting and analytic use cases
2. Execution via IS20 and Component Programs
3. Initial Operating Capability for coordinated, federated enterprise data management
  - IDII Program Management Office, OCIO NIEM and EDMO programs, linking back to component analogs, supporting continuous improvement of data quality, sharing, and safeguarding
  - Enterprise transparency and coordination of relevant policy including appropriate harmonization, standardization, and automation of policy formulation and enforcement to support policy compliant, mission appropriate sharing, safeguarding, and analytics
  - Integration and reporting with above capabilities
  - Tools and process support with other relevant enterprise-wide policy and compliance, management, and oversight processes
  - Performance metrics and linkage between data governance and operational impact



IS20

# Target 4Q FY 2020 – 2022

1. Full Operating Capability for the Immigration Data Integration Initiative:
  - Supporting agreed, prioritized use cases (i.e., **Weekly reports & metrics in the following week in FY 2020 moving to daily reports the next day by 2023, across ingested data**)
  - Scaling via additional Component datasets; supporting Components to build plans and implementation momentum on their own towards pushing data standards upstream to source applications; and incremental improvement of core capabilities
2. Execution via IS20 and Component Programs
3. Full Operating Capability for coordinated, federated enterprise data management
  - IDII Program Management Office, OCIO NIEM and EDMO programs, linking back to component analogs, supporting continuous improvement of data quality, sharing, and safeguarding
  - Enterprise transparency and coordination of relevant policy including appropriate harmonization, standardization, and automation of policy formulation and enforcement to support policy compliant, mission appropriate sharing, safeguarding, and analytics
  - Expanded metrics and demonstration of business and mission value



IS20

(b) (6), (b) (7)(C)

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**Subject:** Invitation to Commissioner's Annual Awards Ceremony on December 7, 2017

**Location:** U.S. Department of Commerce Auditorium

**Start:** Thu 12/7/2017 12:00 PM

**End:** Thu 12/7/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) JACKSTA, LINDA L (AC HRM); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP); KOLBE, KATHRYN;  
Owen, Todd C (AC OFO); YOUNG, EDWARD E; PROVOST, CARLA (USBP); PEREZ,  
ROBERT E; (b) (6), (b) (7)(C) SMITH, BRENDA BROCKMAN; LUCK, SCOTT A (USBP);  
(b) (6), (b) (7)(C) BOYER, STEPHEN A; QUINN, TIMOTHY; BORKOWSKI, MARK S;  
LADOWICZ, JOHN P; FALK, SCOTT K (OCC); (b) (6), (b) (7)(C) TALVO,  
KARL H.; LEY, JENNIFER E.; LANDFRIED, PHIL A; (b) (6), (b) (7)(C) KLEIN, MATTHEW  
(OPR); HALL, CHRISTOPHER J; HAYES, BRADLEY F; FLANAGAN, PATRICK S

Colleagues,

On December 7, 2017 at 1 p.m., Acting Deputy Commissioner Vitiello and I will be presenting six awards during a small ceremony at the U.S. Department of Commerce Auditorium. There will be a reception following the ceremony in the Commissioner's Large Conference Room.

Please RSVP by Tuesday, December 5, 2017 to (b) (6), (b) (7)(C) or (b) (6), (b) (7)(C)

Your staff may forward any comments or concerns to (b) (6), (b) (7)(C) or via e-mail at  
(b) (6), (b) (7)(C) or via e-mail at  
(b) (6), (b) (7)(C)





U.S. Customs and  
Border Protection

# Commissioner's Annual Awards Ceremony

*Honoring Award Recipients  
for  
Leadership, Invictus, Integrity, Heroism,  
Valor, and Special Recognition*

December 7, 2017, 1:00 p.m.  
U.S. Department of Commerce Auditorium  
1401 Constitution Avenue, NW  
Washington, DC 20230

*Reception Following Ceremony in the  
Commissioner's Large Conference Room 4.4A  
Class 1/Class A Dress Uniform*

**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** [DCC10A-RMB-COMMISSIONER-CN-RM:](#) (b) (6), (b) (7)(C) [OC BRIEFING STAFF:](#)  
(b) (6), (b) (7)(C)  
**Subject:** Japan Customs  
**Start:** Wednesday, September 27, 2017 2:00:00 PM  
**End:** Wednesday, September 27, 2017 3:00:00 PM  
**Location:** Commissioner's Small Conference Room  
**Attachments:** [Routing Sheet - EMR for Japan Customs DG to meet C1.pdf](#)  
[AC Signed EMR for Japan Customs DG to meet C1.pdf](#)

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<<Routing Sheet - EMR for Japan Customs DG to meet C1.pdf>> <<AC Signed EMR for Japan Customs DG to meet C1.pdf>>

BM: Yes  
Lead Office: International Affairs  
OC Lead: (b) (6), (b) (7)(C)

Topic: Specifically, he would like to discuss security matters and the upcoming elections for the posts of Deputy Secretary General (December 2017) and Secretary General (July 2018).





U.S. DEPARTMENT OF HOMELAND SECURITY  
U. S. Customs and Border Protection  
Office of International Affairs  
**DOCUMENT ROUTING FORM**

☒ Routine  
☐ Priority

Date: August 14, 2017

FROM	Writer's Name (b) (6), (b) (7)(C)	Division IO/Asia/Pacific	Subject EMR for Japan Customs DG to meet C1				
	Telephone No. (202) 344-3583	Room No. 8.2C	FOCAS No. 2426				
<b>OFFICE OF INTERNATIONAL AFFAIRS</b>				<b>International Technical Assistance Division (ITAD)</b>			
To	Destination	Initials	Date	To	Destination	Initials	Date
X	Assistant Commissioner	(b) (6), (b) (7)(C)	8/14/17		Dir., International Technical Assistance Div.		
X	Deputy Assistant Commissioner				Capacity Building, Branch		
	Special Assistant(s)				International Visitors Program Branch		
	Special Advisor	(b) (6), (b) (7)(C)			Mission Support staff		
X	Chief of Staff		8/16				
	Protocol Officer						
	Correspondence Analyst						
<b>Mission Support Division</b>							
To	Destination	Initials	Date	<b>International Organizations and Agreements Division</b>			
	Executive Director Mission Support			To	Destination (IOAD)	Initials	Date
	Director, International Mission Support Division				Dir., International Organizations & Agreements Division		
	Chief, Deployment Branch				Mission Support staff		
	Chief, In Country Support Branch						
	Chief, Reintegration Branch						
	Chief, Financial Management Branch						
	Chief, Planning and Evaluation Branch						
	Chief, Employee Services Branch						
	Chief, Passport Branch						
	Mission Support staff						
<b>International Operations (IO)</b>							
To	Destination	Initials	Date				
X	Executive Dir., International Operations	(b) (6), (b) (7)(C)	8/15/17				
X	Deputy Executive Director		8/15/17				
	Dir., Africa Division						
X	Dir., Asia Division		8/14	(b) (6), (b) (7)(C)	8/16/17		
	Dir., Europe Division						
	Dir. Latin America & Caribbean Division				8/17/17		
	Dir., Middle East Division						
	Dir., North America Division						
	Mission Support staff						
<b>COMMENTS</b>							
DOCUMENTS ARE TO BE ROUTED THROUGH YOUR DIVISION DIRECTOR, IOD EXECUTIVE DIR AND DEPUTY BEFORE FORWARDING TO AC FRONT OFFICE							
Requesting approval for EMR, to be sent to C1's office.							
HQ 123A (1/2016)							



## **EVENT/MEETING REQUEST INFORMATION**

**WHAT:** Meet with Atsushi Iizuka, Director General, Customs and Tariff Bureau (CTB) from Japan, on September 27, 2017 from 3:00 - 4:00 PM, or suggest another time and date from September 25-27.

**WHY/PURPOSE/GOAL:** Mr. Iizuka was appointed CTB's director general in July 2017. During his September trip to Washington, DC, Mr. Iizuka's first priority is to meet with the Acting Commissioner. This is an opportunity to discuss bilateral priorities, which include: increasing intelligence sharing; progressing preclearance expansion at Narita International Airport; cooperating closely on (b) (7)(E) which will be a critical tool in securing and facilitating travel as Japan hosts the 2020 Olympics in Tokyo through the use of API and (b) (7)(E) strengthening relations on Intellectual Property Rights, and encouraging Japan Customs to accept the U.S. proposals as conveyed in our correspondence from July 31, 2017 and the updated text provided at the time.

Mr. Iizuka will raise cooperation related to the World Customs Organization (WCO). Specifically, he would like to discuss security matters and the upcoming elections for the posts of Deputy Secretary General (December 2017) and Secretary General (July 2018). Japan attaches great importance to cooperation in the field of countering terrorism and would like to discuss how we can further promote security efforts within the WCO. In particular, Japan is currently funding WCO security-related activities in Southeast Asia in support of the WCO's efforts towards strengthening border control and security to prevent illegal and destructive cross-border activities

**WHERE:** Commissioner's conference room

**TIME URGENCY:** A responses is needed by Wednesday, August 23, 2017 to coordinate with CTB.

**ACTION REQUIRED:** Confirm availability.

**PREBRIEF REQUIRED:** Yes

**AMOUNT OF TIME:** 60 minutes, which accounts for consecutive interpretation time

**REQUESTED BY:** Japan's Customs and Tariff Bureau

**LEAD OFFICE:** Office of International Affairs (b) (6)

**PARTICIPANTS:** Mr. Iizuka will be accompanied by CTB's director for international cooperation and deputy director for WCO affairs and customs research. Officials from the Embassy of Japan will also attend. An interpreter will be present.

CBP participants will include the Acting Commissioner and representatives as appropriate from INA, OFO, OS, and OT.

**PRESS PLANS:** The meeting is closed to the press.

**SPEECH/TALKING POINTS REQUIRED:** Talking points and associated briefing materials will be provided.

**RECOMMENDATION:** INA recommends the Acting Commissioner accept the request to meet with Mr. Iizuka to further CBP-CTB relations.

**PRIMARY OFFICE POC(S) FOR MEETING:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Approve/date \_\_\_\_\_ Disapprove/date \_\_\_\_\_

Modify/date \_\_\_\_\_ Needs discussion/date \_\_\_\_\_

(b) (6), (b) (7)(C)

---

**Subject:** (b) (6), (b) (7)(C)

**Start:** Tue 12/19/2017 5:00 PM  
**End:** Tue 12/19/2017 6:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** (b) (6), (b) (7)(C) Meeting re: Web Updates Discussion  
**Location:** \*New Location\*: NAC 04, floor 2, Office 231  
  
**Start:** Mon 4/10/2017 12:30 PM  
**End:** Mon 4/10/2017 1:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6), (b) (7)(C) FLANAGAN, PATRICK S  
**Optional Attendees:** (b) (6), (b) (7)(C)

Please do not forward, if you have any questions please let me know. (b) (6), (b) (7)(C)

We are located in the Ronald Reagan Building, 1300 Penn. Ave NW Washington, DC 20229. Please enter the building via the 14<sup>th</sup> street side. Once you enter you will see the CBP guards desk, when you get to that point please give us a call at 202-344-2001 and we will send someone down to escort you up to the Commissioner's Office.

Attendees:  
Commissioner  
Assistant Commissioner (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Chief of Staff Patrick Flanagan

(b) (6), (b) (7)(C)

---

**Subject:** Jones Act  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 9/11/2017 3:00 PM  
**End:** Mon 9/11/2017 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) SMITH, BRENDA  
BROCKMAN; OWEN, TODD (b) (6), (b) (7)(C) SMITH, FREDERICK B (OCC)

Attendees:

C1

CoS

(b) (6), (b) (7)(C)

EAC Smith

EAC Owen (Optional)

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**Subject:** Jones Act  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 12/11/2017 2:00 PM  
**End:** Mon 12/11/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) SMITH, BRENDA BROCKMAN; (b) (6), (b) (7)(C)

Sync up prior to Friday's NSC Meeting

(b) (6), (b) (7)(C)

---

**Subject:** Jones Act

**Location:** Telecon: Phone: (b) (7)(E)

**Start:** Thu 9/7/2017 4:30 PM

**End:** Thu 9/7/2017 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) Wolf, Chad; (b) (6), (b) (7)(C) FLANAGAN, PATRICK  
S

Phone: (b) (7)(E)

Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** Jones Act  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 9/7/2017 2:00 PM  
**End:** Thu 9/7/2017 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** SMITH, BRENDA BROCKMAN; SMITH, FREDERICK B (OCC); Owen, Todd C (AC OFO);  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S;  
(b) (6), (b) (7)(C) KIPEL, ALICE A.

Phone: (b) (7)(E)

Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** Jones Act Call  
**Location:** Dial in: (202) 243-6160 PIN: 378548

**Start:** Fri 9/8/2017 7:30 AM  
**End:** Fri 9/8/2017 8:00 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Wolf, Chad

**Required Attendees:** Chad Wolf (b) (6) (b) (6)  
(b) (6) VIN K MCALEENAN  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

(b) (6), (b) (7)(C)

---

**Subject:** Jones Act Update Meeting  
**Location:** RRB, Acting Secretary's Office

**Start:** Fri 10/27/2017 8:30 AM  
**End:** Fri 10/27/2017 8:45 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C) Scheduler

**Required Attendees:** Wolf, Chad; (b) (6) (b) (6), (b) (7)(C) KEVIN K  
MCALEENAN (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6) (b) (6) (b) (6)  
(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6)

**Attendees:**

Acting Secretary  
Chad Wolf

(b) (6), (b) (7)(C)

Kevin McAleenan, CBP

(b) (6), (b) (7)(C), OGC

**Notes:**

Jones Act update meeting

**Briefing materials:**

No

(b) (6), (b) (7)(C)

---

**Subject:** Jones Act Valero Call

**Location:** Teleconference: Conference access numbers: (b) (7)(E) Your participant code is:  
(b) (7)(E)

**Start:** Sat 9/9/2017 4:00 PM

**End:** Sat 9/9/2017 4:30 PM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** (b) (6), (b) (7)(C) KIPPEL, ALICE A.; SMITH, FREDERICK B (OCC); SMITH,  
BRENDA BROCKMAN; (b) (6), (b) (7)(C) MCALEENAN, KEVIN K

Conference access numbers: (b) (7)(E)

Your moderator code is: (b) (7)(E)

Your participant code is: (b) (7)(E)

(b) (6), (b) (7)(C)

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**Subject:** JONES Act Waiver Briefing  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Tue 9/5/2017 10:30 AM  
**End:** Tue 9/5/2017 11:00 AM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

**Subject:** JTF Organization Meeting  
**Location:** NAC 5, 5107

**Start:** Thu 8/17/2017 11:00 AM  
**End:** Thu 8/17/2017 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C) Scheduler

**Required Attendees:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C) PROVOST, CARLA (USBP);  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) LUCK,  
SCOTT A (USBP); (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C) Wolf, Chad;  
(b) (6), (b) (7)(C) ESEC-BBIC; (b) (6), (b) (7)(C) Glawe,  
David; (b) (6), (b) (7)(C) (b) (6) KEVIN K  
MCALEENAN (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) Hamilton, Gene

## DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

Please note those that are permitted to bring +1s should send their information to Eliza Thurston.

### Attendees:

Acting Secretary

(b) (6), (b) (7)(C)

Chad Wolf

(b) (6), (b) (7)(C)

Gene Hamilton

(b) (6), (b) (7)(C)

David Glawe

(b) (6), (b) (7)(C) +1 Erik Moncayo

(b) (6), (b) (7)(C) +1

(b) (6), (b) (7)(C)

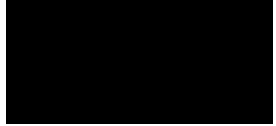
Kevin McAleenan

Ron Vitiello (unable to attend)

Scott Luck



(b) (6), (b) (7)(C)



Notes:

RE: Unity of Effort Discussion

Briefing Materials:

YES

**From:** (b) (6), (b) (7)(C) on behalf of "[Palmieri, Francisco L](#)"  
**To:** (b) (6), (b) (7)(C) [McAleenan, Kevin K SES](#); (b) (6), (b) (7)(C) CBP COMMISSIONER  
SCHEDULER  
**Subject:** Kevin McAleenan, CBP Commissioner re: Mexico City Engagements  
**Start:** Tuesday, April 11, 2017 2:00:00 PM  
**End:** Tuesday, April 11, 2017 3:00:00 PM  
**Location:** Rm 6262

---

(b) (6), (b) (7)(C) to escort

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: CBP Commissioner Request  
**Date:** Thursday, March 23, 2017 9:42:35 AM  
**Attachments:** [image003.png](#)

---

Good morning, (b) (6), (b) (7)(C)  
Sorry for the delay on responding, I was out yesterday.  
AA/S (b) (6), (b) (7)(C) is available on Tuesday, March 4 at 11:00a.  
Please advise.

(b) (6), (b) (7)(C) Contractor  
Office Management Specialist  
Bureau of Western Hemisphere Affairs  
U.S. Department of State - HST 6262

☎ (b) (6), (b) (7)(C)

✉ (b) (6), (b) (7)(C)

KTG, LLC



Official

UNCLASSIFIED

---

**From:** (b) (6), (b) (7)(C) [mailto:(b) (6), (b) (7)(C)]  
**Sent:** Wednesday, March 22, 2017 12:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** CBP Commissioner Request  
**Importance:** High

Good Afternoon,

U.S. Customs and Border Protection Commissioner Kevin McAleenan would like to meet with Acting Assistant Secretary (b) (6), (b) (7)(C) before he heads to Mexico City on April 18<sup>th</sup> to discuss CBP and Mexico City engagements.

Can you advise a date/time that might work for the Assistant Secretary?

Thank you!

(b) (6), (b) (7)(C)

Executive Assistant to the Commissioner

U.S. Customs and Border Protection

Office of the Commissioner

(b) (6), (b) (7)(C)

Desk: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** KSA Brief (OGA)  
**Location:** SCIF Conference Room

**Start:** Fri 12/15/2017 10:00 AM  
**End:** Fri 12/15/2017 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S.; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); LEY, JENNIFER E.; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C); NEW WATCH 7.3C

(b) (6), (b) (7)(C)

---

**Subject:** La Paz Briefing  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Thu 9/14/2017 3:30 PM  
**End:** Thu 9/14/2017 4:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6), (b) (7)(C) FLANAGAN, PATRICK S

Originally scheduled for 9/18 but moved to 9/14

(b) (6), (b) (7)(C)

---

**Subject:** Leadership Conference Prep  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 10/25/2017 11:00 AM  
**End:** Wed 10/25/2017 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Leadership Year Video Recording

**Location:** RRB B3

**Start:** Tue 10/31/2017 1:15 PM

**End:** Tue 10/31/2017 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)

**Optional Attendees:** (b) (6), (b) (7)(C) SCHIERMEYER, CORRY N

(b) (6), (b) (7)(C)

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**Subject:** Lobby Ribbon Cutting Ceremony  
**Location:** 14th Street Lobby

**Start:** Mon 9/18/2017 9:00 AM  
**End:** Mon 9/18/2017 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) OC BRIEFING STAFF; (b) (6), (b) (7)(C)

\*\*\*\*C1 will handle\*\*\*\*

BM: Yes – Talking Points

Lead Office: OPA – (b) (6), (b) (7)(C)

OC POC: (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**Subject:** Lunch  
**Location:** WH Mess  
  
**Start:** Fri 9/29/2017 11:30 AM  
**End:** Fri 9/29/2017 1:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Thu 9/28/2017 11:00 AM  
**End:** Thu 9/28/2017 12:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

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**Subject:** Lunch

**Start:** Mon 9/25/2017 11:30 AM  
**End:** Mon 9/25/2017 12:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Wed 9/20/2017 11:30 AM  
**End:** Wed 9/20/2017 12:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Wed 10/25/2017 11:30 AM  
**End:** Wed 10/25/2017 12:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Mon 11/27/2017 11:00 AM  
**End:** Mon 11/27/2017 11:30 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Wed 9/13/2017 11:00 AM  
**End:** Wed 9/13/2017 11:30 AM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Mon 9/11/2017 10:00 AM  
**End:** Mon 9/11/2017 10:30 AM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER



(b) (6), (b) (7)(C)

---

**Subject:** Lunch

**Start:** Tue 9/19/2017 11:30 AM  
**End:** Tue 9/19/2017 12:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

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**Subject:** Lunch w/General Alles  
**Location:** Hamilton  
  
**Start:** Tue 8/15/2017 11:00 AM  
**End:** Tue 8/15/2017 12:30 PM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

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**Subject:** Lunch w/Kuwait

**Location:** Del Frisco's

**Start:** Thu 9/7/2017 11:00 AM

**End:** Thu 9/7/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** SAUNDERS, IAN C.; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Lunch w/Sir Charles Montgomery  
**Location:** Bungalow Lakehouse, 46116 Lake Center Plaza Sterling, Va  
  
**Start:** Fri 9/1/2017 11:00 AM  
**End:** Fri 9/1/2017 1:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** OC BRIEFING STAFF: (b) (6), (b) (7)(C) FLANAGAN, PATRICK S;  
(b) (6), (b) (7)(C) SAUNDERS, IAN C.

BM: Yes  
Lead Office: INA  
OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Lunch-ED and KM

**Location:** Executive Dining Room

**Start:** Mon 4/10/2017 11:20 AM

**End:** Mon 4/10/2017 12:20 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** (b) (6), (b) (7)(C)

**Optional Attendees:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C) and Acting Commissioner McAleenan

(b) (6), (b) (7)(C)

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**Subject:** Luncheon Meeting w/Acting Commissioner McAleenan  
**Location:** Del Frisco, 1201 Pennsylvania Ave NW, WDC

**Start:** Mon 12/4/2017 10:45 AM  
**End:** Mon 12/4/2017 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6), (b) (7)(C)

**Required Attendees:** MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

POCs:

(b) (6), (b) (7)(C)

Participants

(b) (6), (b) (7)(C) Chief Privacy Officer

Kevin McAleenan, CBP Acting Commissioner

(b) (6), (b) (7)(C)

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**Subject:** \*\*Will be Rescheduled\*\*OPR Weekly Updates  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/27/2018 12:00 AM  
**End:** Sat 4/28/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** Weekly  
**Recurrence Pattern:** every Tuesday from 2:30 PM to 3:30 PM

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) FLANAGAN,  
PATRICK S; VITIELLO, RONALD D (USBP); KLEIN, MATTHEW (OPR); ABEND, JASON;  
JAMES, MICHELE (OPR)

**Optional Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM; MCALEENAN, KEVIN K

PLEASE DO NOT FORWARD INVITE.

OC POC: Patrick Flanagan

OPR POC: (b) (6), (b) (7)(C)

Attendees

Commissioner

Deputy Commissioner

Patrick Flanagan, Chief of Staff

(b) (6), (b) (7)(C), Deputy Chief of Staff

Matthew Klein, AC

(b) (6), (b) (7)(C)

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**Subject:** \*New Date/Time\*Prep: ABC Interview w/ (b) (6)  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Fri 4/6/2018 11:30 AM  
**End:** Fri 4/6/2018 12:30 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** KLEIN, MATTHEW (OPR); (b) (6), (b) (7)(C) BOYD, VALERIE S; FLANAGAN, PATRICK S;  
QUINN, TIMOTHY; OC BRIEFING STAFF; (b) (6), (b) (7)(C)  
**Optional Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes  
Lead Office: OPA  
OC POC: Valerie Boyd



**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** [KLEIN, MATTHEW \(OPR\)](#); [QUINN, TIMOTHY](#); [OC BRIEFING STAFF](#); (b) (6), (b) (7)(C) BOYD, VALERIE S;  
FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
**Cc:** [DCC10A-RMB-COMMISSIONER-CN-RM](#)  
**Subject:** \*New Date/Time\*Prep: ABC Interview w/ (b) (6)  
**Start:** Friday, April 6, 2018 11:30:00 AM  
**End:** Friday, April 6, 2018 12:30:00 PM  
**Location:** Commissioner's Small Conference Room  
**Attachments:** (b) (6) [bio.docx](#)  
[Facilitating travel.docx](#)  
[international collaboration.docx](#)  
[Technology and Innovation.docx](#)  
[Biometrics background.docx](#)  
[Pre clearance background.docx](#)  
[C1 with \(b\) \(6\) ABC Newes 04.05..docx](#)

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BM: Yes

Lead Office: OPA

OC POC: Valerie Boyd

## **BIOMETRICS BACKGROUND:**

- In 2013, Congress transferred the biometric exit mission from the Department of Homeland Security (DHS) to CBP. In 2016, to support CBP's implementation of a comprehensive, biometric exit solution, Congress provided up to \$1 billion, to be paid out over the next ten years through increased fees.
- Working in partnership with the air travel industry, CBP is leading the transformation of air travel using biometrics as the key to enhancing security and unlocking benefits, and dramatically improving the entire traveler experience.
- CBP has re-architected data flows and data systems to pre-stage biometric data throughout the travel process. CBP uses facial biometrics as the primary way of confirming travelers' identities and facilitating their entry to, and exit from, the United States, while simultaneously leveraging fingerprints already on file for watchlist checks.
- This created an opportunity for CBP to transform air travel by enabling all stakeholders in the travel system to match travelers to their data via biometrics, thus unlocking benefits that continue to address CBP's border security mandate and enhance the entire traveler experience.
- CBP has undertaken multiple biometric exit tests since 2013 to develop a successful, comprehensive concept of operations for biometric exit. Beginning in December 2016, CBP implemented its first fully operational facial biometric exit solution at Hartsfield-Jackson Atlanta Airport (ATL). CBP is biometrically verifying departing travelers at over eight airports using facial recognition.
- In June 2016, CBP partnered with Delta Airlines to deploy a biometric exit test at Hartsfield-Jackson Atlanta International Airport (ATL). In 2017, CBP deployed facial recognition biometric exit technical demonstrations (on single flights) at eight airports which includes ATL and George Bush Intercontinental Airport, Houston Hobby International Airport, Chicago O'Hare International Airport, Miami International Airport, Washington Dulles International Airport, Las Vegas McCarran International Airport, and John F. Kennedy International Airport. In 2017 and 2018, CBP launched airline specific partnerships with JetBlue (Boston Logan International Airport), Delta (Hartsfield-Jackson Atlanta International Airport), Los Angeles World Airports (LAX), and British Airways (Orlando International Airport and LAX) through which each stakeholder has integrated biometric verification into the departure boarding process.
- Currently, some travelers are biometrically verified as they depart the United States utilizing facial recognition. In addition, mobile devices are used to biometrically verify departure during targeted outbound operations.
- CBP's vision utilizes biometrics as the transformative agent in improving security, while facilitating legitimate travel. CBP uses the term "Traveler Verification System" to reflect this vision, and leverages public-private partnerships in the airport environment to achieve the desired end result.

Interview with (b) (6)  
ABC News (Digital)  
Thursday, April 5, 2018  
11:00am ET  
RRB

**Overview:**

- You will sit for an interview with (b) (6) of ABC News
- This is your first on the record interview since confirmation
- The interview is to highlight your priorities as Commissioner

**Discussion Points:**

- Under your leadership, you strive to push CBP to be the most transparent and innovative law enforcement agency in the nation to better secure our nation and move the facilitation of trade and travel to the next level of seamless and secure.
- Transparency – earning the public trust
  - UFURB
- Innovative
  - ATAKS
  - Biometrics
- National Security
- Global partnerships
  - Pre clearance
  - Mexico cooperation with cargo and border security
- Travel
  - Biometrics
  - Increased travel
- Trade
  - TFTEA
  - ACE

**PRESS:** ABC News

**ATTACHMENTS:**

- Talking Points
- (b) (6) bio

**PARTICIPANTS:**

CBP

Commissioner

Non-CBP

(b) (6), *ABC News*

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C), *Press Secretary*, (b) (6), (b) (7)(C)

## **Facilitating Travel:**

- Our primary objectives are to ensure strong national security, to improve the international arrivals processes and to welcome more international visitors to the United States.
- In FY2017, CBP processed more than 124 million arriving international air travelers to the United States, setting a new all-time record.
- CBP recognizes the importance of the travel and tourism industry to the U.S. economy and remains committed to facilitating lawful travel to the United States. CBP officers are thoroughly trained on admissibility factors and the Immigration and Nationality Act which broadly governs the admissibility and inadmissibility of travelers into the United States.
- U.S. Customs and Border Protection's dual mission is to facilitate travel to the United States while securing our borders. We strive to process arriving travelers as efficiently and securely as possible while ensuring compliance with laws and regulations governing the international arrival process.
- CBP's goal is to protect our borders while facilitating travel for U.S. citizens, legal residents, and international visitors.
- CBP recognizes the critical role that travel and tourism plays and is seeking to enhance arriving travelers experience by making it paperless, seamless, mobile, and more self-directed.
- CBP continually strives to balance those two very important missions. CBP understands how important travel and tourism is to national and local economies and that is why CBP has been working hard with our stakeholders in the air travel industry to innovate and improve the international arrivals process.
- Travel to the United States has grown considerably during the last several years.
- CBP continues to proactively maximize CBP resources and innovative changes that both enhance security and facilitate legitimate travel to the United States.
- Security and travel facilitation are not mutually exclusive. However, the traveling public frequently confuses secure borders with limiting legitimate travel.
- International inbound travel is our nation's second-largest export and millions of American jobs depend upon striking the correct balance.
- Whether visitors travel to the United States for business, pleasure or study, the officers and staff at CBP are working hard to ensure they have a secure, efficient and welcoming experience when entering the United States.
- As the agency that first greets visitors, residents, and citizens from abroad, CBP is keenly aware of our direct impact on the first impression of every arriving traveler and the key part we play in the overall success of our nation's travel and tourism industry.
- We remain committed to the national goal of a "best-in-class" international arrivals process, and we look forward to the CBP facility of the future "welcoming you to the United States."

### **Importance of International Collaboration:**

- Partnerships and information-sharing are at the heart of all that we do, from the most sophisticated international agreements to working one-to-one with individual travel and trade stakeholders and NGOs.
- CBP is an agency of extensive and cohesive relationships; an agency that moves forward through collaboration.
- Our **Beyond the Border** plan has been a great example of that kind of long-term partnership: for the past six years, CBP and CBSA have implemented a framework encompassing more than **30** initiatives ranging from trade facilitation and infrastructure improvements to cross-border law enforcement and cybersecurity.
- More recently we signed cooperative arrangements with Mexico to further promote the efficient and safe facilitation of cargo across our borders
- To ensure that our border security extends beyond our physical borders, CBP must work even more closely with industry and international allies, including Canada and Mexico.
- A collaborative approach is central to this success.
- Working with our industry partners, we have pioneered networks that receive information on arriving international travelers and cargo.
- This has enabled us to use our automated targeting systems to screen arrivals at the earliest points possible, facilitating legitimate traffic while preventing access to those who would harm us.
- CBP has an extensive interagency collaborative network, including foreign law enforcement partners.
- This lets travel and trade targeting experts from multiple agencies regularly cooperate across the U.S. government, continuously sharing and analyzing information to expand enforcement.
- As technology expands to allow faster, more secure information sharing, we must not lose sight of the human relationships that underpin collaboration.
- Our agency's future will rely on the expertise and professionalism of CBP personnel, domestically and internationally.

## **FISCAL YEAR 2016 PRECLEARANCE EXPANSION**

LAST UPDATE JANUARY 19, 2017

### **Background**

U.S. Customs and Border Protection (CBP) Preclearance is the strategic stationing of CBP officers at foreign airports to inspect and process travelers prior to boarding U.S.-bound flights.

Through Preclearance, the same immigration, customs, and agriculture inspections of international air travelers are performed by CBP officers before departure from foreign airports, instead of when they arrive domestically.

Preclearance operations began in 1952 at Toronto Pearson International Airport. Today, CBP has more than 600 law enforcement officers and agriculture specialists stationed at 15 air Preclearance locations in 6 countries: Aruba; Freeport and Nassau, the Bahamas; Bermuda; Calgary, Toronto, Edmonton, Halifax, Montreal, Ottawa, Vancouver, and Winnipeg, Canada; Dublin and Shannon, Ireland; and Abu Dhabi, United Arab Emirates;.

The Department of Homeland Security (DHS), in partnership with the Department of State (DoS), intends to expand Preclearance operations in a deliberative manner, prioritizing locations with the greatest potential to support joint security, strategic, and operational goals. CBP has hosted two open periods to-date during which foreign airports were invited to submit letters expressing their interest in Preclearance operations. These airports underwent a transparent evaluation by DHS and DoS in collaboration with stakeholders across the government, and with the aviation industry.

### **FY15 Expansion**

As part of the first open season, CBP invited foreign airports to submit letters expressing their interest in Preclearance operations in September 2014; those interested were required to submit letters by November 30, 2014. CBP received responses from 25 airports in 15 different countries. The 25 airports included 11 locations in Europe, 6 locations in the Asia-Pacific region, 1 in South America, 5 in Canada, and 2 locations in the Caribbean.

In May 2015, a total of nine countries and 10 airports were identified to proceed to the next steps in the FY15 Preclearance expansion initiative: Belgium (Brussels); Dominican Republic (Punta Cana); Japan (Narita); Netherlands (Amsterdam); Norway (Oslo); Spain (Madrid); Sweden (Stockholm); Turkey (Istanbul); and United Kingdom (London Heathrow and Manchester). Interested Canadian airports were not included in this expansion as negotiations between the United States and Canada on a new preclearance agreement were already ongoing.

On November 4, 2016, the United States and Sweden signed an agreement in Stockholm to implement Preclearance operations at Stockholm Arlanda Airport. U.S. Ambassador Azita Raji signed on behalf of the United States and Minister of Home Affairs Anders Ygeman signed on behalf of Sweden.

On December 1, 2016, the United States and the Dominican Republic signed an agreement in Santo Domingo to implement Preclearance operations at Punta Cana International Airport. U.S. Ambassador (b) (6) signed on behalf of the United States and Minister of Foreign Affairs Miguel Vargas Maldonado signed on behalf of the Dominican Republic.

CBP also continues to engage with several of the host governments of other prioritized locations.

## **FY16 Expansion**

In May 2016, for the second open season (FY2016-2017), CBP invited foreign airports to submit letters expressing their interest in Preclearance operations; those interested were required to submit letters by August 1, 2016. CBP received responses from 21 airports in 16 different countries. The 21 locations included 6 locations in South America, 5 locations in Europe, 5 locations in the Caribbean, 3 locations in North America, 1 location in Asia and 1 location in the Middle East. Again, interested locations in Canada were not prioritized through this process, instead, CBP looks forward to further engagement after the entry into force of the recently concluded *US-Canada Agreement on Land, Rail, Marine and Air Transport Preclearance*, signed March 16, 2015.

As a result of the evaluation process, The Department of State granted authorization to CBP on January 3, 2017 to negotiate with the governments of Argentina, Brazil, Colombia, Iceland, Italy, Mexico, and the Kingdom of the Netherlands in respect of St. Maarten, and had previously been granted authority to negotiate Preclearance agreements with Japan and the United Kingdom. CBP intends to prioritize the establishment of Preclearance operations at the following airports: Buenos Aires (EZE), Rio de Janeiro (GIG), Sao Paulo (GRU), Bogota (BOG), Keflavik (KEF), Milan (MXP), Rome (FCO), Osaka-Kansai (KIX), Mexico City (MEX), St. Maarten (SXM), and Edinburgh (EDI).

## **Airport Prioritization Process**

The DHS prioritization process starts with technical site visits to interested airports, during which each airport is carefully evaluated based on the current and future capacity to host CBP Preclearance operations and aviation security screening meeting TSA standards.

The primary factors for consideration in determining future Preclearance locations are as follows:

- National security benefit to the United States;
- Travel facilitation benefit to the United States economy;
- Political will of the host government to negotiate and conclude a Preclearance agreement, as well as willingness to seek to ensure payment for Preclearance services by the airport operator;
- Presence of U.S.-based air carriers operating at the location;
- Ability to safely support posting CBP personnel overseas;
- Whether the country maintains “practices and procedures with respect to asylum seekers and refugees in accordance with the Convention Relating to the Status of Refugees (done at Geneva, July 28, 1951), or the Protocol Relating to the Status of Refugees (done at



New York, January 31, 1967), or that an alien in the country otherwise has recourse to avenues of protection from return to persecution.” *See* 8 U.S.C. § 1225a (requiring that the Secretary ensure that a country in which preinspection is to be established maintains such practices and procedures before Preclearance can be established); and

- Ability to meet TSA standards for airport passenger/baggage security screening operations.

Under the *Trade Facilitation and Trade Enforcement Act of 2015* (TFTEA)<sup>1</sup>, prior to the entry into force of an agreement with a foreign government to establish preclearance operations, DHS/CBP must provide appropriate congressional committees with notifications, certifications, and supporting information related to implementation of that bilateral agreement. TFTEA Section 814(c) includes four certifications relating to: homeland security benefits; U.S. passenger carrier operations; impacts on customs processing times at U.S. airports; and stakeholder engagement. Additionally, Section 816 requires certification that the host country routinely submits information on lost and stolen passports to the International Criminal Police Organization (“INTERPOL”) or otherwise makes such information available to the U.S. Government.

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<sup>1</sup> Pub. L. 114-125

## **Technology and Innovation:**

- Technology has been transformative across every aspect of our “regular” lives.
- It is my goal that CBP tap into this innovation that has been so beneficial to the country to deliver results for our mission.
- We cannot be an agency where our people interact with technology in their “civilian” lives and then leave that technology behind when they go to work.
- As an agency we must prioritize the identification and deployment of technologies which allow our agents and officers to carry out the mission more safely and effectively.
- One example of an area we are following is the rapid growth and investment in communications technologies. We are seeing significant venture and commercial industry investment in companies focused on all aspects of communications – from lightweight, rugged tactical communications devices to more efficient and cost effective communications satellite infrastructure
  - This is an extremely relevant industry for CBP to be working with. Our agents operate in austere environments where backup can be miles away.
  - Ensuring that we can deliver communications in any situation – no matter how remote or what the terrain might be - is critical to ensuring agent safety.
- In order to work with cutting edge technologies, we must evolve our business processes. We work closely with the DHS S&T directorate’s Silicon Valley Innovation program to tap into tech companies all across the country – not just in California, but everywhere innovation can be found. We also partner with DOD’s DIUX program, which is doing similar work for the Department of Defense.
- These partnerships – along with an internal investment with our own innovation teams – are designed to build a team that can both move at the speed of startup companies but also have the contract mechanisms to move quickly and flexibly so that we can better engage with industry across the board.
- My vision is to build a CBP team that works across the US Government to access the best and brightest technology companies to ensure that CBP agents and officers have access to the technology they need to carry out the mission.

(b) (6), (b) (7)(C)

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**Subject:** \*New Location\* Meeting with Sultan Ahmed bin Sulayem, Chairman and CEO of Dubai Ports World  
**Location:** NAC Bldg 1 - 045  
**Start:** Mon 4/30/2018 4:00 PM  
**End:** Mon 4/30/2018 4:45 PM  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; Owen, Todd C (AC OFO); SAUNDERS, IAN C.; (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); OC BRIEFING STAFF; (b) (6), (b) (7)(C); DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes  
Lead Office: INA  
OC POC: (b) (6), (b) (7)(C)

Advisor for Sultan Ahmed bin Sulayem: (b) (6), (b) (6), (b) (7)(C)

**From:** (b) (6)  
**Sent:** Tuesday, March 20, 2018 1:17 PM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: meeting request w/ chairman dubai ports world

(b) (6)

I wanted to circle back with you on this one. Given what we have on the schedule this week, it's not looking like we'll be able to connect Sultan Ahmed with the Secretary. We would, however, like to defer this to CBP. I've added (b) (6), (b) (7)(C) in Commissioner McAleenan's office for further coordination.

Thanks again,

(b) (6)

Scheduler | Office of the Secretary  
U.S. Department of Homeland Security  
(b) (6)  
Direct (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

From: (b) (6)

Sent: Tuesday, March 20, 2018 10:51 AM

To: (b) (6)

Subject: meeting request w/ chairman dubai ports world

Hey (b) (6) – Hope all is well!

Director Mulvaney is trying to help facilitate a meeting with Sultan Ahmed bin Sulayem, Chairman and CEO of Dubai Ports World, and Secretary Nielsen regarding a unique proposal to secure the southern border.

Specifically, Sultan Ahmed is advocating for the creation of a special economic zone, set up with the objective of offering tax concessions and customs duty benefits. The United Arab Emirates, home of Dubai Ports World, currently has more than 30 Free Zones operating in Dubai, and the meeting would provide valuable experience with managing, operating and supervising these zones.

Both the Director and Sultan Ahmed discussed this idea during the Director's recent trip to the Middle East, and the Director offered to connect Sultan Ahmed to the appropriate officials if ever he came to Washington.

With that in mind, Sultan Ahmed will be in town tomorrow through Friday, and is able to meet at any time. If the Secretary is able, I would be happy to connect to the appropriate staff.

Apologies for the unusual request, as well as the "short fuse," but any help you can provide would be greatly appreciated.

Thanks!

(b) (6)

Deputy Chief of Staff

Office of Management and Budget

(b) (6), (b) (7)(C) (c)

**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** [Owen, Todd C \(EAC OFO\)](#); [SAUNDERS, IAN C.](#); (b) (6), (b) (7)(C) [OC BRIEFING STAFF](#);  
(b) (6), (b) (7)(C); [DCC10A-RMB-COMMISSIONER-CN-RM](#); [FLANAGAN, PATRICK S](#)  
**Subject:** \*New Location\* Meeting with Sultan Ahmed bin Sulayem, Chairman and CEO of Dubai Ports World  
**Start:** Monday, April 30, 2018 4:00:00 PM  
**End:** Monday, April 30, 2018 4:45:00 PM  
**Location:** NAC Bldg 1 - 045  
**Attachments:** [FINAL Briefing Memo CEO DP World \(430 pm\).docx](#)  
[CSI Dubai Issue Paper.doc](#)  
[Foreign vs free trade zones edits 4-19 \(SH\).docx](#)  
(b) (6) [bio.docx](#)  
(b) (6) [bio.docx](#)

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BM: Yes

Lead Office: INA

OC POC: (b) (6), (b) (7)(C)

Advisor for Sultan Ahmed bin Sulayem: (b) (6), (b) (6), (b) (7)(C)

From: (b) (6)  
Sent: Tuesday, March 20, 2018 1:17 PM  
To: (b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: meeting request w/ chairman dubai ports world

(b) (6)

I wanted to circle back with you on this one. Given what we have on the schedule this week, it's not looking like we'll be able to connect Sultan Ahmed with the Secretary. We would, however, like to defer this to CBP. I've added (b) (6), (b) (7)(C) in Commissioner McAleenan's office for further coordination.

Thanks again,

(b) (6)

(b) (6)  
Scheduler | Office of the Secretary  
U.S. Department of Homeland Security  
(b) (6)

Direct: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

From: (b) (6)  
Sent: Tuesday, March 20, 2018 10:51 AM  
To: (b) (6)  
Subject: meeting request w/ chairman dubai ports world

Hey (b) (6) – Hope all is well!

Director Mulvaney is trying to help facilitate a meeting with Sultan Ahmed bin Sulayem, Chairman and CEO of Dubai Ports World, and Secretary Nielsen regarding a unique proposal to secure the southern border.

Specifically, Sultan Ahmed is advocating for the creation of a special economic zone, set up with the objective of offering tax concessions and customs duty benefits. The United Arab Emirates, home of Dubai Ports World, currently has more than 30 Free Zones operating in Dubai, and the meeting would provide valuable experience with managing, operating and supervising these zones.

Both the Director and Sultan Ahmed discussed this idea during the Director's recent trip to the Middle East, and the Director offered to connect Sultan Ahmed to the appropriate officials if ever he came to Washington.

With that in mind, Sultan Ahmed will be in town tomorrow through Friday, and is able to meet at any time. If the Secretary is able, I would be happy to connect to the appropriate staff.

Apologies for the unusual request, as well as the "short fuse," but any help you can provide would be greatly appreciated.

Thanks!

(b) (6)

Deputy Chief of Staff

Office of Management and Budget

(b) (6), (b) (7)(C)(c)

**Office of Field Operations  
Container Security Initiative Division  
April 2018**

**Action Required:** Information Only

**Time Constraint:** None

**Issue:** Container Security Initiative Operations, Dubai, United Arab Emirates.

**Background:**

- The Declaration of Principles for the CSI Port of Dubai was signed in December 2004.
- The CSI Port of Dubai became operational in March 2005.
- [REDACTED] (b) (7)(E).
  - Team Leader: (b) (6), (b) (7)(C) deployed on 12/8/2014 from (b) (7)(E). [REDACTED] (b) (7)(E)
  - Targeter: (b) (6), (b) (7)(C) deployed on 9/4/2017 from Newark, NJ. [REDACTED] (b) (7)(E)
- Officers are afforded Administrative and Technical status under the Privileges and Immunities umbrella.
- CSI activity in Jebel Ali, Dubai is supported by the Immigration and Customs Enforcement (ICE) Attaché located in Abu Dhabi and Assistant Attaché located in Dubai, UAE.

**Executive Summary:**

• [REDACTED] (b) (7)(E)

**Current Status:**

- The top five shipping lines which carry U.S. bound cargo from the CSI port of Dubai are:
  - United Arab Shipping Company
  - Maersk/Sealand Shipping
  - Hanjin Shipping Line
  - Mediterranean Shipping
  - Golden Gulf Line Inc.
- The top U.S. ports receiving cargo from the CSI port of Dubai are:
  - Newark, NJ/New York
  - Houston, TX
  - Norfolk, VA
  - Charleston, SC
  - Philadelphia, PA

**Strengths/Risk:**

- The CSI team in Dubai enjoys an excellent working relationship with both host country personnel and U.S. Consulate staff and there are currently no issues affecting CSI operations.



**Meeting with His Excellency Sultan Ahmad Bin Sulayem  
Chairman, DP World  
April 30, 2018  
4:30 – 5:15 PM  
Commissioner's Small Conference Room**

**Overview:**

- You will meet with the Chairman and Chief Executive Officer, DP World (DPW) H.E. Sultan Ahmad Bin Sulayem.
- H.E. Bin Sulayem proposes the creation of a Special Economic Zone (SEZ) along the U.S. Southern border, with the objective of offering tax concessions and customs duty benefits.

**Discussion Points:**

- Recognize DPW as a leader in global trade and an integral part of supply chain security.
- Inquire about DPW's proposal objectives of the SEZ along the U.S. southern border and any relevant stakeholder engagement support of such an initiative.
- Reiterate your appreciation to DPW for its ongoing commitment to global facilitation/security and state that you look forward to discussing the proposal further with your leadership within the Department of Homeland Security (DHS).

**Watch Out For/ If Asked:**

The proposal could generate resistance from state and local government jurisdictions, domestic enterprises, labor and conservative groups. Possible challenges include:

- A Special Economic Zone on the Southern border will require enabling legislation.
- Relaxing visa requirements for non-immigrant foreign workers is not within the provisions of the FTZ Act.
- FTZ grantees (often states, cities or counties) may raise issues about the importation of foreign labor at the expense of the currently-employed workforce.
- DPW is a state-owned company and as such, can exert influence over the UAE government. Outcomes from this meeting have the potential to impact on-going or proposed UAE engagement activities.
- The USTR 2018 Special 301 Report on intellectual property rights violations will be released on April 27, 2018. The UAE is slated to be added to the Watch List in the report.

**Background:**

- On February 20, 2018, a meeting was held between OMB Director Mulvaney and H.E. Bin Sulayem, where they discussed an idea for how the United States can leverage the gates in the Border Wall (U.S.-Mexico) as a significant revenue generator for the United States as well as an additional layer of security. DP indicates that Director Mulvaney favors the approach and asked H.E. Bin Sulayem to share the proposal with DHS.
- In 1985, the Chairman and CEO of DPW founded Jebel Ali Free Zone in Dubai and led its development to become one of the leading SEZ in the world, generating 20% of Dubai's GDP.

- DPW is responsible for creating multiple SEZs around the world. The CEO now seeks to expand DPW's SEZs to include areas along the U.S. southern border.
- In 2007, DPW became the only international port operator certified as a partner in the Customs Trade Partnership Against Terrorism (C-TPAT).
- DPW also participates in the Container Security Initiative at 14 DPW terminals to inspect containers bound for the United States.
- Additionally, DPW owns two of three terminals, in Southampton, United Kingdom and in Karachi, Pakistan, that participated in the Secure Freight Initiative (SFI) pilot to scan for nuclear and radioactive materials.
- In 2006, DPW was involved in a controversial bid to take over a British company, Peninsular and Oriental Steam Navigation Company (P&O), since that sale would result in the transfer of U.S. seaport leases to them. New York Senator Charles Schumer led the effort to block the deal citing security concerns. DPW sold its P&O holdings to insurer American International Group in order to proceed with the merger.

**PRESS:** closed

**CBP/OPA Services Required:**

- None

**ATTACHMENTS:**

- Biographies
- OFO Foreign Trade Zones
- Container Security Initiative

**PARTICIPANTS:**

CBP

Commissioner

Ian Saunders, Assistant Commissioner, INA

Todd Owens, Executive Assistant Commissioner, OFO

(b) (6), (b) (7)(C), Supervisory CBP Officer

Patrick Flanagan, Chief of Staff

(b) (6), (b) (7)(C), Director, Africa/Middle East Division, INA

(b) (6), (b) (7)(C), Special Advisor

Non-CBP

H.E. Sultan Ahmad Bin Sulayem, Chairman DPW

(b) (6), Senior Advisor

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C), Office of International Affairs, (b) (6), (b) (7)(C)

**U.S. Customs and Border Protection**  
**Office of Field Operations**  
**Cargo and Conveyance Security**  
**April 18, 2018**

**Action Required:** Information Only

**Issue:** U.S. Foreign Trade Zones vs. Free Trade Zones / Special Economic Zones

**Executive Summary:**

- U.S. Foreign Trade Zones (FTZs) are secure areas in or near U.S. ports of entry.
- CBP is responsible for the oversight of merchandise moving in and out of the zone.
- Legally outside the U.S. Customs territory (for duty purposes only).
- Customs and Border Protection's (CBP) oversight responsibility of Foreign Trade Zones (FTZs) per 19 CFR §146.
- Subject to the FTZ Act.
- FTZs are located in all 50 states and Puerto Rico.
  - During 2016 there were
    - 195 active zones
    - 324 active manufacturing/production operations
    - 420,000 persons employed
    - 3,300 firms using FTZs
    - \$224 billion (received – warehouse/distribution operations)\*
    - \$386 billion (received – production operations)\*
- Merchandise may be assembled, exhibited, cleaned, distributed, manipulated, manufactured, mixed, processed, repackaged, repaired, salvaged, sampled, stored, tested, displayed, and destroyed.
- Major industries utilizing U.S. FTZs: petrochemical; automotive; pharmaceutical and general distribution.
- Substantially transforming components into a new a different product (typically at the 6-digit HTS level) is referred to as “production”.
  - Production requires approval from the Department of Commerce/ FTZ Board and includes a public interest review.

**Background:**

- The FTZ Act was part of the 1934 “New Deal” legislation
  - Foreign-Trade Zone Act 19 U.S.C. § 81(a) – 81(u)
  - Foreign-Trade Zones Board Regulations 15 CFR §400
  - 19 CFR §146
- Encourages foreign investment in the U.S.
- Bolsters incentives for business enterprises to manufacture in the U.S.
- Promotes quality manufacturing and warehousing jobs for U.S. citizens.
- Helps companies export products produced in the U.S.
- Financial benefits: Defers duties until goods are entered into the commerce of the U.S.
  - Allows the inverted tariff of the finished product to be assessed on foreign inputs if approved by the Department of Commerce – i.e.: 2.5% on a finished automotive vehicle vs. higher duty rates for parts.
  - Duty exemption on inputs used in export production.

- Provides substantial savings to firms by reducing or eliminating property and inventory taxes in some states.
- Reduced Merchandise Processing Fee costs (via weekly entry).
- *Unlike Free Trade Zones:*
  - *No inhabitants or retail sales are permitted within the zones per the Act.*
  - *No employment, income tax exemptions or similar operating subsidies.*
  - *There are no waivers or exemptions from U.S. immigration law or Department of Labor requirements.*



**Current FTZ Status:**

The FTZ Board's regulation change in December 2008 created the Alternative Site Framework (ASF) allowing flexibility for grantees to modify and reorganize zones. The ASF is designed to serve zone projects that want the flexibility to both attract users/operators to fixed sites while adapting to current and/or future business demands.

**Watch Out for Potential Challenges with this Proposal:**

The proposal appears to contravene existing laws and policy, and could generate resistance from state and local government jurisdictions, domestic enterprises, labor and conservative groups.

Some of the difficulties include:

- A Special Economic Zone on the Southern border will require enabling legislation.
- Relaxing visa requirements for non-immigrant foreign workers is not within the provisions of the FTZ Act.
- FTZ grantees (often states, cities or counties) may raise issues about the importation of foreign labor at the expense of the currently employed workforce.

Submitted by: Program Manager, (b) (6), (b) (7)(C)  
 Office of Field Operations, Cargo and Conveyance Security  
 Date: April 18, 2018

\*Data from the Annual FTZ Board Report to Congress 2016

(b) (6), (b) (7)(C)

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**Subject:** \*New Location\*Hearing Prep #2: Border Security and Immigration  
**Location:** Commissioner's Large Conference Room

**Start:** Tue 4/3/2018 9:30 AM  
**End:** Tue 4/3/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** LOWRY, KIM M; LADOWICZ, JOHN P; (b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S; (b) (6) PROVOST, CARLA (USBP); Owen, Todd C  
(AC OFO); YOUNG, EDWARD E; LEY, JENNIFER E.; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) BOYD, VALERIE S; HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C) GRABLE,  
SAMUEL D; (b) (6), (b) (7)(C) WAGNER, JOHN P; HOWE, RANDY  
J; SCHIERMEYER, CORRY N; (b) (6), (b) (7)(C) HOOVER, CRINLEY S  
**Optional Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM

**Attendees:**

Commissioner  
Patrick Flanagan  
Steve Schorr  
(b) (6), (b) (7)(C)  
OCA Team  
EAC Owen +2 (DEAC Wagner and XD Howe)  
Chief Provost +2 (Chief Huffman and (b) (6), (b) (7)(C))  
EAC Young +2  
DAC Jennings on behalf of AC Ley  
AC Grable + 1 ((b) (6), (b) (7)(C))

**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** (b) (6), (b) (7)(C) [Owen, Todd C \(FAC OFO\); YOUNG, EDWARD E;](#)  
(b) (6), (b) (7)(C) [HUFFMAN, BENJAMINE C;](#) (b) (6), (b) (7)(C) [GRABLE, SAMUEL D](#) (b) (6), (b) (7)(C)  
[WAGNER, JOHN P \(DEAC OFO\); HOWE, RANDY J;](#) (b) (6), (b) (7)(C) [LOWRY, KIM M; LADOWICZ, JOHN P;](#)  
FLANAGAN, PATRICK S; PROVOST, CARLA (USBP); LEY, JENNIFER E.; (b) (6), (b) (7)(C) [BOYD, VALERIE](#)  
S; (b) (6), (b) (7)(C)  
**Cc:** [DCC10A-RMB-COMMISSIONER-CN-RM](#)  
**Subject:** \*New Location\*Hearing Prep #2: Border Security and Immigration  
**Start:** Tuesday, April 3, 2018 9:30:00 AM  
**End:** Tuesday, April 3, 2018 10:30:00 AM  
**Location:** Commissioner's Large Conference Room  
**Attachments:** [04.03.2018 C1 - Budget Hearing Prep 2 - Border-Immigration v2.docx](#)

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Attendees:

Commissioner

Patrick Flanagan

(b) (6), (b) (7)(C)

OCA Team

EAC Owen +2 (DEAC Wagner and XD Howe)

Chief Provost +2 (Chief Huffman and (b) (6), (b) (7)(C))

EAC Young +2

DAC Jennings on behalf of AC Ley

AC Grable + 1 (b) (6), (b) (7)(C)

**FY 2019 Budget HAC-HS Hearing Prep #2: Border/Immigration**

**April 3, 2018**

**1:30 – 2:30 p.m.**

**Commissioner's Small Conference Room**

**Overview:**

- CBP's FY 2019 Budget Hearing before the House Appropriations Homeland Security Subcommittee (HAC-HS) will be held jointly with U.S. Immigration and Customs Enforcement (ICE) on April 12, 2018.
- Following the first prep session on member intel and staffing issues, this second prep session is on border security and immigration issues.

**Discussion Points:**

- Border Security Capabilities
  - *Comparative Investment:*
    - As reflected in the FY 2017 Appropriations Act requirement for the BSIP report (which was repeated in the FY 2018 Consolidated Appropriations Act (P.L. 115-141)), the Subcommittee expects CBP to be able to analyze the comparative benefit and cost of various border security solutions between the ports (e.g., wall, technology, personnel), to include return on investment.
      - Likely to be raised in context of high per/mile cost and lengthy project timelines associated with wall.
      - Rep. Price in particular recalls requirements for cost-benefit analysis and analysis of alternatives during Secure Fence Act execution when he was Subcommittee Chair.
      - Ranking Member Roybal-Allard may also raise based on continued concerns of (b) (6).
      - Chairman Carter has raised in the past to ensure CBP can justify wall requirements, but BSIP Appendix on Impedance and Denial Investment Strategy likely addressed much of this concern.
  - *Port Security:*
    - Chairman Carter is expected to raise the concern often noted by (b) (6) that CBP's border security investments seem to focus on immigration and not on drugs, especially since the majority of drug seizures take place at POEs.
    - HAC Chairman Frelinghuysen, Ranking Member Lowey and Reps. Fleischmann and Ruppersberger may generally raise the need to increase vehicle and cargo screening at POEs to address the flow of drugs and other contraband.
    - Rep. Cuellar may ask about the World Trade Bridge NII pilot which was included in the FY 2018 Appropriations Joint Explanatory Statement: "CBP is encouraged to continue prioritizing efforts to improve the accuracy and effectiveness of automated cargo processing for tractor trailers, including the proof-of-concept pilot at the World Trade Bridge Port of Entry in Laredo, Texas. Not later than 120 days after the date of enactment of this Act, CBP is directed to provide a report to the Committees on these efforts, including activities planned for fiscal year 2018 and the subsequent four fiscal years."

This language originally appeared in the Senate Explanatory Statement referencing Laredo Juarez-Lincoln POE as the pilot location.

- Members may raise that more should be done to prevent opioids from entering the country and ask specifics as to the types of equipment or investments CBP would need to stem the flow of opioids into the country through both the POEs and mail.
- *Border Security Metrics*: The use of metrics to assess the contributions of border security capabilities is also included in the BSIP reporting requirement. Staff's review of the FY 2017 report raised questions about assumed USBP and DHS Office of Immigration Statistics (OIS) disagreement over the path forward. USBP and OIS jointly briefed HAC/SAC staff in January; briefing and after action report are included in your hearing book. This element is continued in the FY 2018 BSIP reporting requirement.
  - Rep. Culberson will likely raise the effectiveness of (b) (7)(E) and concerns about inconsistent consequence delivery along the Southwest border.
  - Rep. Palazzo previously proposed an operational control definition of "not less than a 90 percent effectiveness rate."
- *USBP Air Support*: Majority members may raise concerns that AMO does not meet USBP's requirements either due to limited capacity or use of resources to support other agencies.
  - Chairman Carter or Rep. Cuellar may ask the status of the AMO-BP working group as (b) (6) has been seeking an update while considering whether HAC should direct CBP to take action through report language. The FY 2018 Joint Explanatory Statement states the following: "CBP is directed to evaluate the charters, reporting structures, and standard operating procedures for the Border Patrol, OFO, and AMO and institute any changes necessary to ensure that CBP components are efficiently coordinating and that personnel and assets are deployed as efficiently and effectively as possible to combat cross-border threats. CBP shall brief the Committees on the results of this evaluation within 90 days of the date of enactment of this Act and quarterly thereafter."
  - Reps. Culberson, Palazzo may ask about use of the National Guard to provide additional support to USBP, including flights.
  - Rep. Cuellar may advocate for additional flight hours to support USBP through (b) (7)(E) as well as the continued or expanded AMO air operations in Laredo.
- Immigration
  - *Family Separation*: HAC Ranking Member Lowey and HAC-HS Ranking Member Roybal-Allard may express concerns of reports of instances of family separations at the hands of CBP/ICE as well as consideration of a formal policy change.
  - *Capacity Issues/Metering*: Ranking Member Roybal-Allard in particular has raised concerns about past reports of metering arrivals at POEs during surges. This was most recently raised by staff in December 2017 following media reports of long lines of people being turned away from Southern California POEs. She views delayed access to the port as putting a vulnerable population at risk.



- The Ranking Member may ask what mitigation strategies CBP has developed since the 2014 surge, including whether the West Ursula Central Processing Center concept should be applied in other Sectors. Additionally, she wants to ensure that quality of care is not reduced due to actions like conversion of administrative space to temporary holding.
- *USBP Checkpoints*: Minority members may raise concerns regarding a number of media reports on USBP's use of checkpoints, and the perception that tactical checkpoints are being placed further from the border and being used to supplement ICE's interior immigration enforcement mission.
  - *DACA*: HAC Ranking Member Lowey and HAC-HS Ranking Member Roybal-Allard, as well as Reps. Cuellar, Price, and Ruppersberger may state strong disapproval of the DACA rescission. While this topic falls under ICE's interior enforcement mission, it may be raised to CBP in the context of media reports of DACA recipients being detained at checkpoints.

**ATTACHMENTS:**

None; Relevant materials included in Hearing Binder

**PARTICIPANTS:**

Kevin McAleenan, Acting Commissioner

Pete Ladowicz, Assistant Commissioner, Office of Congressional Affairs (OCA)

Kim Lowry, Deputy Assistant Commissioner, OCA

(b) (6), (b) (7)(C) OCA

(b) (6), (b) (7)(C) OCA

(b) (6), (b) (7)(C) OCA

Sam Grable, Assistant Commissioner, Office of Finance

Carla Provost, Acting Chief, U.S. Border Patrol

Edward Young, Executive Assistant Commissioner, Air and Marine Operations

Todd Owen, Executive Assistant Commissioner, Office of Field Operations

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C), Office of Congressional Affairs, (b) (6)

(b) (6), (b) (7)(C)

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**Subject:** \*New Location\*National Guard Discussion  
**Location:** Commissioner's Large Conference Room

**Start:** Fri 4/6/2018 3:30 PM  
**End:** Fri 4/6/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; HUFFMAN, BENJAMINE C; BOYD, VALERIE S; PETERLIN, MEGHANN K; (b) (6), (b) (7)(C) (OCC); (b) (6), (b) (7)(C) (OCC); FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) KOLBE, KATHRYN; (b) (6), (b) (7)(C) DCC10A-RMB-COMMISSIONER-CN-RM; KOUMANS, MARK; YOUNG, EDWARD E; (b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C) LADOWICZ, JOHN P; QUINN, TIMOTHY; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) (CTR); (b) (6), (b) (7)(C) W; HOWE, RANDY J; Owen, Todd C (AC OFO); (b) (6), (b) (7)(C) LEY, JENNIFER E.; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** \*New Start Time\*CBP/DOD Call - National Guard Assistance  
**Location:** Telecon: (b) (7)(E) / Pin: (b) (7)(E)

**Start:** Sun 4/8/2018 12:45 PM  
**End:** Sun 4/8/2018 1:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6) MCALEENAN, KEVIN K; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) BOYD, VALERIE S; FLANAGAN, PATRICK S; VITIELLO, RONALD D  
(USBP); (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); HASTINGS, BRIAN S;  
(b) (6), (b) (7)(C)  
(US); PETERLIN, MEGHANN K

**Optional Attendees:** (b) (6), (b) (7)(C)

(b) (7)(E)

(b) (6), (b) (7)(C)

**Subject:** ARB: Biometric Entry-Exit \*Postponed\*  
**Location:** NAC Large Conference Room 01-044

**Start:** Mon 4/16/2018 12:00 AM  
**End:** Tue 4/17/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Scheduler2, OUSM

**Required Attendees:** (b) (6)  
Standing ARB Members; (b) (7)(E) (b) (6)  
(b) (6) MCALEENAN, KEVIN K; VITIELLO, RONALD D (USBP); BORKOWSKI, MARK S;  
LANDFRIED, PHIL A; (b) (6), (b) (7)(C) GRABLE, SAMUEL D;  
PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6) WAGNER, JOHN  
P; (b) (6), (b) (7)(C) (b) (6)

**Optional Attendees:**

(b) (6)

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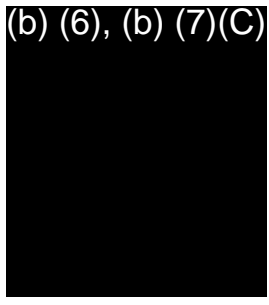
If there are any questions, or you would like to request someone be added to this appointment -  
please contact (b) (6)

Participants:

(b) (6)

Kevin McAleenan  
Ronald Vitiello  
Mark Borkowski  
Phil Landfried  
(b) (6), (b) (7)(C)  
Diane Sahakian  
Samuel D. Grable  
Carla L. Provost  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**Subject:** (b) (6) - Retirement  
**Location:** CBP Press Room  
  
**Start:** Tue 4/24/2018 12:00 PM  
**End:** Tue 4/24/2018 12:15 PM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Biometric Decision Telcon  
**Location:** Dial In: (b) (7)(E) | Pin (b) (7)(E)

**Start:** Mon 4/9/2018 8:30 AM  
**End:** Mon 4/9/2018 9:00 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6)

**Required Attendees:** CBP COMMISSIONER SCHEDULER; (b) (6), (b) (7)(C) (b) (6); Homan, Thomas; (b) (6), (b) (7)(C); Cissna, Francis; (b) (6)

Dial In: (b) (7)(E)  
Pin: (b) (7)(E)#

(b) (6), (b) (7)(C)

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**Subject:** Blue Mass

**Start:** Tue 5/1/2018 12:00 AM  
**End:** Wed 5/2/2018 12:00 AM  
**Show Time As:** Free

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K



(b) (6), (b) (7)(C)

---

**Subject:** Body Worn Cameras  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/10/2018 12:45 PM  
**End:** Tue 4/10/2018 1:15 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** QUINN, TIMOTHY; (b) (6), (b) (7)(C) BOYD, VALERIE S; (b) (6)  
(b) (6) FLANAGAN, PATRICK S; DCC10A-RMB-COMMISSIONER-CN-RM; (b) (6)  
; PETERLIN, MEGHANN K; (b) (6), (b) (7)(C) (CTR)

**Optional Attendees:** LESCFRONTOFFICE

**Call** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Bonding-State Dept Update Meeting  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/16/2018 10:30 AM  
**End:** Mon 4/16/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** WAGNER, JOHN P; (b) (6), (b) (7)(C) (OCC); (b) (6), (b) (7)(C) MEGHANN K  
PETERLIN (b) (6), (b) (7)(C); BOYD, VALERIE S; FLANAGAN, PATRICK  
S; DCC10A-RMB-COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

**Subject:** Border & Immigration Meeting  
**Location:** NAC 5107 Conference Room

**Start:** Mon 4/30/2018 3:00 PM  
**End:** Mon 4/30/2018 3:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)  
(b) (6) ESEC-BBIC; (b) (6)  
(b) (6); Homan, Thomas; (b) (6), (b) (7)(C)  
Ice.Scheduler (b) (7)(E); Cissna Scheduler  
(b) (7)(E) Francis Cissna; KEVIN K MCALEENAN  
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6) Voice &  
Video Services (b) (7)(E)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**

(b) (6)

**Staff Contact:**

(b) (6)

**Attendees:**

Secretary

Chad Wolf

(b) (6)

Tom Homan, ICE (via conference line)

Francis Cissna, USCIS

Kevin McAleenan, CBP (via VTC)

(b) (6), (b) (7)(C)

**Call Number:**

Dial-in: (b) (7)(E)

Access Code: (b) (7)(E)

**Objective:**

Meeting to discuss border and immigration actions

**Briefing Materials:**

No

(b) (6), (b) (7)(C)

**Subject:** Border Resource (National Guard/End Catch & Release) PCC  
**Location:** EEOB 428  
  
**Start:** Mon 4/9/2018 10:00 AM  
**End:** Mon 4/9/2018 11:00 AM  
**Show Time As:** Tentative  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** (b) (6) A. EOP/NSC

### Agenda for Border Security PCC 4/9/18

1. Update on timing of NG resources to the border (DOD)
  - a) Initial CBP requirements
  - b) Ending Catch and Release – ICE requirements
2. End Catch and Release Policy/Operational Efforts (CBP,ICE,HHS,DOJ)
3. Surge Operation Planning Update = (CBP,USCIS,DOJ)
4. Communications Strategy Update – (Press, IGA, LEG, ALL)
5. Facility Updates/options (GSA, OMB, DHS, DOD)

WAVES: <https://events.whitehouse.gov/?rid=QCF7QPPXPR>

Good afternoon:

\*\*\*\* Attached is the Summary of Conclusions from yesterday.\*\*\*\*

The other link is reference material following up on the White House Immigration Framework discussion.

(b) (7)(E)

(b) (6)

Director of Border Security  
National Security Council  
The White House

(b) (6), (b) (7)(C)

Good morning:

This is the next scheduled discussion to update the WH staff on interagency efforts to deploy National Guard resources to the border and to end catch and release. The SOC from yesterday's initial smaller group discussion will be emailed out later today.

If anyone needs to call in by phone - here is the information: (b) (7)(E) Code: (b) (7)(E)

<https://www.whitehouse.gov/presidential-actions/presidential-memorandum-secretary-defense-attorney-general-secretary-homeland-security/>

WAVES: <https://events.whitehouse.gov/?rid=QCF7QPPXPR>

VR - (b) (6)

(b) (6)

Director of Border Security  
National Security Council  
The White House

(b) (6), (b) (7)(C)



Agenda for  
NSC: WH SOC Summary Border Security ...

## Agenda for Border Security PCC 4/9/18

1. Update on timing of NG resources to the border (DOD)
  - a) Initial CBP requirements
  - b) Ending Catch and Release – ICE requirements
2. End Catch and Release Policy/Operational Efforts (CBP,ICE,HHS,DOJ)
3. Surge Operation Planning Update = (CBP,USCIS,DOJ)
4. Communications Strategy Update – (Press, IGA, LEG, ALL)
5. Facility Updates/options (GSA, OMB, DHS, DOD)

NATIONAL SECURITY COUNCIL  
BORDER AND TRANSPORTATION SECURITY DIRECTORATE  
OFFICE AND MANAGEMENT BUDGET  
WHITE HOUSE COUNSEL'S OFFICE  
AND  
DOMESTIC POLICY COUNCIL  
POLICY COORDINATION COMMITTEE

Date: April 4, 2018  
Location: EEOB 428  
Time: 10:00 – 11:00 a.m.

SUBJECT: Summary of Conclusions for PCC on National Guard Resources at the Border

Participants:

Chair

(b) (6)

DHS

(b) (6)

DOJ

Gene Hamilton

(b) (6)

DOD

(b) (6)

CBP

Meghann Peterlin

(b) (6), (b) (7)(C)

Brian Hastings

OMB

(b) (6)

WH Counsel

(b) (6)

DPC

(b) (6)

NSC

(b) (6)

It was agreed that:

- DOD will need at least two months to plan and deploy significant number of National Guard resources to the border due to mobilization, logistics, travel, and training.



- DHS in coordination with DOJ, DOD, HHS, and other required departments and agencies will continue to evaluate requirements to support security operations at the border to include the development of policies, plans, and operations to end “catch and release.”
- The Office of Management and Budget will work with GSA and DOD to identify potential facilities near the border for use to detain illegal alien adults and family units.
- DHS/CBP will evaluate and identify locations along the border to conduct surge operations to end “catch and release.”
- NSC Press will coordinate with departments and agencies the communications plan to support the deployment of the National Guard to the southern border and the President’s direction to end “catch and release” along the southern border.
- DHS will continue to work with Mexico as a safe third country option for asylum claims and to expand Mexico’s detention and removal program.
- DHS and DOD will evaluate the use of the National Guard to build border wall on DOD facilities along the southern border.
- This PCC will meet at least weekly and expand the departments and agency representation to include State, HHS, GSA, NSC LEG, and WH IGA.

(b) (6), (b) (7)(C)

---

**Subject:** Border Sec. (Staff)  
**Location:** Conference Line: (b) (7)(E) Code: (b) (7)(E)

**Start:** Sun 4/1/2018 1:20 PM  
**End:** Sun 4/1/2018 1:40 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Wolf, Chad

**Required Attendees:** MCALEENAN, KEVIN K; (b) (6), (b) (7)(C) Homan, Thomas; (b) (6);  
(b) (6) Cissna, Francis; (b) (6) VITIELLO, RONALD D (USBP); (b) (6)  
(b) (6)

(b) (6), (b) (7)(C)

**Subject:** Border Wall Acquisition Meeting \*new time\*  
**Location:** RRB; Commissioner's Small Conference Room (4.4a)

**Start:** Fri 4/27/2018 2:30 PM  
**End:** Fri 4/27/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6), Scheduler

**Required Attendees:** S2 Internal; (b) (6) MCALEENAN, KEVIN K;  
VITIELLO, RONALD D (USBP); (b) (6) (b) (6), (b) (7)(C)  
(CTR); (b) (6) (b) (6)

**Optional Attendees:** (b) (6) KOUMANS, MARK; KOLBE, KATHRYN  
(b) (6) LUCK, SCOTT A (USBP); PROVOST, CARLA (USBP);  
(b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C; (b) (6)

**PLEASE FORWARD OR COPY THIS INVITATION TO THE APPROPRIATE ATTENDEES**

If there are any questions or omissions, please contact (b) (6).

**Attendees:**

DHS:

1. Acting Deputy Secretary Grady
2. (b) (6) Counselor to the Deputy Secretary
3. (b) (6) Chief Procurement Officer, Management
4. Kevin McAleenan, Commissioner, U.S. Customs and Border Protection
5. Ronald Vitiello, Deputy Commissioner, U.S. Customs and Border Protection
6. Mark Koumans, Deputy Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
7. (b) (6) Counselor to the Secretary
8. RADML (b) (6) USCG, Military Advisor to the Secretary

ACOE:

1. (b) (6), Director of Military Programs, US Army Corps of Engineers
2. (b) (6), Chief, Interagency and International Services Branch, US Army Corps of Engineers
3. (b) (6), Deputy Assistant Secretary of the Army (Procurement) Office of the Assistant Secretary of the Army (Acquisition, Logistics & Technology)
4. LTC (b) (6), Executive Officer to Deputy Assistant Secretary of the Army (Procurement)
5. (b) (6), USACE Liaison to OSD

**Materials:**

Yes

(b) (6), (b) (7)(C)

**Subject:** Briefing to DHS Senior Leadership on Counterintelligence Threats  
**Location:** NAC Building 5 SCIF

**Start:** Wed 4/18/2018 2:00 PM  
**End:** Wed 4/18/2018 2:45 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)  
(b) (6)  
(b) (6) ESEC-BBIC; SBS-All; (b) (6)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
KEVIN K MCALEENAN (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Homan, Thomas; Ice.Scheduler  
(b) (7)(E) (b) (6), (b) (7)(C) Glawe.Scheduler  
(b) (6)

**Optional Attendees:**

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

**Requester:**  
S1

**Staff Contact:**  
(b) (6)

**Attendees:**  
Deputy Secretary (unable to attend)

(b) (6)  
(b) (6), I&A  
(b) (6), Policy  
(b) (6), NPPD  
Kevin McAleenan, CBP  
Director Homan, ICE

**External attendees:**  
(b) (6), Director, National Counterintelligence and Security Center  
(b) (6), Deputy Director, National Counterintelligence and Security Center  
(b) (6), Assistant Director, National Counterintelligence and Security Center

**Scheduling Contact:**  
(b) (6)

NCSC Executive Officer

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Objective:

To provide DHS senior leadership with a classified brief on major issues of counter intelligence concern.

Notes:

Director (b) (6) will provide this briefing.

Briefing Materials:

No

(b) (6), (b) (7)(C)

**Subject:** Budget Prep: CBP / ICE  
**Location:** RRB Large Conference Room (Room 4.4A)

**Start:** Mon 4/9/2018 2:00 PM  
**End:** Mon 4/9/2018 2:45 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Duke.Scheduler; (b) (6) Wolf, Chad; (b) (6)  
(b) (6); Homan, Thomas; ICE.Scheduler  
(b) (6) MCALLENAN, KEVIN K;  
(b) (6), (b) (7)(C) GRABLE, SAMUEL D; (b) (6)  
(b) (6)  
(b) (6) ESEC-BBIC; (b) (6)  
(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6)

**Staff Lead:**

(b) (6)

**Attendees:**

Secretary  
Deputy Secretary  
Chad Wolf

(b) (6)

(b) (6) on behalf of Tom Homan, ICE

(b) (6) ICE  
Kevin McAleenan, CBP  
Sam Grable, CBP

(b) (6), MGMT  
(b) (6), MGMT  
(b) (6), MGMT  
(b) (6), MGMT  
(b) (6), MGMT  
(b) (6), OLA  
(b) (6), OLA  
(b) (6), OLA  
(b) (6), OPA

**Objective:**

HAC/SAC budget hearing prep – this will be a combined prep for CBP and ICE (which is a change from what was originally scheduled).

**Briefing Materials:**

Briefing memo

(b) (6), (b) (7)(C)

**Subject:** Budget Prep: Member Intel  
**Location:** NAC, 5107 Conferene Room

**Start:** Tue 4/10/2018 9:15 AM  
**End:** Tue 4/10/2018 10:15 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Duke.Scheduler; (b) (6) Wolf, Chad; (b) (6)  
(b) (6)  
M; MCALEENAN, KEVIN K.; (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
(b) (6); 'Cissna Scheduler (b) (6)'; 'Francis Cissna';  
(b) (6)  
(b) (6) ESEC-BBIC; (b) (6)  
(b) (6)  
(b) (6)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact (b) (6)

**Staff Lead:**

(b) (6)

**Attendees:**

Secretary

Deputy Secretary

Chad Wolf

(b) (6)

(b) (6), FEMA

(b) (6) on behalf of Tom Homan, ICE

Kevin McAleenan, CBP

(b) (6)

Francis Cissna, USCIS

ADM (b) (6) on behalf of ADM (b) (6), USCG (b) (6), MGMT (b) (6), MGMT (b) (6), MGMT (b) (6)  
(b) (6), MGMT (b) (6), MGMT (b) (6), OLA (b) (6), OLA (b) (6), OLA (b) (6), OGC  
(b) (6), Policy (b) (6), OPA



**Objective:**

HAC/SAC budget hearing prep – member intel prep session.

**Briefing Materials:**

Briefing memo

(b) (6), (b) (7)(C)

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**Subject:** C1/C2 Tag Up  
**Location:** Commissioner's Office  
  
**Start:** Wed 4/11/2018 8:00 AM  
**End:** Wed 4/11/2018 8:30 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** VITIELLO, RONALD D (USBP)

(b) (6), (b) (7)(C)

---

**Subject:** Call From Mexico  
**Location:** TBD  
  
**Start:** Thu 4/26/2018 9:00 AM  
**End:** Thu 4/26/2018 9:30 AM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Call From Mexico  
**Location:** MX will Call (b) (6), (b) (7)(C)  
**Start:** Thu 4/26/2018 9:00 AM  
**End:** Thu 4/26/2018 9:30 AM  
**Recurrence:** (none)  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Call re: HHS MOU  
**Location:** (b) (7)(E)

**Start:** Fri 4/13/2018 1:00 PM  
**End:** Fri 4/13/2018 1:15 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Wolf, Chad  
**Required Attendees:** MCALEENAN, KEVIN K; Homan, Thomas; (b) (6)  
**Optional Attendees:** (b) (6), (b) (7)(C) (b) (6)

**Attendees:**  
Chad Wolf  
Kevin McAleenan  
(b) (6)  
(b) (6)

**Conference Line**  
(b) (7)(E)  
(b) (7)(E)

(b) (6)

**Subject:** Call TO A/SD (b) (6)  
**Location:** Telecon (b) (7)(E)  
**Start:** Wed 4/4/2018 7:00 AM  
**End:** Wed 4/4/2018 7:30 AM  
**Show Time As:** Tentative  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6); FLANAGAN, PATRICK S; MCALEENAN, KEVIN K

(b) (6)

## Assistant Secretary of Defense for Homeland Defense and Global Security

Mr. (b) (6) is the Assistant Secretary of Defense for Homeland Defense and Global Security. Previously (b) (6) was a Senior Vice President at the ANSER Corporation, and the Director of the Studies and Analysis Group which provided multi-disciplinary studies and operational analysis for a broad array of government clients in the national security, homeland security areas. Up until November of 2016, (b) (6) Directed the Homeland Security Studies and Analysis Institute (HSSAI), a Federally Funded Research and Development Corporation (FFRDC) operated by ANSER, a mission oriented not-for-profit organization.

Prior to joining ANSER, (b) (6) was the Director of Advanced Systems at the MITRE Corporation. He was responsible for guiding crosscutting strategic national and homeland security mission initiatives, with particular focus on counterterrorism, intelligence, aviation security, crisis management/decision support, national preparedness, and CWMD.

Previously, (b) (6) served at the White House as Deputy Homeland Security Advisor to President George W. Bush from 2004-2006. He was responsible for managing the development and implementation of homeland security policies among departments and agencies, chaired the Homeland Security Council Deputies Committee, and co-chaired the White House Counterterrorism Security Group. He left the White House in 2006 to volunteer for deployment as a Marine Corps officer to Afghanistan with a Joint Special Operations Task Force, establishing and directing a targeting fusion center tracking high-value terrorists and insurgents. He also served in Iraq in 2003, commanding the Joint Interrogations and Debriefing Center of the Iraq Survey Group established to conduct the mission of surveying and exploiting possible weapons of mass destruction activities across Iraq.

In 2003, (b) (6) was appointed Deputy Under Secretary for Counter Terrorism at the Department of Energy, responsible for nuclear counter terrorism, homeland security, emergency response, and all related special access programs for DOE and the National Nuclear Security Administration. Previous to that, he was the National Security Advisor to the Secretary of Energy. (b) (6) has also served as Special Assistant to the Assistant Secretary of Defense, International Security Policy. He served 21 years on active duty and in the reserves as a Marine Corps infantry officer and intelligence officer.

(b) (6) has also served as a Distinguished Research Fellow at the National Defense University's Center for the Study of WMD, as a member of the Defense Science Board Task Force on the Role of DoD in Homeland Defense, the Pacific Northwest National Lab's National Security Advisory Committee, the FBI's Weapons of Mass Destruction Directorate Advisory Group, the DHS Quadrennial Homeland Security Review Advisory Committee, and the DHS Science and Technology Advisory Committee.

(b) (6) received a bachelor's degree in Political Science from Middlebury College, a master's degree in National Security Studies from Georgetown University, and has attended the Marine Corps Air-Ground Task Force Intelligence Officer Course at the Navy and Marine Corps Intelligence School.

(b) (6), (b) (7)(C)

---

**Subject:** Call TO AC Borkowski  
**Location:** (b) (6), (b) (7)(C)

**Start:** Tue 4/3/2018 2:15 PM  
**End:** Tue 4/3/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S; BORKOWSKI, MARK S; (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**Subject:** Call TO Agent (b) (6), (b) (7)(C)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Wed 4/18/2018 4:30 PM  
**End:** Wed 4/18/2018 5:00 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Call to (b) (6)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Fri 4/6/2018 4:30 PM  
**End:** Fri 4/6/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; BOYD, VALERIE S

(b) (6), (b) (7)(C)

---

**Subject:** Call TO CBSA President (b) (6) Re:Safe 3rd

**Location:** (b) (6), (b) (7)(C)

**Start:** Fri 4/13/2018 12:00 PM

**End:** Fri 4/13/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** SAUNDERS, IAN C.; (b) (6), (b) (7)(C) FLANAGAN, PATRICK S (b) (6), (b) (7)(C),  
(b) (6), (b) (7)(C) OC BRIEFING STAFF; DCC10A-RMB-  
COMMISSIONER-CN-RM

BM: Yes

Lead Office: INA

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Call TO (b) (6)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Fri 4/27/2018 1:00 PM  
**End:** Fri 4/27/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Call TO (b) (6)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Wed 4/11/2018 7:00 AM  
**End:** Wed 4/11/2018 7:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** McCament, James

**Required Attendees:** CBP COMMISSIONER SCHEDULER; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

C1 to call (b) (6) .

(b) (6), (b) (7)(C)

---

**Subject:** Call TO (b) (6)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Mon 4/23/2018 6:15 PM  
**End:** Mon 4/23/2018 6:45 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; BOYD, VALERIE S

(b) (6), (b) (7)(C)

---

**Subject:** Call TO (b) (6)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Thu 4/5/2018 4:30 PM  
**End:** Thu 4/5/2018 5:00 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6)

---

**Subject:** Call TO (b) (6)  
**Location:** (b) (6), (b) (7)(C)  
**Start:** Tue 4/10/2018 10:45 AM  
**End:** Tue 4/10/2018 11:15 AM  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S



(b) (6), (b) (7)(C)

---

**Subject:**

Call TO (b) (6)  
(b) (6), (b) (7)(C)

**Location:**

**Start:**

Wed 4/18/2018 7:00 AM

**End:**

Wed 4/18/2018 7:30 AM

**Recurrence:**

(none)

**Meeting Status:**

Not yet responded

**Organizer:**

CBP COMMISSIONER SCHEDULER

**Required Attendees:**

(b) (6), (b) (7)(C) C; FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

---

**Subject:** Call to (b) (6)  
**Location:** (b) (6), (b) (7)(C)  
**Start:** Wed 4/11/2018 9:00 AM  
**End:** Wed 4/11/2018 9:30 AM  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

---

**From:** (b) (6) EOP/WHO  
**Sent:** Tuesday, April 10, 2018 4:42:49 PM  
**To:** MCALEENAN, KEVIN K  
**Subject:** Phone call with (b) (6)

Hi Mr. McAleenan,

Do you have time for a phone conversation with (b) (6) today? He's free from 5:30-on, and he'd like to talk to you as soon as possible.

Best,

(b) (6)  
Policy Analyst  
Office of Trade and Manufacturing Policy  
Executive Office of the President  
Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Call TO Peter Navarro  
**Location:** (b) (6), (b) (7)(C)

**Start:** Tue 4/17/2018 2:30 PM  
**End:** Tue 4/17/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)

**From:** (b) (6) EOP/WHO (b) (6)  
**Sent:** Tuesday, April 17, 2018 9:15 AM  
**To:** (b) (6), (b) (7)(C) >  
**Subject:** McAleenan/Navarro call

Hi (b) (6), (b) (7)(C),

Does Mr. McAleenan have time for a 10-minute phone call with Peter Navarro this afternoon? (b) (6) is looking to discuss the Jones Act drilling equipment issue that they've discussed before. Any time after 1:00 PM today works.

Best,

(b) (6)  
Policy Analyst  
Office of Trade and Manufacturing Policy  
Executive Office of the President  
Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Call to (b) (6)

**Start:** Mon 4/30/2018 10:30 AM

**End:** Mon 4/30/2018 11:00 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:**

Call TO (b) (6)  
(b) (6), (b) (7)(C)

**Location:**

**Start:**

Thu 4/19/2018 4:30 PM

**End:**

Thu 4/19/2018 5:00 PM

**Recurrence:**

(none)

**Organizer:**

CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Call TO (b) (6)  
**Location:** (b) (6), (b) (7)(C)

**Start:** Fri 4/13/2018 1:30 PM  
**End:** Fri 4/13/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Call w/ASD (b) (6)  
**Location:** (b) (6), (b) (7)(C)  
**Start:** Thu 4/5/2018 8:40 AM  
**End:** Thu 4/5/2018 9:10 AM  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

---

**Subject:** Call with (b) (6) (HAC/HS Majority Clerk)  
**Location:** Commissioner's Office / (b) (6), (b) (7)(C)

**Start:** Tue 4/10/2018 12:30 PM  
**End:** Tue 4/10/2018 12:45 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), please join the Commissioner in his office for this call if available.



(b) (6), (b) (7)(C)

---

**Subject:** Call with Stephen Miller; Homan; McAleenan; Cissna  
**Location:** Dial-In info below

**Start:** Fri 4/27/2018 3:30 PM  
**End:** Fri 4/27/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6) EOP/WHO

Dial-In instructions:

Please call the situation room at 4:30 - (b) (6), (b) (7)(C)

They will bridge the call

(b) (6), (b) (7)(C)

---

**Subject:** Call: Narrative around Increased Numbers

**Location:** Dial In: (b) (7)(E)

**Start:** Mon 4/23/2018 9:00 AM

**End:** Mon 4/23/2018 9:30 AM

**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6)

**Required Attendees:** (b) (6) CBP COMMISSIONER SCHEDULER;

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

FLANAGAN, PATRICK S

Dial In: (b) (7)(E)

Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** CBP Commissioner's Vision to CHS-BMS  
**Location:** HVC-210  
  
**Start:** Wed 4/25/2018 1:00 PM  
**End:** Wed 4/25/2018 3:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** CBP Operational Update (phone call)  
**Location:** NAC Secretary's Office

**Start:** Mon 4/30/2018 11:30 AM  
**End:** Mon 4/30/2018 12:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)  
(b) (6) KEVIN K  
MCALEENAN (b) (6), (b) (7)(C) ; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**  
Commissioner McAleenan

**Attendees:**  
Secretary  
Chad Wolf  
(b) (6)  
Kevin McAleenan, CBP

**Call Number:**  
(b) (6), (b) (7)(C) (Commissioner will answer)

**Notes:**  
Commissioner McAleenan will provide S1 with an operational update.

**Briefing Materials:**  
No

(b) (6), (b) (7)(C)

---

**Subject:** CBP/DOD Coordination Call  
**Location:** Telecon: (b) (7)(E) / Commissioner's Small Conference Room

**Start:** Mon 4/9/2018 5:30 PM  
**End:** Mon 4/9/2018 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6) VITIELLO, RONALD D (USBP);  
PROVOST, CARLA (USBP) (b) (6), (b) (7)(C); HASTINGS, BRIAN S;  
MEGHANN K PETERLIN (b) (6), (b) (7)(C); BOYD, VALERIE S;  
FLANAGAN, PATRICK S; (b) (6)

(b) (6)

#### Call In Information

**Phone:** (b) (7)(E)  
**Pin:** (b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** CBP/DOD Coordination Call  
**Location:** Telecon: (b) (7)(E) / Commissioner's Small Conference Room

**Start:** Thu 4/12/2018 3:30 PM  
**End:** Thu 4/12/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6) VITIELLO, RONALD D (USBP);  
PROVOST, CARLA (USBP); HASTINGS, BRIAN S; PETERLIN, MEGHANN K; BOYD, VALERIE  
S; FLANAGAN, PATRICK S; (b) (6) CDR USN OSD OUSD POLICY (US);  
(b) (6)  
(b) (6) LUCK, SCOTT A (USBP); LADOWICZ, JOHN P; LOWRY, KIM  
M; (b) (6), (b) (7)(C)

**Call In Information**

**Phone:** (b) (7)(E)  
**Pin:** (b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** CBP/ICE Call Re: HHS MOU Implementation

**Location:** Telecon: (b) (7)(E)

**Start:** Mon 4/23/2018 4:15 PM

**End:** Mon 4/23/2018 4:45 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** ICE.Scheduler; (b) (6); FLANAGAN, PATRICK S

Phone: (b) (6)

Pin: (b) (6)

(b) (6), (b) (7)(C)

---

**Subject:** CBP/ICE/USCIS and DOJ Call  
**Location:** Phone: (b) (7)(E) #

**Start:** Mon 4/30/2018 12:00 PM  
**End:** Mon 4/30/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** ICE.Scheduler; (b) (6), Cissna; (b) (6)  
(b) (6)

Phone: (b) (7)(E)  
Pin: (b) (7)(E)



(b) (6), (b) (7)(C)

---

**Subject:** CHS Ranking Member Thompson

**Location:** Rayburn, Rm 2466

**Start:** Wed 4/25/2018 9:00 AM

**End:** Wed 4/25/2018 9:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LADOWICZ, JOHN P; (b) (6), (b) (7)(C); FLANAGAN, PATRICK S; BOYD, VALERIE S;  
(b) (6), (b) (7)(C) OC BRIEFING STAFF

BM: Yes

Lead Office: OCA

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Conference Call re: Alien Detention/ Southern Border Discussion

**Location:** (b) (7)(E)

**Start:** Thu 4/5/2018 12:30 PM

**End:** Thu 4/5/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Wolf, Chad

**Required Attendees:** Duke.Scheduler; Homan, Thomas; MCALEENAN, KEVIN K; (b) (6)

(b) (6)

(b) (6)

FLANAGAN, PATRICK S;

(b) (6)

(b) (6)

(b) (7)(E)

**Optional Attendees:**

(b) (6)

(b) (6), (b) (7)(C)

**Requester:**

Under Secretary (b) (6)

DCOS (b) (6)

Chad Wolf

**Attendees:**

Deputy Secretary

Director Cissna

Director Homan

Commissioner McAleenan

Chad Wolf

(b) (6)

(b) (6)

– MGMT

– MGMT

– OGC

– OGC

(b) (6)

– ICE

(b) (6)

– ICE

Patrick Flanagan – CBP

(b) (6)

– USCIS

(b) (6)

– USCIS

(b) (6)

– USCIS

(b) (6)

– PLCY

(b) (6)

– PLCY

**Agenda:**

1. Call up the National Guard (UNDERWAY, CBP lead)

2. Last In, First Out – in concert with DOJ (ICE, OGC, CBP)
3. Eliminate Policy of Releasing Adults and Children Together (ON HOLD)
4. Protecting Children Through Better Vetting of Sponsors (OGC)
5. Fix Credible Fear Loophole Through Emergency Rulemaking (USCIS, OGC)
6. Expedite Safe 3<sup>rd</sup> Country (PLCY, CBP)

**Notes:** See email from (b) (6), “*Alien Detention Discussion*”.

**Conference Line:** (b) (7)(E)

**Participant Code:** (b) (7)(E)

Please contact (b) (6) if you have any questions.

(b) (6), (b) (7)(C)

---

**Subject:** Conference Call re: Caravan  
**Location:** (b) (7)(E)

**Start:** Mon 4/23/2018 9:15 AM  
**End:** Mon 4/23/2018 9:45 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Wolf, Chad

**Required Attendees:** MCALEENAN, KEVIN K; Homan, Thomas; (b) (6)

(b) (7)(E)

**Optional Attendees:** (b) (6); FLANAGAN, PATRICK S; (b) (6)  
(b) (6) (b) (6), (b) (7)(C)

**Requester:**  
Chad Wolf

**Conference Line:**  
(b) (7)(E)

**Notes:**  
DHS Statement:

"The 'caravan' of individuals headed to our Southern border with the stated intention of entering the United States without authorization is continuing to be monitored by DHS. The United States is committed to addressing the members of the 'caravan' with all the protections accorded by U.S. and international law. However, if members of the 'caravan' enter the country illegally they will be subject to detention if they have no lawful basis to enter or remain in the United States. Individuals will also be subject to detention while protection claims are adjudicated – including those seeking asylum. Asylum proceedings will be heard immediately and those found not to have a claim will be promptly removed to their home country.

"If a member of the 'caravan' enters the US illegally, they will be referred for prosecution for illegal entry and will be detained, which will include family units, in accordance with existing law and court rulings until the immigration court process concludes. If they are found removable, they will be removed.

"Let us be clear, any person who is responsible for the transport of any person, including a child, into the country illegally will be referred for criminal prosecution for all appropriate crimes including illegal entry, human smuggling, and trafficking.

"DHS encourages persons with a legitimate claim of credible fear in their home country to seek protections in the first safe country they enter, including Mexico. DHS and our partners across the federal government remain committed to respecting all laws providing protections in the United States and international requirements."

(b) (6), (b) (7)(C)

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**Subject:** Congressman Vela  
**Location:** House Visitor Center (HVC) Rm 219

**Start:** Wed 4/25/2018 3:00 PM  
**End:** Wed 4/25/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LADOWICZ, JOHN P; (b) (6) FLANAGAN, PATRICK S; BOYD, VALERIE S

(b) (6), (b) (7)(C)

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**Subject:** Country One - Secure Call with (b) (6)  
**Location:** SCIF Executive Suite

**Start:** Wed 4/11/2018 12:00 PM  
**End:** Wed 4/11/2018 12:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

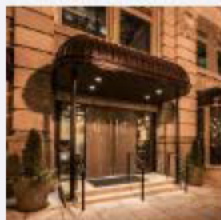
**Required Attendees:** MILLER, TROY A; (b) (6), (b) (7)(C); FLANAGAN,  
PATRICK S

(b) (6), (b) (7)(C)


**Subject:** Dinner with Cuellar  
**Location:** Ocean Prime: 1341 G St NW Washington, DC  
**Start:** Wed 4/25/2018 6:00 PM  
**End:** Wed 4/25/2018 8:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; OC BRIEFING STAFF; (b) (6), (b) (7)(C)




Thanks (b) (6), (b) (7)(C) Your reservation is confirmed.  
Confirmation #2109790956



### Ocean Prime - Washington D.C.

 Wednesday, April 25, 2018, 7:00 PM

 2 people

[Modify](#) | [Cancel](#)

**Dinner with Congressman Cuellar**  
**Tuesday, April 24, 2018**  
**7:15 – 9:15pm**  
**Ocean Prime: 1341 G Street NW Washington, DC**

**Overview:**

- In response to a request from Congressman Cuellar, CBP Commissioner McAleenan will have dinner with Congressman Cuellar at Ocean Prime on Tuesday night.
- Congressman Cuellar would like to discuss the following over dinner: sUAS pilot program in Laredo Sector, World Trade Bridge, the C-29 pilot and the DHS Laredo Campus project.

**Background:**

- The following is additional information concerning the topics highlighted above:
  - U.S. Border Patrol sUAS pilot program (southwest border)
    - C1 and Congressman have discussed conducting an upcoming sUAS pilot in Laredo Sector's AOR in the past.
    - The congressman will want to continue this discussion during this dinner.
  - World Trade Bridge pilot:
    - FY18 **enacted** report language: "CBP is encouraged to continue prioritizing efforts to improve the accuracy and effectiveness of automated cargo processing for tractor trailers, including the proof-of-concept pilot at the World Trade Bridge Port of Entry in Laredo, Texas. Not later than 120 days after the date of enactment of this Act, CBP is directed to provide a report to the Committees on these efforts, including activities planned for fiscal year 2018 and the subsequent four fiscal years."
  - C-29 Pilot
    - FY18 **submitted** report language: "The Committee notes that CBP is taking steps to improve the efficiency and effectiveness of its automated cargo processing system for tractor-trailers crossing our nation's land borders, including launching a proof-of-concept pilot at the World Trade Bridge Port of Entry in Laredo, Texas. The Committee urges CBP to continue to prioritize these activities and directs CBP to provide a briefing on its efforts to improve automated cargo processing for tractor-trailers at land ports of entry not later than 60 days after the date of enactment of this Act.
    - Comment during the FY19 budget hearing: As a component of the World Trade Bridge proof-of-concept pilot, a concurrent investment in technology, infrastructure and a strategy for a unified facilitation and enforcement posture at the U.S. Border Patrol Traffic Checkpoint located on IH-35 North to expedite lawful trade and travel while focusing additional enforcement efforts on higher risk commercial traffic should be prioritized. The Committee notes that if the U.S. Border Patrol Traffic Checkpoint located on IH-35 North were a port of entry, it would be the 4th busiest port of entry for commercial vehicles."
  - DHS Laredo Campus project
    - During a February 17, 2018, meeting in Laredo between Congressman Cuellar and CBP Commissioner McAleenan, Laredo Sector Border Patrol (A) Chief (b) (6), (b) (7)(C), Laredo Director of Field Operations (b) (6), (b) (7)(C), and Laredo Air & Marine Operations Director (b) (6), (b) (7)(C), all parties agreed to pursue constructing a



“DHS Campus” consisting of a new AMO Hangar facility, a DHS/CBP joint Use of Force training facility with a firearms range, and a facility that would consolidate CBP administrative operations (USBP, OFO, AMO, etc.) located on property at the Laredo International Airport owned by the City of Laredo.

- On Friday, April 20, before a port of entry ribbon cutting ceremony in Laredo, the congressman met with CBP representatives (OFO, USBP, AMO), ICE, City of Laredo, and GSA regarding the “DHS Campus” project.

**Background:**

- During the FY19 House Appropriations Committee hearing on ICE and CBP’s FY19 Budgets, the congressman had no direct questions for CBP but highlighted the importance of modernizing the World Trade Bridge and for continued collaboration between OFO and BP in Laredo.
- OFAM, USBP, OFO and AMO, as well as members from GSA and ICE, attended a briefing with the congressman on March 7<sup>th</sup> with a delegation of local political and business leaders from Laredo. The delegation provided a briefing to USBP and GSA on the importance of expanding the World Trade Bridge, why ICE and CBP need a DHS Laredo Campus and the potential to test sUAS’s in the district. USBP, ICE and GSA members were receptive, but non-committal, to the requests of the congressman and the delegation.

**PRESS:** Closed

**CBP/OPA Services Required:** N/A

**ATTACHMENTS:**

- Biography: Congressman Henry Cuellar (D-TX-28)

**PARTICIPANTS:**

CBP

Commissioner McAleenan

Non-CBP

Representative Henry Cuellar

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C), OCA, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** DOI Follow Up

**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/9/2018 8:00 AM

**End:** Mon 4/9/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S; BOYD, VALERIE S; HASTINGS, BRIAN S; VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP) (b) (6), (b) (7)(C); MEGHANN K PETERLIN (b) (6), (b) (7)(C); DCC10A-RMB-COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

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**Subject:** Drop by IPL to Meet Mr. (b) (6)  
**Location:** TBD

**Start:** Tue 4/24/2018 3:30 PM  
**End:** Tue 4/24/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** TIMOTHY QUINN (b) (6), (b) (7)(C); (b) (6), (b) (7)(C) BOYD, VALERIE S

**From:** QUINN, TIMOTHY  
**Sent:** Wednesday, April 11, 2018 5:58 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** FLANAGAN, PATRICK S (b) (6), (b) (7)(C); BOYD, VALERIE S (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: A few items . . .

Hi (b) (6), (b) (7)(C),

We are going to set the meet with Mr. (b) (6) for **Tuesday, April 24 at 4:30pm**. If C1 can drop in for ten minutes that would be great, otherwise we'll cover the base.

Thanks,

TQ

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 09, 2018 2:33 PM  
**To:** QUINN, TIMOTHY (b) (6), (b) (7)(C)  
**Cc:** FLANAGAN, PATRICK S (b) (6), (b) (7)(C); BOYD, VALERIE S (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Subject:** RE: A few items . . .

Sir,

**Executive Director of Major County Sheriffs Association (MCSA)** - (b) (6), the outgoing XD of MCSA, sent an email to C1 requesting a meeting before he leaves his position at the end of April. My suggestion is that I take the meet with (b) (6) and C1 could drop in for ten minutes, if possible. C1 met with (b) (6) a few months ago when he started at MCSA. He is leaving this job sooner than expected due to family reasons. **Bottom Line:** Are there a few dates this month when C1 will be in the office and could drop into a meeting with (b) (6) ?

Some time slots below, let me know if any of these will work:

- April 23: 10:00, 10:30, 2:00-5:00

- April 24: 11:30, 3:30, 4:00, 4:30, or 5:00
- April 26: 10:00 – 1:30 or 3:00-5:00
- April 27: Wide Open

Will circle back on the others.

(b) (6), (b) (7)(C)

Office of the Commissioner  
U.S. Customs and Border Protection

(b) (6), (b) (7)(C) (Desk)

(b) (6), (b) (7)(C) (Mobile)

(b) (6), (b) (7)(C)

**From:** QUINN, TIMOTHY

**Sent:** Monday, April 9, 2018 8:08 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** FLANAGAN, PATRICK S (b) (6), (b) (7)(C) BOYD, VALERIE S

(b) (6), (b) (7)(C) ; (b) (6)

**Subject:** A few items . . .

H (b) (6),

Below are a few items I want to bring to your attention.

1. **CRCL Engagements** - I know we are still looking at the schedule to find some dates for C1 to participate in some CRCL sponsored events. As you will recall these came out of a phone call C1 had with CRCL Officer Quinn several weeks ago. What they agreed to is a meeting with Muslim community leaders at the ADAMS Center in Sterling, VA and a conference call with some key stakeholders on broad CBP-related topics.  
The third thing they agreed to was for C1 to participate in a CRCL roundtable in one of the following venues Detroit, NYC, LA, and Chicago. From speaking with Valerie, I know C1 will be traveling to LA at the beginning of May. There may be an opportunity to do something with CRCL during that trip, if desired.
2. **Executive Director of Major County Sheriffs Association (MCSA)** - (b) (6), the outgoing XD of MCSA, sent an email to C1 requesting a meeting before he leaves his position at the end of April. My suggestion is that I take the meet with (b) (6) and C1 could drop in for ten minutes, if possible. C1 met with (b) (6) a few months ago when he started at MCSA. He is leaving this job sooner than expected due to family reasons. **Bottom Line:** Are there a few dates this month when C1 will be in the office and could drop into a meeting with (b) (6) ?
3. **Bipartisan Policy Center** - (b) (6) reached out to me this week. Now that C1 has been confirmed, she would like to know if we could reschedule the event we planned to do with them last November. Here is a link to the old announcement for that event.  
<https://bipartisanpolicy.org/events/conversation-with-acting-commissioner-kevin-k-mcaleenan-u-s-customs-and-border-protections/>
4. (b) (6) is the Executive Director of the National Immigration Forum (NIF). He is a thought leader on immigration issues and has a strong track record of working well with law enforcement. C1 is aware of (b) (6) and I think he would benefit from cultivating an informal

relationship with him – suggest we find time for them to have a cup of coffee. Here is a link to the NIF website: <https://immigrationforum.org/>

Happy to discuss any or all.

Thanks (b) (6), (b) (7)(C)

Tim

(b) (6), (b) (7)(C)

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**Subject:** Executive Time: Hearing Prep

**Start:** Wed 4/11/2018 5:00 PM

**End:** Wed 4/11/2018 6:30 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

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**Subject:** Flores Reg - Update  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/24/2018 10:30 AM  
**End:** Tue 4/24/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) MEGHANN K PETERLIN  
(b) (6), (b) (7)(C) ; (b) (6), (b) (7)(C) OWEN, TODD  
(b) (6), (b) (7)(C) ; (b) (6), (b) (7)(C) OC BRIEFING STAFF; PROVOST,  
CARLA (USBP) (b) (6), (b) (7)(C) ; HASTINGS, BRIAN S; HUFFMAN,  
BENJAMINE C; BOYD, VALERIE S; FLANAGAN, PATRICK S

BM: Yes

Lead Office: Policy

OC POC: (b) (6), (b) (7)(C) and (b) (6)

(b) (6)

**Subject:** Follow Up Call re: Caravan  
**Location:** (b) (7)(E)

**Start:** Mon 4/23/2018 11:30 AM  
**End:** Mon 4/23/2018 12:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Wolf, Chad

**Required Attendees:** MCALEENAN, KEVIN K; Homan, Thomas; (b) (6); (b) (7)(E)  
(b) (6) FLANAGAN, PATRICK S; (b) (6)  
(b) (6)  
(b) (6), (b) (7)(C) | (b) (6) PETERLIN, MEGHANN K

**Requester:**  
Chad Wolf

**Conference Line:**

(b) (7)(E)

(b) (7)(E)



(b) (6), (b) (7)(C)

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**Subject:** Fox and Friends

**Location:** FOX Studio

**Start:** Mon 4/16/2018 6:00 AM

**End:** Mon 4/16/2018 6:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S; BOYD, VALERIE S; SCHIERMEYER, CORRY N; (b) (6), (b) (7)(C)  
(OPR); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** FY18 Enacted vs FY19 Request  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/11/2018 3:00 PM  
**End:** Wed 4/11/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** GRABLE, SAMUEL D; CAINE, JEFFREY; (b) (6), (b) (7)(C); LADOWICZ, JOHN P; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** FY2020-2024 RAP Submission to DHS  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/18/2018 12:30 PM  
**End:** Wed 4/18/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** KOLBE, KATHRYN; (b) (6), (b) (7)(C) GRABLE, SAMUEL D; CAINE, JEFFREY; (b) (6), (b) (7)(C)  
A; FLANAGAN, PATRICK S

**Optional Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Governors Conference Call  
**Location:** RRB, Secretary's Office

**Start:** Thu 4/5/2018 10:00 AM  
**End:** Thu 4/5/2018 10:30 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** (b) (6) ESEC-BBIC; (b) (6) KEVIN K MCALEENAN  
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
Wolf, Chad: (b) (6)  
**Optional Attendees:** (b) (6)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact

(b) (6)

**Requester:**

S1

**DHS Staff Lead:**

(b) (6)

**Attendees:**

Secretary

Chad Wolf

Kevin McAleenan, CBP

External Attendees:

(b) (6), DoD

Governor Susana Martinez, New Mexico (staffer (b) (6) will place the call)

Governor Gregg Abbott, Texas

Governor Doug Ducey, Arizona

Additional attendees pending

¶

Call Number:

(b) (6), (b) (7)(C) (the NOC will facilitate)

Notes:

The Secretary would like to convene a call with the four Governors to further discussion of the National Guard.

Briefing Materials:

Bios, talking points

(b) (6), (b) (7)(C)

**Subject:** Governors Pre-Call  
**Location:** RRB, Secretary's Office /

(b) (7)(E)

**Start:** Thu 4/5/2018 9:30 AM  
**End:** Thu 4/5/2018 9:45 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:**

Wolf, Chad; (b) (6)  
(b) (6)  
(b) (6) KEVIN K MCALEENAN (b) (6), (b) (7)(C) ; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6)  
(b) (6)  
(b) (6) ESEC-BBIC; (b) (6)  
(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**  
S1

**DHS Staff Lead:**  
(b) (6)

**Attendees:**  
Secretary  
Chad Wolf

(b) (6) OPA

Kevin McAleenan, CBP  
Patrick Flanagan, CBP

(b) (6), OPE  
(b) (6), OPE  
(b) (6), DoD

**Call Number:**  
**Dial-in:** (b) (7)(E)  
**Access Code:** (b) (7)(E)

**Notes:**  
Pre-call in advance of the Governor's conference call.



(b) (6), (b) (7)(C)

---

**Subject:** HAC - FY 2019 Budget Hearing  
**Location:** 2359 Rayburn House Office Building

**Start:** Thu 4/12/2018 9:00 AM  
**End:** Thu 4/12/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LOWRY, KIM M; (b) (6), (b) (7)(C) LADOWICZ, JOHN P; FLANAGAN, PATRICK S; OC BRIEFING STAFF; (b) (6), (b) (7)(C)

BM: Yes (Binder)

Lead Office: OCA

OC POC: (b) (6), (b) (7)(C)



**House Committee on Appropriations  
Subcommittee on Homeland Security**

***Hearing: “FY 2019 Budget Hearing - U.S. Immigration and Customs Enforcement  
and U.S. Customs and Border Protection”***

---

**WHEN:** Thursday, April 12, 2018, 10:00 am

**WHERE:** 2359 Rayburn House Office Building

**WITNESSES:** **Kevin McAleenan**  
**Commissioner**  
U.S. Customs and Border Protection  
U.S. Department of Homeland Security

**(b) (6), (b) (7)(C)**  
**Executive Associate Director for Enforcement and Removal Operations**  
U.S. Immigration and Customs Enforcement  
U.S. Department of Homeland Security

**(b) (6), (b) (7)(C)**  
**Executive Associate Director for Homeland Security Investigations**  
U.S. Immigration and Customs Enforcement  
U.S. Department of Homeland Security

(b) (6), (b) (7)(C)

---

**Subject:** Hard Stop

**Start:** Thu 4/26/2018 4:30 PM

**End:** Thu 4/26/2018 5:00 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Hearing Prep / Prep: Chairman Carter  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/10/2018 4:00 PM  
**End:** Tue 4/10/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LOWRY, KIM M; LADOWICZ, JOHN P; (b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) DCC10A-RMB-COMMISSIONER-CN-RM;  
BOYD, VALERIE S; OC BRIEFING STAFF

BM: Yes

Lead Office: OCA

OCA POC: (b) (6), (b) (7)(C)

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Hearing Prep  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/24/2018 12:30 PM  
**End:** Tue 4/24/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PETERLIN, MEGHANN K; HIGGINS, CHRIS A; OC BRIEFING STAFF; LADOWICZ, JOHN P;  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; BOYD, VALERIE S;  
(b) (6), (b) (7)(C) SCHIERMEYER, CORRY N

(b) (6), (b) (7)(C)

**Subject:** Hearing Prep: Border Security/Immigration & Member Intel  
**Location:** RRB Large Conference Room (Room 4.4A)

**Start:** Wed 4/25/2018 3:00 PM  
**End:** Wed 4/25/2018 4:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** (b) (6) Wolf, Chad; (b) (6)  
(b) (6)  
(b) (6) Scheduler, Cissna; Francis Cissna; MCALEENAN,  
KEVIN K; (b) (6), (b) (7)(C) (b) (6)  
(b) (6) Glawe.Scheduler; ESEC-BBIC;  
(b) (6) (b) (6)  
(b) (6) Grady.Scheduler; (b) (6) ; Homan, Thomas; (b) (6), (b) (7)(C)  
(b) (6) ICE.Scheduler (b) (7)(C) ; (b) (6)  
(b) (6)  
PETERLIN, MEGHANN K; LUCK, SCOTT A (USBP); WAGNER, JOHN P

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**  
S1

**Staff Contact:**  
(b) (6)

**Attendees:**  
Secretary  
Acting Deputy Secretary  
Chad Wolf

(b) (6)

(b) (6), OLA  
(b) (6), OLA  
(b) (6), OLA  
(b) (6), OLA  
(b) (6) on behalf of Tom Homan, ICE

(b) (6), ICE  
Francis Cissna, USCIS  
Meghann Peterlin on behalf of Kevin McAleenan, CBP  
Scott Luck, CBP  
John Wagner, CBP

(b) (6), Policy  
(b) (6), OGC  
(b) (6), MGMT  
(b) (6) on behalf of (b) (6), I&A  
(b) (6), OPA  
(b) (6), CWMD  
(b) (6), ESEC

**Objective:**

To prepare S1 for her House Homeland Security threats hearing (see agenda) and review Member intel.

**Agenda:**

Immigration (TPS, DACA, Special Interest Aliens) & Border Security (Border Wall, Drug Trafficking/Opioids, US National Guard Deployment to Southern Border, National Vetting Center)

**Briefing Materials:**

Hearing book

(b) (6), (b) (7)(C)

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**Subject:** Hearing Prep: CHS-BMS  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/18/2018 1:00 PM  
**End:** Wed 4/18/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** MEGHANN K PETERLIN (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) OC  
BRIEFING STAFF; LADOWICZ, JOHN P; (b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S; BOYD, VALERIE S; (b) (6), (b) (7)(C)

BM: Yes

Lead Office: OCA

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Hearing Prep: Terror/Cyber/Other Threats  
**Location:** RRB Large Conference Room (Room 4.4A)

**Start:** Fri 4/20/2018 1:00 PM  
**End:** Fri 4/20/2018 1:45 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) ESEC-BBIC; (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6) Scheduler; KEVIN K MCALEENAN  
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**  
S1

**Staff Contact:**  
(b) (6)

**Attendees:**  
Secretary  
Acting Deputy Secretary  
Chad Wolf

(b) (6)

(b) (6) I&A  
Kevin McAleenan, CBP  
(b) (6), Policy  
(b) (6), TSA



(b) (6) CWMD

(b) (6) OGC  
MGMT

**Objective:**

To prepare S1 for her House Homeland Security threats hearing

**Agenda:**

(b) (7)(E)

(b) (6), USIA

-McAleenan, CPB

Cyber Security (Election Infrastructure Security, Cyber Threats)

-(b) (6) US NPPD

-(b) (6) PLCY

Critical Infrastructure Protection (Current and Emerging Threats)

-(b) (6), NPPD

CWMD (Emerging Threats and Use of Toxic Gas/Nerve Agents)

-(b) (6) CWMD

OGC – (b) (6)

CFO – (b) (6)

**Briefing Materials:**

Hearing book

(b) (6), (b) (7)(C)

---

**Subject:** HOLD: 10 Minute Tag up w/EAC Kolbe  
**Location:** Commissioner's Office  
  
**Start:** Fri 4/6/2018 3:15 PM  
**End:** Fri 4/6/2018 3:30 PM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

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**Subject:** HRM 5000 Update  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Wed 4/11/2018 2:30 PM  
**End:** Wed 4/11/2018 3:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** KOLBE, KATHRYN; KOUMANS, MARK; BORKOWSKI, MARK S; (b) (6) VITIELLO, RONALD D (USBP); FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) DCC10A-RMB-COMMISSIONER-CN-RM; OC BRIEFING STAFF; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

BM: Yes  
Lead Office: ES  
OC POC: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, April 5, 2018 12:36 PM

(b) (6), (b) (7)(C)

**Subject:** C1/C2 Meeting Request for next week?

Good afternoon (b) (6), (b) (7)(C) –

EAC Kolbe is requesting a meeting with C1/C2 next week if possible. Monday the EAC is on official travel and Friday is the OIT Offsite – so I am hoping for Tuesday-Thursday.

Topic: HRM5000 Update Briefing

Attendees:

(b) (6)  
DEAC Koumans  
AC Borkowski

Thanks in advance,  
(b) (6)

(b) (6)  
Eagle Hill Consulting  
Enterprise Services  
U.S. Customs and Border Protection  
(b) (6), (b) (7)(C)





(b) (6), (b) (7)(C)

---

**Subject:** I&A/CBP Mission Center Meeting \*\*Meeting Moved to RRB\*\*

**Location:** RRB-7.3C

**Start:** Fri 4/27/2018 12:00 PM

**End:** Fri 4/27/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:**

**Required Attendees:**

(b) (6)  
(b) (6), (b) (7)(C) LEY, JENNIFER  
E.; (b) (6), (b) (7)(C) (b) (6)  
(b) (6) MCALEENAN, KEVIN K; (b) (6), (b) (7)(C) NEW WATCH 7.3C; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

CBP requested a meeting to further discuss Mission Centers.

I&A POC: (b) (6)  
(b) (6), (b) (7)(C) main number  
desk

(b) (6)

CBP POC (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) desk  
mobile

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** ICE / CBP Meeting re: request to join the Intelligence Community \*new location\*  
**Location:** RRB Large Conference Room (Room 4.4A)

**Start:** Fri 4/20/2018 11:15 AM  
**End:** Fri 4/20/2018 11:45 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)  
(b) (6) ESEC-BBIC; (b) (6) Scheduler;  
(b) (6)  
(b) (6) MCALEENAN, KEVIN K; (b) (6), (b) (7)(C) LEY, JENNIFER E.; Homan,  
Thomas; (b) (6), (b) (7)(C); ICE.Scheduler (b) (7)(E) (b) (6)  
(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**  
Kevin McAleenan

**Staff Contact:**  
(b) (6)

**Attendees:**  
Secretary  
Deputy Secretary  
Chad Wolf

(b) (6)

Kevin McAleenan, CBP +2  
Jennifer Ley, CBP  
Tom Homan, ICE  
(b) (6) ICE  
(b) (6) I&A +1  
(b) (6) I&A  
(b) (6) MGMT

(b) (6) OGC  
(b) (6) Policy  
(b) (6) Privacy  
(b) (6) CRLC

**Objective:**

To update S1 on CBP and ICE request to join the Intelligence Community, consider pros / cons, and discuss alternatives.

**Briefing Materials:**

Briefing memo, ICE decision memo, CBP decision memo and any supporting documents

(b) (6), (b) (7)(C)

**Subject:** IDII ESC Meeting  
**Location:** NAC 18-02-223

**Start:** Thu 4/19/2018 12:30 PM  
**End:** Thu 4/19/2018 1:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:**  
**Required Attendees:**

(b) (6) (6)

(b) (6) (b) (6), (b) (7)(C) MCALEENAN, KEVIN K; (b) (6)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C) (b) (6)

(b) (6)  
VISCONTI, JAY; (b) (6)  
(b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (7)(E) (b) (6)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C) (b) (6)

**Optional Attendees:**

(b) (6) (6)

Dear All –

I have attached the minutes from the last meeting. Please review the minutes by next Friday, May 4, 2018 and let me know if there are any revisions or comment you may have.

Additionally, please send (b) (6) the name(s) of the individual(s) within your organization you want to have participate in the Biometrics meeting on May 7<sup>th</sup>. (b) (6) needs this information no later than May 2, 2018 in order to complete the roster information necessary for the training facility. If you have already responded to (b) (6) request, thank you. If you have not responded yet, please do so by May 2<sup>nd</sup> to ensure your Component's or Agency's participation at the meeting. I am copying the summary information (b) (6) provided below for your reference.



- **New Expectation:** Governance structure needs applied for Biometric glossary and standard
- **Business Need:** The DGWG members and DG offices have discussed the Biometric stewardship roll and has concluded the steward needs to be formally appointed and should reside in OBIM
- **Requirement:**
  1. IDII DGWG requires OBIM to identify and appoint a Biometric Steward
  2. All IDII ESC members reach back into the organization to identify your Biometric SMEs for the Biometrics meeting and provide the names and email addresses to (b) (6) by Wednesday, April 25<sup>th</sup>
  3. The Biometrics meeting will be scheduled on May 7<sup>th</sup>

**Biometric SMEs required from DHS:**

DHS: NPPD OBIM, ICE, USCIS, CBP, USCG, I&A, and S&T

**Biometric SMEs from agency partners:**

DOS, DOJ, DOL, and HHS

As always, if you have any questions, please feel free to contact me.

Thank you,

(b) (6)

(b) (6), Ph.D.  
 Data Science Program Manager  
 Office of Immigration Statistics  
 U.S. Department of Homeland Security

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6)



## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

Meeting Name:	DHS Immigration Data Integration Executive Steering Committee
Date:	April 19, 2018
Time:	1:30 PM – 2:30 PM
Location:	NAC 18-02-223
Facilitator:	(b) (6), IDI ESC Co-Chair

### AGENDA

1. Introductory Remarks – Deputy Undersecretary for Policy (b) (6)
2. Administrative
  - Finalize January 24, 2018 Meeting Minutes
  - S2 Quarterly Reports
3. IDI Working Group Reports
  - DGWG
    - Use Case update
    - Standards update
    - Glossary update
  - P&OWG
    - Policy update
  - C&IWG
    - Update on proposed interim IT environment
4. Updates
  - IDII funding in FY 2018 Appropriations Act
  - EOIR MOA Update
  - JRC Update – CASP and CAR
5. Next Steps



## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

Meeting Name:	Meeting of the DHS Immigration Data Integration Executive Steering Committee (IDI ESC)
Date:	January 24, 2018
Time:	12:30PM – 2:00PM
Location:	NAC 01-044 (Secretary's Conference Room)
Facilitator:	(b) (6), IDI ESC Co-Chair

### Members Present:

Name	Organization	Title
(b) (6)	I&A	Acting Executive Director, Information Sharing & Safeguarding Executive Staff
	ICE ERO	Deputy Executive Associate Director
	USCIS	Chief, Office of Performance and Quality
	PLCY/OIS	Deputy Assistant Secretary, Office of Immigration Statistics
	OCIO	Executive Director, Information Sharing and Services Office, OCIO
	CRCL	Senior Advisor
(b) (6), (b) (7)(C)	PRIV	Senior Director, Privacy Policy and Oversight
	CBP	Assistant Chief – Senior Advisor, External Assignments Unit

\*Surrogates

### Interagency Participants Present:

Name	Organization	Title
(b) (6)	DOJ	General Counsel, Executive Office of Immigration Review
	DOS	Director, Office of Consular Systems and Technology
	ORR	Associate Deputy Director
	DOL	Office of Foreign Labor Certification, Employment and Training Administration

\*Surrogates



## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

### Other Meeting Attendees:

Name	Organization	Title
(b) (6)	OGC	Attorney Advisor
(b) (6)	PLCY	Statistician
(b) (6)	OCIO	Branch Chief, Consulting Services Branch
(b) (6)	ICE/OCIO	IT Project Manager
(b) (6)	ICE	Analyst
(b) (6), (b) (7)(C)	CBP	Assistant Chief, Analysis
(b) (6)	MGMT/OCIO	Deputy - Policy, Architecture & Governance
(b) (6)	DHS PARM	Program Analyst
(b) (6)	PLCY	IDII Data Governance Lead
(b) (6)	PLCY	OIS Principal Director and IDII Data Policy Lead
(b) (6)	ICE/OCIO	Chief Information Officer
(b) (6)	DHS PARM	Program Analyst
(b) (6)	DHS PARM	Deputy Executive Director, PARM
(b) (6)	OCIO	Program Manager
(b) (6)	OCIO	Deputy Director, Mission and Strategy and IDII IT Lead
(b) (6)	TSA	JRC Screening Portfolio, I&A
(b) (6)	USCIS	Branch Chief, Data Governance - OPQ
(b) (6)	PLCY	IDII Data Governance Standards Lead
(b) (6)	S&T	Deputy Director for Policy,
(b) (6)	ICE	IT Program Manager
(b) (6)	DHS JRC	Director of Analysis
(b) (6)	OGC	Privacy Attorney

### Summary of Meeting Results:

Following opening comments from (b) (6), the Committee discussed the following topics:

- Administrative items: The Committee finalized the November 29, 2017 meeting minutes. The December 1, 2017 Immigration Data Integration Executive Steering Committee Quarterly Report was completed and is in the front office. The next IDI ESC Quarterly Report is due March 1, 2018.
- The Committee received reports from the IDI Data Governance, Policy and Oversight, and Capability and Implementation Working Groups, with and voted to support USCIS' SAS PME environment as the midterm solution for the interim IT environment (C&IWG) and the DHS Data Quality Baseline Measurement & Data Integration Quality Assessment (DIQA) (DGWG).



## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

- The IDII midterm solution will be revisited in June 2018 to address issues if data is not integrated in the USCIS SAS PME (e.g. Memorandums of Agreement (MOU) are not in place).
- Updates: The Committee received updates on required documentation for the Joint Requirements Council (JRC).
- Next Steps: The next IDI ESC will be held the week of March 26, 2018. The next Quarterly Report to S2 is due March 1, 2018.

### Future Actions:

Delivery Date	Owner	Action
January 29, 2018	OIS	Provide draft minutes to ESC members for review/comment.
February 2018	OIS	To circulate next quarterly report to S2 for ESC approval.
February 2018	All ESC	Data Governance Working Group will complete Chapter 1 of Immigration Domain Glossary – Person, Prioritize new use cases, and conduct the February use case workshop.
February 2018	All ESC	Policy & Oversight Working Group will complete the POWG Use Case Policy Assessment tool.
March 2018	OIS	Next IDI ESC meeting
Ongoing	All ESC	OIS requests that ESC members provide Curtis Ross with a list of additional individuals who require access to the IDI ESC SharePoint site.
Ongoing	All ESC	Data Governance Working Group requests Data Steward nominations through the Steward Registration Form.
Ongoing	All ESC	Data Governance Working Group requests members submit use cases through the IDI Use Case Intake Form.

### Meeting Attachments:

- January 24, 2018 Meeting Agenda
- IDII Working Group Reports
- Proposed Research Project: Determinants of Alien Recidivism between OIS and DOJ Bureau of Justice Statistics
- DHS Directive 078-04 Standards Policy Governance and Coordination
- IDII 90-day Progress Report

### Meeting Agenda:

1. Administrative



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## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

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- Finalize November 29, 2017 Meeting Minutes
  - S2 Quarterly Reports
2. IDI Working Group Reports
- DGWG
    - Use Case Update – two new use cases submitted for UAC and Workshops
    - Standards Update – Country, Biographic, and ZIP Code
    - Glossary Update – Person subject closeout
    - (b) (6) Presentation
  - P&OWG
    - Policy Needs Assessment Tool
  - C&IWG
    - Discussion of proposed interim IT environment
3. Updates
- EOIR MOA Update
  - JRC Update - CASP
  - DHS Standards Directive

### Detailed Minutes

#### Administrative

##### Slide 3: Administrative

- (b) (6) asked for any objections to approving the November 29, 2017 minutes. With no objections, the Committee approved the November 29, 2017 minutes without further changes.
- OIS will circulate the January 24, 2018 minutes on Monday, January 29, 2017 for review and comment.
- The next Immigration Data Integration Executive Steering Committee Quarterly Report is due to the Secretary March 1, 2018. OIS will circulate a draft for review after it is completed.



## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

### IDI Working Groups Report

#### Slides 3-6: IDI Data Governance Working Group

Report from Data Governance Working Group Chair (b) (6) :

- Use cases:
  1. Glossary and Standards outcomes are a result of information captured in the use cases and working group meetings.
  2. EOIR has added two use cases as a result of the UAC workshop. (b) (6) is EOIR POC.
- Glossary:
  1. Closing out Chapter 1 of the Immigration Domain Glossary by defining the structure within the immigration domain as it pertains to the high priority glossary subject “Person” from each immigration component and agency partnering with the IDII.
  2. Will host one use case workshop per month and will schedule based on prioritization. Important to get right individuals at the table.
  3. Preparing for benefits and law enforcement terms.
- Standards:
  1. New standards posted to the IDII ESC site – Country and biographic.
  2. Standards under review for adoption – (USCIS) Zip Codes, (DOS) Consular Codes, and (DOJ) EOIR Court Location.
- (b) (6) will speak at GSA auditorium on data governance on February 20, 2018.
- DGWG FY18 Objectives: complete the glossary for core terms and continue to identify component and agency standards for the immigration domain adoption.

#### Slide 7: IDI Policy & Oversight Working Group

Report from Policy & Oversight Working Group Acting Chair Scott Shuchart:

- Developed and distributed a Use Case Policy Assessment tool to get feedback on IDII use cases.
- Held regular POWG member meetings to finalize and monitor progress in completing the assessment tool.
- Continued vetting collaboration with Bureau of Justice Statistics (BJS) on measuring the impact of prosecuting immigration offenders on rates of re-apprehension (record linking methodology).
- Presented two options from research done in conjunction with OCIO on options for the OIS interim data transfer environment, recommended USCIS’ SAS PME as mid-term solution to the ESC for a vote of support.
- Have submitted PTA for data migration to interim environment to USCIS Privacy for review.



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## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

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- OIS and EOIR have finalized text of MOA and are very close to signature, awaiting clarification of a few data elements to be shared.
- Expect to submit CASP in February.

### Slides 8 – 13: IDI Capability & Implementation Working Group

Report from Capability & Implementation Working Group (b) (6):

- Described the action from the previous meeting and asked for a decision on a Mid-Term IDII solution, which improves and secures immigration statistical reporting.
- Presented options of the Scope of Mid-Term Environment as scoped within an operational view of the environment.
- Explained:
  1. There are two proposed mid-term solutions to frugally provide improved and secure capability to IDII: USCIS SAS Predictive Modeling Environment and Business Intelligence as a Service (BIaaS).
  2. Under sourcing data within USCIS SAS PME, USCIS would allow OIS to add more data to the SAS PME and access the partition that includes the ICE and CBP data.
  3. Additionally, ICE is okay with OIS accessing their data in CIS SAS PME and CBP is okay with OIS accessing their data in CIS SAS PME.
- Presented the two IDII Hosting Options in terms of comparing Total Cost (Software, Infrastructure, License, Storage, Services, Fees); Availability (Schedule); Performance; Privacy, Security Risk; Data Availability Risk; Contract Risk; Budget Risk.
- Defined Next Steps:
  1. Refine OIS requirements into implementation plan – March 2018.
  2. Address privacy and security requirements – May 2018.
  3. Refine governance processes – May 2018.
  4. Host statistical capability within hosting environment – June 2018.
  5. Import OIS datasets into hosting environment – June 2018.
  6. Continue Joint Requirements Council documentation and process – Ongoing.
  7. Identify IDII data and service requirements and insert into Data Framework roadmap – Ongoing.
  8. Revisit the solution by June 30, 2018 to address issues if data is not integrated into the USCIS SAS PME (e.g. Memorandums of Agreement (MOU) are not in place).

### Updates

#### Slide 15: EOIR MOA

- Have finalized MOA text.





## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

- EOIR and OIS are making final edits to appendices and addressing final outstanding data questions.
- EOIR is revising its SORN to accommodate release of PII to OIS (and BJS) as authorized and described in the MOA.

### Slide 16: JRC

- Expect to submit CASP to JRC in February.
- Finalizing MNS and CAR.
- (b) (6) asked about ensuring future acquisition decision events (ADE) are sequenced with the JRC. The IDII needs to ensure it is meeting the PARM acquisition requirements continuing forward.

### Slide 18: OIS – BJS Alien Re-apprehension Study

- OIS and Bureau of Justice Statistics (BJS) have drafted a methodological and policy research proposal requiring data sharing across agencies:
- How do available DHS and DOJ enforcement consequences impact the multi-year re-apprehension rates of unauthorized immigrants who have been repatriated to their countries of citizenship?
- OIS welcomes participation in developing and answering research questions.

### Slide 19-21: DHS Data Quality Baseline Measurement

- The DHS Data Quality Baseline Measurement is a three-phased project that will utilize the information from the use cases.
- It is an integration initiative with a way to determine the starting point, universe, and where we need to go.
  1. Phase 1 is the Concept, Vetting, and Agreement – asking for support for the criteria to measure each standard and will review the results on a quarterly basis.
  2. Phase 2 is Incorporate additional data quality dimensions when ready.
  3. Phase 3 is when the model no longer exists in a component but due to progress and maturity, the dashboard can now be elevated to the integration stratosphere - Phase 3.
- (b) (6) proposed that the measures be shared with Component data governance units and the outcome will result in application within enterprise BI analytics reporting environments.
  1. Accuracy: are the values present in across all systems (do I have the data in my table)
  2. Conformity: information as processed aligns and managed (does it conform to the standard)
  3. Completeness: missing information creating an incomplete record
  4. Consistency: ABC = ABC



## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

5. Timeliness: New codes online – how long until the system implements ( change management DCR)
- A gap analysis is a key component of data integration and an essential step to begin measuring the progress of conforming all IDII component data sources to a common operating reference data model (CORDM).
- To initiate this process, (b) (6) asked for the ESCs approval to move forward with establishment of the DHS data quality baseline measures and corresponding Data Integration Quality Assessment (DIQA) dashboard.

### Slide 22: DHS Standards Directive

- (b) (6) discussed new DHS Directive 078-04: Standards Policy Governance and Coordination. To a large degree, DHS seeks to make use of industry standards when it comes to trade and shipping data, e.g.; but industry standards are not available with respect to immigration data. S&T was therefore eager to partner with IDII to establish immigration data standards.
- (b) (6) is on a detail to the DHS Enterprise Data Management Office (EDMO) developing policy around standards. (b) (6) has been meeting with (b) (6) and (b) (6) regarding the IDII's role in that work.

### Next Steps

#### Slide 17: Next Steps

- January 29, 2018: OIS to circulate 1/24 meeting minutes
- March 1, 2018: Next S2 90-day report deadline
- Week of March 26, 2018: Next ESC meeting

#### Slide 18: Contact Information

- IDI ESC Co Chair: (b) (6), Office of Immigration Statistics
  - (b) (6)
- IDI ESC Co Chair: (b) (6) OCIO
  - (b) (6)
- Data Science Program Manager: (b) (6)
  - (b) (6)
- Data Governance Working Group Chair: (b) (6)
  - (b) (6)
- Policy & Oversight Working Group Chair: (b) (6)
  - (b) (6)
- Capability & Implementation Working Group Chair: (b) (6)



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## DHS Immigration Data Integration Executive Steering Committee

January 24, 2018

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— (b) (6)

**Next IDI ESC:** Will be held week of March 26, 2018

**Meeting Location:** TBD – If you would like to host the IDI ESC please contact

(b) (6)

**POC Edits/Modifications:**

(b) (6)

# IMMIGRATION DATA INTEGRATION WORKING GROUP REPORTS

April 19, 2018

The Immigration Data Integration Executive Steering Committee (IDI ESC) relies on the working groups to provide guidance, support, and tactical solutions to assist the IDI ESC in achieving its strategic goals.

The success of the Immigration Data Integration Initiative depends on broad Component and Agency participation in IDI ESC Working Groups; and working group members are required to attend regular meetings and execute group tasks in a timely manner.

This report includes the activities and objectives the Immigration Data Integration Working Groups (IDI WG) have accomplished from January 24 through April 19.

This report serves as a check point for what has been completed to date and what is in planning for the next iteration of work.

THE DATA GOVERNANCE WORKING GROUP (DGWG) is responsible for the effort to develop the Immigration Domain data governance structure for DHS immigration data quality and information sharing efforts, including common data definitions, standards, capabilities, and policy requirements.

The DGWG primary focus areas include identifying and appointing stewards, collaborating and capturing business needs (use cases) and capability gaps, and developing and publishing master reference data standards and glossaries. The DGWG has automated repeatable processes and workflows that support working group members, leads, and stewards in completing this work and using it to support the other IDI working groups.

Data Standards and Glossary Project leads and members have accomplished the following activities in the past 60 days.

- Use cases:
  - Use Case Workshop #1 was held on February 28. The two use cases covered in the session were:
    1. USCIS 004 - Non-immigrant codes for executive order regarding overstay.
    2. DOJ EOIR 002 - Information about UAC applications at other components while proceedings are pending at EOIR
  - March DGWG monthly meeting included working through gaps in preparation for the hand off to the Policy & Oversight Working Group.
  - Use Case Workshop #2 is scheduled for April 26<sup>th</sup>. The three use cases that will be covered in this session include:
    1. USCIS 002 - Consolidate duplicate paper and electronic files and update CIS/NFTS/ELIS (detect duplicates)
    2. USCIS – 008 - Determine the number of nonimmigrants in the country to comply with EO countries by class of admission.
    3. 3.ICE-003 - Immigration Lifecycle Comprehensive Reports
- Glossary:
  - IDII Project lead and DHS Lexicographer, (b) (6), is retiring at the end of April therefore we are going through a knowledge transfer of the Lexicon process in order to keep the glossary project on track.
  - DGWG person – biometric and biographic subject matter experts will be meeting this month to reconcile the final 57 terms and definitions for publication to the Immigration Domain Glossary.
- Standards:
  - The following immigration domain standards are now available on the [IDII ESC SharePoint site](#): Country, Hair Color, Eye Color, Marital Status, and Race.
  - Change management for the standards will be completed via the formal governance process of a [Data Change Request \(DCR\)](#). Additional information and reference material regarding the standards can be found on the [Data Stewardship Tactical Working Group \(DSTWG\) site](#) under the “Immigration Domain Standards” tab.
  - Promoting the following standards to the Immigration Domain: Zip Codes, Consular Codes, and EOIR Court Locations.

The Data Governance Working Group chair, project leads, stewards, and members appreciate the continuous support of the IDII ESC members and surrogates.

THE POLICY AND OVERSIGHT WORKING GROUP (POWG) develops enterprise-wide policies around information sharing, data quality, and data transparency in accordance with the guidelines established by DHS regulatory offices and pursuant to the Information Sharing and Safeguarding Directive, 262-05. The work associated with this working group governs the general activities of the IDI ESC.

The P&OWG has accepted the following use cases to focus on in the coming weeks:

- DOJ 002: Information about UAC applications at other components while proceedings are pending at EOIR
- USCIS 004: Non-immigrant codes for executive order regarding overstays

The P&OWG has established contact with owners of the use cases and received preliminary information on USCIS 004. P&OWG will develop and overview of the process it will use for dissemination to members and participants.

Once DGWG is finished with their assessment, P&OWG will accept the following use cases:

- USCIS-002 - Consolidate duplicate paper and electronic files and update CIS/NFTS/ELIS (detect duplicates).
- USCIS-008 - Determine the number of nonimmigrants in the country to comply with EO countries by class of admission.
- ICE-003 - Immigration Lifecycle Comprehensive Reports.

Data Policy, Data Matching, and Data Management leads and members will focus on the following activities as next steps and priorities in the upcoming quarter:

- Complete CONOPS for the IDII interim environment.
- Develop more detailed research proposal for the collaboration project with BJS on measuring the impact of prosecuting immigration offenders on rates of re-apprehension.
- Discuss best approach to data sharing with BJS privacy staff.
- Work with DHS Components on a quarterly reporting template on enforcement actions.
- Prepare to move data to the IDII interim environment.
- Work with CBP/TECS to acquire non-immigrant encounter data, and with CBP/ADIS to acquire comparable data in order to compare non-immigrant arrival data from two data sources.
- Learn and adjust to the transition from the Mainframe to new reporting environments since the Mainframe will be decommissioned by June 2018.
- PTA for SAS PME migration has gone from USCIS Privacy to DHS Privacy for review.
- PIA covering OIS has gone back to DHS Privacy following OIS clarifying a few points.
- Publish data matching white paper in the Federal Committee on Statistical Methodology's proceedings in May 20187.

THE CAPABILITIES AND IMPLEMENTATION WORKING GROUP (CIWG) is dependent upon funding and inputs of the other Working Groups and Executive Steering Committee validation of scope, prioritization, mission needs, and concept of operations. The C&I Working Group has stood up and commenced preliminary discovery to support operations. The IDII project is in Phase II, which is designed to eliminate manual transfer of data, provide a secure platform for data transfer, and build on the initial OIS data environment.

#### Current Activities:

- Developed near, mid-, and long term plans:
  - Near Term: Progress beyond laptop and desktop environment to centralized, web-based analytic capability; for small number of OIS users as beta testers.
  - Mid-Term: Progress to a dedicated IDII analytic environment that allows use of Component/OIS-provisioned data.
  - Long Term: Provide fresh source data into dedicated IDII analytic environment (e.g. Data Framework).
- Defined Success Criteria.
- Expanded access to SAS PME from two to five accounts.
- Met with Federal Information Security Management Act (FISMA) team within DHS OCIO on December 19, 2017. Determined the OIS share drive is acceptable in its current state.
- Based on ESC decision on January 24, 2018, progressing towards Mid-Term Option: USCIS SAS Predictive Modeling Environment (PME).
- On March 16, 2018, provided a progress review around:
  - Privacy: Threshold Assessment (PTA), Privacy Impact Assessment (PIA).
  - Data: Identifying and moving data to the analytical environment.
  - Operations and Security.
  - Joint Requirements.

#### Planned Activities:

- Work with IDII POWG as needed develop a program-level PIA for IDII with DHS Privacy.
- Coordinate with IDII POWG as needed to ensure USCIS is updating the USCIS SAS PME PIA and will include a reference to cover the storage space allocated to OIS for the Mid-Term environment.
- Realizing the PTA and PIA are being worked, coordinate learning from USCIS, the progress of assessing technical feasibility of data migration from OIS share drive to USCIS 5TB storage space (e.g. data migration operational test?, pilot data moved to space?). Once coordinated and data migration is defined, coordinate update of Concept of Operations to include technical detail.
- With Data Governance Working Group (DGWG) explore options around migrating the Data Change Request (DCR) process to a supported platform. Interim steps will include process discussion, tool demonstration, and license structure discussion.
- With IDII PM, continue coordination with Components' (e.g. USCIS, CBP, ICE) data transfer plans.
- Continue supporting OIS in development and update of Joint Requirements documents.
- Continue coordinating integration of the Data Framework program into IDII activities (e.g. Use Case Workshops, data identification and migration progress).



## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

Meeting Name:	Meeting of the DHS Immigration Data Integration Executive Steering Committee (IDI ESC)
Date:	April 19, 2018
Time:	1:30PM – 2:30PM
Location:	NAC 18-02-223 (Conference Room)
Facilitator:	(b) (6), IDI ESC Co-Chair

### Members Present:

Name	Organization	Title
(b) (6)	DHS	Deputy Under Secretary, Office of Strategy, Policy & Plans
	I&A	Management Program Analyst, Information Sharing & Safeguarding Executive Staff
	ICE ERO	
	USCIS	Chief, Office of Performance and Quality
	PLCY/OIS	Deputy Assistant Secretary, Office of Immigration Statistics
	OCIO	Executive, Director, Information Sharing and Services Office, OCIO
	CRCL	Senior Advisor
	PRIV	Senior Director, Privacy Compliance
(b) (6), (b) (7)(C)	CBP	Assistant Chief – Senior Advisor, External Assignments Unit
(b) (6)	OBIM	Acting Branch Chief, CDM

\*Surrogates

### Interagency Participants Present:

Name	Organization	Title
(b) (6)	DOJ	General Counsel, Executive Office of Immigration Review
	DOS	Director, Office of Consular Systems and Technology
	HHS	Associate Deputy Director, Office of Refugee Resettlement
	DOL	Office of Foreign Labor Certification, Employment and Training Administration

\*Surrogates





## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

### Other Meeting Attendees:

Name	Organization	Title
(b) (6)	OGC	Attorney Advisor
	PLCY	Statistician
	ICE/OCIO	IT Project Manager
	MGMT/OCIO	Deputy - Policy, Architecture & Governance
	PLCY	IDII Data Governance Lead
	PLCY	OIS Principal Director and IDII Data Policy Lead
	DHS PARM	Deputy Executive Director, PARM
	OCIO	IDII Capabilities and Implementation
	TSA	JRC Screening Portfolio, I&A
	PLCY	IDII Data Governance Standards Lead
	OGC	Privacy Attorney
	MGMT	Lexicographer/Director, DHS Lexicon Program
	PLCY	IDII Data Governance Standards Lead
	JRC	Operations Research
	MGMT	Assistant Director OCFO
	PARM	Program Analyst, Program Accountability and Risk Management
	PRIV	Senior Director, Privacy Compliance
	PLCY	Statistician
	ICE/ERO	Management & Program Analyst
	ICE/ERO	Chief, PTW
	PRIV	Privacy Analyst

### Summary of Meeting Results:

Introductory remarks provided by Deputy Undersecretary for Policy (b) (6)

Following opening comments from (b) (6), the Committee discussed the following topics:

- Administrative items: The Committee finalized the January 24, 2018 meeting minutes.
- Previous S2 Report has been finalized and currently awaiting signature, projection of formal signature in the near future.
- The next S2 Report is due June 1, 2018, to ensure the suspense is met the report will be initiated in early May.



## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

- The IDII midterm solution will be revisited in late June 2018 to address issues if data is not integrated in the USCIS SAS PME (e.g. Memorandums of Agreement (MOU) are not in place).
- Updates: IDII funding in FY 2018 Appropriations Act
- Next Steps: The next IDI ESC will be held June/July TBD 2018. The next Quarterly Report to S2 is due June 1, 2018.

### Future Actions:

Delivery Date	Owner	Action
April 26, 2018	OIS	Provide draft minutes to ESC members for review/comment.
April 30 <sup>th</sup> or May 7 <sup>th</sup> 2018	All ESC	The Biometrics meetings will be scheduled on April 30 <sup>th</sup> or May 7 <sup>th</sup>
May 2018	OIS	To circulate next quarterly report to S2 for ESC approval.
May 2018	POWG	Adjust to the transition from the Mainframe to new reporting environments - mainframe decommissioned by June 2018
May 2018	POWG	Publish data matching white paper in the Federal Committee on Statistical Methodology's proceedings in May 2018
June/July 2018, TBD	OIS	Next IDI ESC meeting
Ongoing	All ESC	OIS requests that ESC members provide Curtis Ross with a list of additional individuals who require access to the IDI ESC SharePoint site.
Ongoing	All ESC	Data Governance Working Group requests Data Steward nominations through the Steward Registration Form.
Ongoing	All ESC	Data Governance Working Group requests members submit use cases through the IDI Use Case Intake Form.

### Meeting Attachments:

- April 18, 2018 Meeting Agenda
- January 24, 2018 ESC Meeting Minutes
- IDII Working Group Reports

### Meeting Agenda:

1. Introductory Remarks – Deputy Under Secretary for Policy (b) (6)
2. Administrative
  - Finalize January 24, 2018 Meeting Minutes



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## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

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- Quarterly Reports to S2
- 3. IDI Working Group Reports
  - Data Governance
  - Policy and Oversight
  - Capabilities and Implementation
- 4. Updates
  - IDII funding in FY 2018 Appropriations Act
  - EOIR MOA Update
  - JRC – CASP and CAR

### Detailed Minutes

(b) (6) delivered introductory comments: thanking USCIS for working with OCIO in support of the IDII interim environment. She proposed a “gateway checkpoint” in June 2018 to ensure that data are being moved into the interim environment by then end of the month, or reconsider the current approach.

### Administrative

#### Slide 5: Administrative

- (b) (6) asked for any objections to approving the January 24, 2017 minutes. With no objections, the Committee approved the January 24, 2017 minutes without further changes.
- Approval of January minutes.
- Previous S2 Report finalized and submitted for signature
- The next Immigration Data Integration Executive Steering Committee Quarterly Report is due to the Secretary June 1, 2018. OIS will circulate a draft for review after it is completed.

### IDII Working Groups Report

#### Slides 7 - 10: Data Governance Working Group

- Data Governance Working Group Glossary Standards Projects in Progress
  1. Glossary Project to reconcile person terms & definitions and steward identification.
  2. Knowledge transfer from (b) (6) to automate the immigration domain lexicon process



## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

3. DHS Quality baseline Measurement & Data Integration Assessment (DIQA)
  4. Standards under review for adoption: religion, Language, and HIS locations and Biometric.
- In Planning
    1. Complete all subject level 1 & 2 definitions for each of the immigration domain core terms identified.
    2. Review & consider Component & agency core standards for adoption and baseline analysis of system and standards alignment.
  - Biometrics: Business Need
    1. The DGWG members and DG offices have discussed the Biometric stewardship roll and as concluded the steward needs to be formally appointed and should reside in OBIM
  - Requirement
    1. IDII DGWG requires OBIM to identify and appoint a Biometric Steward
    2. ALL IDII ESC members reach back into the organization to identify your biometric SMEs for the Biometrics meeting and provide the names and the email addresses to (b) (6) by Wednesday, April 25<sup>th</sup>
    3. The Biometrics meeting will be scheduled on April 30<sup>th</sup> or May 7<sup>th</sup>
    4. Biometric SMEs required from DHS are DHS, NPPD, OBIM, ICE, USCIS, CBP, USCG, I&A and S&T
    5. Biometrics SMEs for agency partners are DOS, DOJ, DOL and HHS.

### Slides 11 – 12: Policy & Oversight Working Group

- Identify Primary and SME POCs within Components for Working Group's use case transition from DGWG
- Complete CONOPS for the IDII interim environment
- Develop more detailed research proposal for collaboration with BJS on measuring the impact of prosecuting immigration offenders on rates of re-apprehension
- Work with DHS Components on a quarterly reporting template on enforcement outcomes
- Prepare to move data to the IDII interim environment
- Work with CBP/TECS to acquire non-immigrant encounter data, and with CBP/ADIS to acquire comparable data in order to compare non-immigrant arrival data from two data sources
- Adjust to the transition from the Mainframe to new reporting environments - mainframe decommissioned by June 2018
- Publish data matching white paper in the Federal Committee on Statistical Methodology's proceedings in May 2018



## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

- Currently reviewing DOJ 002: Information about UAC applications at other components while proceedings are pending at EOIR and USCIS 004: Non-immigrant codes for executive order regarding overstays – beginning to collect data
- Devised a P&OWG process that is repeatable for all use cases
- Continued vetting collaboration with Bureau of Justice Statistics (BJS) on measuring the impact of prosecuting immigration offenders on rates of re-apprehension (record linking methodology)
- Continued ongoing work with EOIR on matching methodologies on enforcement outcomes
- Completed LIASR for 2018 Q1
- PTA for the SAS PME instance has been adjudicated by USCIS Privacy; A PIA is required and is in process
- PIA covering OIS has gone back to DHS Privacy following OIS clarifying a few points

### Slides 13 – 14: Capability & Implementation Working Group

- Refine OIS requirements into implementation plan – March 2018
- Address privacy and security requirements – May 2018
- Host statistical capability within hosting environment – June 2018
- Import OIS datasets into hosting environment – June 2018
- Continue Joint Requirements Council process and documentation – Ongoing
- Identify IDII data and service requirements and insert into Data Framework roadmap – Ongoing
- Revisit the solution by June 30, 2018 to address issues if data is not integrated into the USCIS SAS PME

### Slide 16: Updates

- IDII funding in FDY 2018 Appropriations Act
- EOIR MOA Update
- JRC - CASP and CAR

### Slide 3: Deputy Undersecretary (b) (6)

- (b) (6) joined the meeting late and addressed the group when he arrived:
  - Recognized the importance of the work being done in the IDII to improve the overall quality of the immigration data the Department needs to work effectively
  - DHS was founded on the idea that homeland security requires better information sharing and closer coordination among the diverse agencies that contribute to this critical mission; but we all know that real information sharing remains a major challenge for this Department.



## DHS Immigration Data Integration Executive Steering Committee

April 19, 2018

- We have a clear mandate from Congress, from the White House, and from our Secretary to bring DHS data systems into the modern era.
- (b) (6) has reviewed the IDII's use case tool before the meeting and commented on the value the use case work adds to the process of standardizing the immigration data.
- PLCY appreciates the work coming from all over the Dept. and the inter-agency to support this effort; we're now at a critical juncture and need to continue working together to ensure future progress.

### Next Steps

#### Slide 18: Next Steps

- April 26, 2018: OIS to circulate 4/19 meeting minutes
- June 1, 2018: Next S2 90-day report deadline
- June/July 2018: Next ESC meeting

#### Slide 19: Contact Information

- IDI ESC Co Chair: (b) (6), Office of Immigration Statistics  
— (b) (6)
- IDI ESC Co Chair: (b) (6) OCIO  
— (b) (6)
- Data Science Program Manager: (b) (6)  
— (b) (6)
- Data Governance Working Group Chair: (b) (6)  
— (b) (6)
- Policy & Oversight Working Group Chair: (b) (6)  
— (b) (6)
- Capability & Implementation Working Group Chair: (b) (6)  
— (b) (6)

**Next IDI ESC:**

**Will be held week of June/July 2018 TBD**

**Meeting Location:**

**TBD – If you would like to host the IDI ESC please contact**

(b) (6)

**POC Edits/Modifications:**

(b) (6)



Homeland  
Security

# DHS Immigration Data Integration Initiative

*Executive Steering Committee*

*April 19, 2018*

(b) (5), (b) (6)



(b) (5), (b) (6)

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(b) (5), (b) (6)

(b) (6), (b) (7)(C)

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**Subject:** Immigration Update Meeting  
**Location:** RRB Large Conference Room (Room 4.4A) / Dial-in: (b) (7)(E) / Access Code: (b) (7)(E)

**Start:** Mon 4/2/2018 11:15 AM  
**End:** Mon 4/2/2018 12:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)  
(b) (6) MCALEENAN, KEVIN K;  
(b) (6), (b) (7)(C) Cissna Scheduler (b) (7)(E) Francis  
Cissna; Homan, Thomas; ICE.Scheduler (b) (7)(E) (b) (6)  
(b) (6)  
(b) (6) ESEC-BBIC; (b) (6)  
(b) (6) VITIELLO, RONALD D (USBP); PETERLIN,  
MEGHANN K; Duke.Scheduler

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**NOTE:** Attendees who do not have additional meetings at the RRB this afternoon are welcome to join via conference line.

**Requester:**  
S1

**Staff Contact:**  
(b) (6)

**Attendees:**  
Secretary  
Deputy Secretary  
Chad Wolf

(b) (5)

(b) (6) Policy  
OPA

Kevin McAleenan, CBP  
(b) (6), (b) (7)(C), CBP  
Meghann Peterlin, CBP  
Francis Cissna, USCIS

Tom Homan, ICE  
(b) (6) OGC  
MGMT

**Call Number:**

Dial-in: (b) (7)(E)  
Access Code: (b) (7)(E)

**Objective:**

To provide S1 with an update on immigration

**Briefing Materials:**

(b) (6), (b) (7)(C)

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**Subject:** Intel Catch Up / Prep: (b) (6)  
**Location:** SCIF

**Start:** Tue 4/10/2018 1:30 PM  
**End:** Tue 4/10/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)

FLANAGAN, PATRICK S; SAUNDERS, IAN C.; NEW WATCH 7.3C

**Optional Attendees:** (b) (6), (b) (7)(C) LEY, JENNIFER E.; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Interview Prep

**Start:** Fri 4/6/2018 2:00 PM  
**End:** Fri 4/6/2018 2:30 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

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**Subject:** JetBlue Prep  
**Location:** Commissioner's Office  
  
**Start:** Mon 4/16/2018 11:30 AM  
**End:** Mon 4/16/2018 12:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** JetBlue's DC Officer Huddle  
**Location:** Jones Day, 300 New Jersey Avenue NW

**Start:** Mon 4/16/2018 1:30 PM  
**End:** Mon 4/16/2018 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C); FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
OC BRIEFING STAFF

BM: Yes

Lead Office: OFO

OFO POC: (b) (6), (b) (7)(C)

OC POC: (b) (6), (b) (7)(C)

Request: Briefing Memo and Talking Points (no speech). Please include background below in tasking.

**From:** (b) (6)  
**Sent:** Wednesday, March 28, 2018 11:53 AM  
**To:** (b) (6), (b) (7)(C) > (b) (6)  
(b) (6) >  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** RE: Invitation to Speak at JetBlue Event

(b) (6), (b) (7)(C)

We're looking forward to having Commissioner McAleenan speak to the JetBlue leadership team on April 16 (and glad we were able to remove the *Acting* from his title!).

Would he be able to speak from 3:15 to 4:00 pm that day? Alternatively, we could move do 2:30 to 3:15 pm or potentially 4:00 to 4:30 pm. It doesn't need to be anything formal – perhaps 10-15 minutes of introductory comments from Kevin and the rest of the time for Q & A. The meeting will be in JetBlue's Government Affairs office at 1212 New York Avenue, NW, Suite 1212.

Please let me know which time works best and if I can provide any additional information.

Many thanks –

(b) (6)

(b) (6)

Vice President Government and Airport Affairs  
JetBlue Airways Corporation  
1212 New York Avenue, NW

Suite 1212  
Washington, DC 20005  
Tel: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

To fly: Call 1-800-JETBLUE or visit [jetblue.com](http://jetblue.com)



**JetBlue's DC Office Huddle**  
**Monday, April 16, 2018**  
**2:30 PM – 3:15 PM**  
**1212 New York Avenue, NW, Washington, DC**

**Overview:**

- You have been invited by (b) (6), Vice President Government and Airport Affairs, JetBlue Airways, to speak at JetBlue's DC Office Huddle.
- The event, scheduled for April 16, is a policy focused half-day session. It includes JetBlue's entire senior leadership team (approximately 35 people) who gather to hear from key policy makers on important topics of the day.
- The format is typically 15 to 20 minutes of remarks followed by questions and discussion. The leadership team is interested in your views on the critical homeland security issues facing the airline industry and our nation.
- JetBlue has been at the forefront of innovating the passenger experience using biometrics, and is currently conducting a facial boarding trial.

**Discussion Points:**

- Thank JetBlue for the continuing collaboration between the airline and CBP, and express appreciation for the partnership.
- Stress that CBP is now capable of biometrically identifying travelers on all international departures – we are “open for business.”
- Acknowledge that in June 2016, JetBlue implemented the first fully integrated biometric boarding process using CBP's matching service at Boston Logan Airport. This process facilitates travelers while offering significant security benefits through biometrically verifying the identity of departing travelers.
- Highlight how CBP's vision utilizes biometrics as the transformative agent in facilitating travel while significantly improving security. CBP's vision leverages public-private partnerships in the airport environment to achieve the desired end result.
- Emphasize the importance of relationships with stakeholders to advance CBP's mission.
- Stress that the CBP backend system can be leveraged to improve various processes across the travel continuum, such as for bag drop and at the TSA checkpoint, as well as international arrivals.

**Watch Out For/ If Asked:**

- Can CBP support additional expansion of the facial boarding trial?
  - Yes, CBP can and is ready to support expansion of the facial boarding trial to additional flights and airports.
- Can CBP's matching service be utilized for other applications to improve the traveler experience?
  - Yes, CBP envisions the use of CBP's matching service as the key to unlocking other benefits, such as at baggage drop and at the TSA checkpoint.
- Can CBP's matching service be utilized to improve the experience for travelers flying domestically?

- CBP is working with TSA to explore how CBP's matching service can be leveraged to facilitate the travel experience in the domestic environment. There are some challenges that CBP and TSA need to work through for using the CBP system domestically, but we feel that we can overcome these challenges.
- Will CBP collaborate with JetBlue on modernizing the entry process?
  - CBP and JetBlue have begun initial discussions on providing expedited screening of arriving passengers via facial recognition. Simplified Arrival is the first step in re-envisioning the entirety of how travelers arrive in the United States. With a faster clearance process, airlines, airports, and travelers benefit from shorter connection times and standardized arrival procedures. CBP looks forward to furthering the collaborative relationship with JetBlue in this regard.
- JetBlue shared that there may be a question regarding first-time Global Entry applicants being denied membership after being questioned by CBP regarding permissible travel to Cuba.
  - CBP Officers conducting GE interviews are permitted to ask any questions necessary to determine eligibility for the Trusted Traveler program, including asking the applicant about travel history and purpose of travel.
  - However, permissible travel to Cuba (under the 12 categories) does not exclude a traveler from GE membership.
  - CBP will internally reiterate the Trusted Traveler Programs' policy through a memorandum to clarify that permissible travel is not dispositive for GE membership.

**Background:**

- On March 27, 2017, CBP held a stakeholder meeting with representatives from Massachusetts Port Authority, JetBlue and SITA at Boston Logan International Airport (BOS) to discuss a facial biometric boarding trial. SITA is JetBlue's boarding pass certification service provider.
- On May 22, 2017, a Memorandum of Understanding (MOU) was signed by CBP, JetBlue and SITA. The MOU outlined how the trial would operate.
- JetBlue, in coordination with SITA, introduced a traveler identification process that relies on biometric recognition without the aid of a boarding pass.
- SITA developed an interface that communicates between JetBlue and CBP.
- As boarding commences, a camera captures the traveler's photograph. The camera is hard wired and, through SITA, sends the photograph to CBP to match against a gallery of photos created from Advance Passenger Information Systems (APIS) data. Once CBP matches the traveler's photo, a unique identification number (UID) is sent back to SITA, which is used to identify the traveler. The UID is embedded in the traveler's APIS data. The traveler is then confirmed as having boarded the plane in JetBlue's system.
- CBP also records biometric confirmations in CBP's Arrival and Departure Information System.
- The trial was launched on June 12, 2017.
- JetBlue uses CBP's Traveler Verification Service (TVS) for facial (tokenless) boarding, which also biometrically confirms exit for international travelers departing the United States.
- On October 12, 2017, an amendment to the MOU was signed by CBP, JetBlue and SITA. The amended MOU allowed for the processing of additional flights at BOS, as well as for

expansion to John F. Kennedy International Airport (JFK), and extended the trial for an additional six months.

- On January 16, 2018, JetBlue, CBP, and TSA held an all-day working session to help develop the joint path forward; this meeting was also to help JetBlue develop a business case for investing in biometrics.
- In March 2018, a new MOU was signed with JetBlue and SITA, which removed the time frame for the pilot, and allowed for expansion to additional sites and flights.
- JetBlue trialed facial boarding at Boston Logan International Airport from June 2017 through February 2018. During that time, JetBlue was able to process 20,060 travelers on over 160 flights through TVS, with a technical match rate of 99%.
- JetBlue then procured new cameras that were tested the week of April 9, 2018.
- JetBlue resumed facial boarding trials April 13 at JFK, and is boarding two flights simultaneously at adjacent gates.
- JetBlue is developing a self-service baggage drop trial that will use TVS to verify identity. The trial will require sign off by the Transportation Security Administration.
- On March 23, 2018, JetBlue reached out to CBP to discuss the possibility of implementing Simplified Arrival at San Juan's Luis Muñoz Marín International Airport as well as Fort Lauderdale-Hollywood International Airport. CBP and JetBlue are scheduled to meet in the upcoming weeks to discuss further.

**PRESS:** closed

**CBP/OPA Services Required:** None

**ATTACHMENTS:**

- Talking Points

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C), (A) Director, Air Exit, (b) (6), (b) (7)(C)



1212 New York Avenue, NW  
Suite 1212  
Washington, DC 20005  
T: 1-800-JETBLUE  
jetblue.com

February 23, 2018

Mr. Kevin K. McAleenan  
Acting Commissioner  
United States Customs and Border Protection  
1300 Pennsylvania Avenue, NW  
Washington, DC 20229

Dear Acting Commissioner McAleenan:

I am writing on behalf of (b) (6), CEO of JetBlue Airways, New York's Hometown Airline to invite you to speak at JetBlue's DC Officer Huddle on April 16, 2018. Each April, JetBlue's leadership team – Vice Presidents and above – travels to Washington for a policy focused half day session. The closed event, with no media presence, includes JetBlue's entire senior leadership team (approximately 35 people) coming together for a day in DC to hear from key policy makers on important topics of the day.

Past speakers have included cabinet members, media professionals, members of Congress and senior White House officials. The format is typically 15 to 20 minutes of remarks followed by questions and discussion. Given the considerable interaction our team has with CBP, I know they'll be most interested in your views on the critical homeland security issues facing our industry and our nation.

On April 16, our gathering begins at 11:30 a.m. and runs until 5:00 p.m. Any window within that timeframe that fits your schedule would be ideal, including a casual 'working lunch' discussion. We'll be meeting at JetBlue's DC office at 1212 New York Avenue, NW.

Please contact my colleague (b) (6) or me (b) (6) with any questions or to confirm your participation. I look forward to hearing from you soon.

Sincerely,

(b) (6)

(b) (6)

Vice President Government and Airport Affairs

(b) (6), (b) (7)(C)

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**Subject:** (b) (6)

**Location:** EEOB 162

**Start:** Mon 4/9/2018 3:30 PM

**End:** Mon 4/9/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C); FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

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**Subject:** Levee Wall Discussion  
**Location:** Commissioner's Small CR w/Call In

**Start:** Mon 4/9/2018 11:30 AM  
**End:** Mon 4/9/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** VITIELLO, RONALD D (USBP); KOLBE, KATHRYN; PROVOST, CARLA (USBP)  
(CARLA.PROVOST@CBP.DHS.GOV); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) HUFFMAN, BENJAMINE C

Phone: (b) (7)(E)

Pin: (b) (7)(E)#

(b) (6), (b) (7)(C)

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**Subject:** Levee Wall Follow Up  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/10/2018 3:30 PM  
**End:** Tue 4/10/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** VITIELLO, RONALD D (USBP); KOLBE, KATHRYN; PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) HUFFMAN,  
BENJAMINE C; KOUMANS, MARK; BOYD, VALERIE S; CAINE, JEFFREY; GRABLE, SAMUEL  
D; LADOWICZ, JOHN P; LOWRY, KIM M; (b) (6), (b) (7)(C) FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

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**Subject:** Levee Wall Options Meeting  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/23/2018 1:00 PM  
**End:** Mon 4/23/2018 1:45 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** VITIELLO, RONALD D (USBP); KOLBE, KATHRYN; PROVOST, CARLA (USBP); CALVO, KARL H.; (b) (6); HUFFMAN, BENJAMINE C; KOUMANS, MARK; BOYD, VALERIE S; CAINE, JEFFREY; GRABLE, SAMUEL D; LADOWICZ, JOHN P; LOWRY, KIM M; (b) (6) FLANAGAN, PATRICK S; OC BRIEFING STAFF; DCC10A-RMB-COMMISSIONER-CN-RM; MEEHAN, ANDREW C; (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

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**Subject:** Levee Wall Options Update  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/18/2018 2:00 PM  
**End:** Wed 4/18/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** VITIELLO, RONALD D (USBP); KOLBE, KATHRYN; PROVOST, CARLA (USBP); CALVO, KARL H.; (b) (6), (b) (7)(C); HUFFMAN, BENJAMINE C; KOUMANS, MARK; BOYD, VALERIE S; CAINE, JEFFREY; GRABLE, SAMUEL D; LADOWICZ, JOHN P; LOWRY, KIM M; (b) (6); FLANAGAN, PATRICK S; OC BRIEFING STAFF; DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes

Lead Office: ES

OC POC: (b) (6), (b) (7)(C) and Valerie Boyd

(b) (6), (b) (7)(C)

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**Subject:** MCAT - Update on Operations  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/24/2018 11:00 AM  
**End:** Tue 4/24/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; BOYD, VALERIE S;  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Meet and Greet w/Ambassador Shinsuke Sugiyama  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/24/2018 1:30 PM  
**End:** Tue 4/24/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** SAUNDERS, IAN C.; (b) (6), (b) (7)(C); OC BRIEFING STAFF; (b) (6), (b) (7)(C)

BM: Yes

Lead Office: INA

OC POC: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, March 30, 2018 12:05 PM

(b) (6), (b) (7)(C)

**Subject:** EMR - C1 Meet and Greet & C1/C2 Invite to Japan Embassy Cherry Blossom Reception

Good Morning (b) (6), (b) (7)(C)

The Commissioner has two requests from the Embassy of Japan:

- Mr. Shinsuke J. SUGIYAMA, the new Japan Ambassador, requests a 15-minute meet and greet at Commissioner's convenience on April 10, 11, 12, 13, or 16 at the Ronald Reagan Building.
- Invitations for Commissioner and (A) Deputy Commissioner to attend a dual reception to welcome the Ambassador-designate of Japan Mr. SUGIYAMA and celebrate the Cherry Blossom Festival on April 10, 2018 from 6:30 – 8:30 PM at the Japan Ambassador's Residence.

The incoming Japan Ambassador requests the meet and greet to offer congratulations as new CBP Commissioner and maintain good relations (there are no other agenda items). The Embassy of Japan annually hosts the Cherry Blossom Reception and invites select U.S. government partners.

INA recommends accepting one of the requests. Due to the Commissioner's busy schedule and the flexibility of the Ambassador's, INA recommends that the Commissioner accept the meet and greet and decline the invitation to attend the reception on April 10, 2018.

A response by COB today is appreciated.

Thank you,

(b) (6), (b) (7)(C)

*U.S. Customs and Border Protection*

*Office of International Affairs*

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Meet DG Quest of the EU  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Thu 4/19/2018 3:00 PM  
**End:** Thu 4/19/2018 3:30 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6), (b) (7)(C) SAUNDERS, IAN C.; OC BRIEFING STAFF; DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes  
Lead Office: INA  
OC POC: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, April 6, 2018 12:36 PM

(b) (6), (b) (7)(C)

**Subject:** EMR - C1 to Meet DG Quest of the EU

Good Morning (b) (6), (b) (7)(C),

The Director General of the Taxation and Customs Union Directorate of the European Union requests a meeting with Commissioner McAleenan on April 19, 2018 from 1:00pm – 2:00pm.

The purpose of this meeting is for U.S. Customs and Border Protection (CBP) Commissioner Kevin McAleenan to meet his EU counterpart, DG (b) (6). The last time DG Quest was in DC, Commissioner McAleenan was unable to attend. Executive Assistant Commissioner, Brenda Smith stood in for the Commissioner. The meeting will likely cover topics related to the Joint Customs Cooperation Committee which highlights areas of CBP/TAXUD collaboration related to securing air cargo, risk management, technology, officer training, Authorized Economic Operator alignment, and single window development and implementation.

The Office of International Affairs recommends Commissioner McAleenan accept this meeting request. If the Commissioner is unavailable, no designated replacement will be necessary.

A response by Tuesday, April 10, 2018 is appreciated.

Thank you,

(b) (6), (b) (7)(C)

*U.S. Customs and Border Protection*

*Office of International Affairs*

(b) (6), (b) (7)(C)

## **EVENT/MEETING REQUEST INFORMATION**

**WHAT:** Meeting with the Director General (DG) of the Taxation and Customs Union Directorate (TAXUD) of the European Union (EU)

**WHY/PURPOSE/GOAL:** The purpose of this meeting is for U.S. Customs and Border Protection (CBP) Commissioner Kevin McAleenan to meet his EU counterpart, DG Stephen Quest. The last time DG Quest was in DC, Commissioner McAleenan was unable to attend. Executive Assistant Commissioner, Brenda Smith stood in for the Commissioner. The meeting will likely cover topics related to the Joint Customs Cooperation Committee which highlights areas of CBP/TAXUD collaboration related to securing air cargo, risk management, technology, officer training, Authorized Economic Operator alignment, and single window development and implementation.

**WHERE:** Washington DC

**WHEN:** April 19, 2018 @ 1300-1400 Hours / 1:00pm – 2:00pm

**TIME URGENCY:** A response is needed by Tuesday, April 10, 2018 for planning purposes.

**ACTION REQUIRED:** Confirm attendance or confirm unavailability. The EU has stressed that this meeting is for the purpose of having DG Quest and Commissioner McAleenan meet. A stand in will not be required if the Commissioner is unable to attend.

**PREBRIEF REQUIRED:** Yes.

**REQUESTED BY:** Office of International Affairs

(b) (6), (b) (7)(C)  
[Redacted]

4/5/18

**LEAD OFFICE:** Office of International Affairs

**COORDINATING OFFICE(S):** Office of Trade, Office of Field Operations, Office of Information and Technology, Office of Training and Development, Department of Homeland Security (DHS) – Science and Technology, United States Trade Representative

**PARTICIPANTS:** EU DG of TAXUD, Stephen Quest. Other participants are TBD.

**PRESS PLANS:** No press

**SPEECH/TALKING POINTS REQUIRED:** Yes, talking points and associated briefing materials will be provided.

**RECOMMENDATION:** The Office of International Affairs recommends that the Commissioner attend. If the Commissioner is unavailable, no designated replacement will be necessary.

**PRIMARY OFFICE POC FOR MEETING:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Approve/date \_\_\_\_\_ Disapprove/date \_\_\_\_\_

Modify/date \_\_\_\_\_ Needs discussion/date \_\_\_\_\_



(b) (6), (b) (7)(C)

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**Subject:** Meet w/ (b) (6)

**Location:** Cafe Du Parc

**Start:** Mon 4/23/2018 9:30 AM

**End:** Mon 4/23/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** TIMOTHY QUINN (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; OC BRIEFING  
STAFF; BOYD, VALERIE S

BM: Yes

Lead Office: IPL

OC POC: Valerie Boyd

Attendees:

Commissioner

Tim Quinn

(b) (6)

(b) (6), (b) (7)(C)

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**Subject:** Meet w/Sen. Hoeven and General Atomics  
**Location:** 338 Russell

**Start:** Thu 4/26/2018 10:30 AM  
**End:** Thu 4/26/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) LADOWICZ, JOHN P; OC BRIEFING STAFF; (b) (6), (b) (7)(C)

BM: Yes  
Lead Office: OCA  
OCA POC: (b) (6), (b) (7)(C)  
OC POC: (b) (6), (b) (7)(C)

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From: (b) (6) [mailto:(b) (6)]  
Sent: Tuesday, March 27, 2018 2:10 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6)  
Subject: Hoeven meeting with Commissioner McAleenan

Hi (b) (6),

Hope you're doing well. Sen. Hoeven would like to host a meeting with Commissioner McAleenan and leadership from General Atomics. This meeting would address options for increasing border surveillance. Senator Hoeven is in the state for recess until April 9th but we'd like to find some time on the Commissioner's schedule in the coming weeks. I've cc'd (b) (6) from our office for any policy questions that arise. Please let me know when the Commissioner has some time.

Thanks!  
(b) (6)

(b) (6)  
Senator John Hoeven (R-ND)  
338 Russell Senate Office Building | (b) (6), (b) (7)(C) | (b) (6)

(b) (6), (b) (7)(C)

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**Subject:** Meet with Australian Border Force Commissioner

**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/23/2018 10:30 AM

**End:** Mon 4/23/2018 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** WAGNER, JOHN P; SAUNDERS, IAN C.; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; OC  
BRIEFING STAFF

BM: Yes

Lead Office: INA

OC POC: (b) (6), (b) (7)(C)

### EVENT/MEETING REQUEST INFORMATION

**WHAT:** Australian Border Force Commissioner Outram will be in Washington, DC from April 23-24, 2018 and requests a meeting with Commissioner McAleenan on April 23 from 11:30 am to 12:15 pm.

**WHY/PURPOSE/GOAL:** The meeting is to advance the issues discussed in the Commissioner-to-Commissioner bilateral held in Seattle on February 19, 2018. Commissioner Outram is also requesting separate meeting with EACs Owen and Smith as well as a Counter Networks Division briefing and tour of Laboratory and Scientific Services in Long Beach.

**WHERE:** Commissioner's Office

**TIME URGENCY:** Friday, March 30, 2018.

**ACTION REQUIRED:** Please advise if Commissioner will accept.

**PREBRIEF REQUIRED:** No

**AMOUNT OF TIME:** 45 minutes

**REQUESTED BY:** (b) (6) Minister Counsellor Home Affairs, Department of Immigration and Border Protection (DIBP), Embassy of Australia

**LEAD OFFICE:** INA (b) (6), (b) (7)(C)

#### **PARTICIPANTS:**

##### **Australia:**

- Australian Border Force Commissioner Michael J. Outram
- Minister Counsellor Home Affairs Derek Bopping, DIBP, Embassy of Australia
- Counsellor Home Affairs Jaycob McMahon, Embassy of Australia

##### **CBP:**

- Commissioner McAleenan
- Deputy Executive Assistant Commissioner Wagner, Office of Field Operations
- (A) Assistant Commissioner Saunders, INA
- (A) Executive Director (b) (6) INA, International Operations
- Director (b) (6) INA, Asia Division
- CBP International Officer (b) (6) INA, Asia Division, Australia Desk
- International Relations Specialist (b) (6) INA, International Organizations and Agreements Division, B5

**SPEECH/TALKING POINTS REQUIRED:** None

**SPEECH/TALKING POINTS REQUIRED:** None

**RECOMMENDATION:** The Office of International Affairs recommends that the Commissioner accept this meeting request.

**PRIMARY OFFICE POC FOR MEETING:** CBP International Officer-Australia,  
(b) (6), (b) (7)(C)

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Approve/date \_\_\_\_\_ Disapprove/date \_\_\_\_\_

Modify/date \_\_\_\_\_ Needs discussion/date \_\_\_\_\_

(b) (6), (b) (7)(C)

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**Subject:** Meeting re: National Guard/ Catch & Release Reports  
**Location:** RRB, Large Conference Room 4.4A

**Start:** Mon 4/9/2018 4:30 PM  
**End:** Mon 4/9/2018 5:15 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Wolf, Chad  
**Required Attendees:** MCALEENAN, KEVIN K; Homan, Thomas; (b) (6); (b) (6);  
(b) (7)(E)  
**Optional Attendees:** FLANAGAN, PATRICK S; (b) (6)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C)

**Requester:**  
Chad Wolf

**Attendees:**  
Chad Wolf  
Francis Cissna  
Tom Homan  
Kevin McAleenan

(b) (6)

**Agenda:**

1. Discuss reports required in the National Guard directive and the Catch & Release Cabinet memo.
2. CBP to take lead on the National Guard.
3. PLCY to take lead on Catch/Release.

**Notes:** See email, "*National Guard + Catch / Release Reports*"

Please contact (b) (6) if you have any questions. Please send deputy if unable to attend.

**THE WHITE HOUSE**  
**WASHINGTON**

April 4, 2018

MEMORANDUM FOR THE SECRETARY OF DEFENSE  
THE ATTORNEY GENERAL  
THE SECRETARY OF HOMELAND SECURITY

SUBJECT:           Securing the Southern Border of the  
                    United States

1. The security of the United States is imperiled by a drastic surge of illegal activity on the southern border. Large quantities of fentanyl, other opioids, and other dangerous and illicit drugs are flowing across our southern border and into our country at unprecedented levels, destroying the lives of our families and loved ones. Mara Salvatrucha (MS-13) and other deadly transnational gangs are systematically exploiting our unsecured southern border to enter our country and develop operational capacity in American communities throughout the country. The anticipated rapid rise in illegal crossings as we head into the spring and summer months threatens to overwhelm our Nation's law enforcement capacities.

2. The combination of illegal drugs, dangerous gang activity, and extensive illegal immigration not only threatens our safety but also undermines the rule of law. Our American way of life hinges on our ability as a Nation to adequately and effectively enforce our laws and protect our borders. A key and undeniable attribute of a sovereign nation is the ability to control who and what enters its territory.

3. Our professional and dedicated U.S. Customs and Border Protection agents and officers, U.S. Immigration and Customs Enforcement officers, and other Federal, State, and local law enforcement personnel work tirelessly to defend our homeland against these threats. They risk their lives daily to protect the people of this country. Theirs is a record of dedication and sacrifice, meriting the unwavering support of the entire United States Government.

4. The situation at the border has now reached a point of crisis. The lawlessness that continues at our southern border

is fundamentally incompatible with the safety, security, and sovereignty of the American people. My Administration has no choice but to act.

5. The Department of Defense currently assists other nations in many respects, including assisting with border security, but the highest sovereign duty of the President is to defend this Nation, which includes the defense of our borders.

6. The President may assign a mission to the Secretary of Defense to support the operations of the Department of Homeland Security in securing our southern border, including by requesting use of the National Guard, and to take other necessary steps to stop the flow of deadly drugs and other contraband, gang members and other criminals, and illegal aliens into the country. The Secretary of Defense may use all available authorities as appropriate, including use of National Guard forces, to fulfill this mission. During the administrations of Presidents George W. Bush and Barack Obama, the National Guard provided support for efforts to secure our southern border. The crisis at our southern border once again calls for the National Guard to help secure our border and protect our homeland.

Therefore, by the authority vested in me as President by the Constitution and the laws of the United States, including section 502 of title 32, United States Code, and section 301 of title 3, United States Code, I hereby direct as follows:

Section 1. The Secretary of Defense shall support the Department of Homeland Security in securing the southern border and taking other necessary actions to stop the flow of deadly drugs and other contraband, gang members and other criminals, and illegal aliens into this country. The Secretary of Defense shall request use of National Guard personnel to assist in fulfilling this mission, pursuant to section 502 of title 32, United States Code, and may use such other authorities as appropriate and consistent with applicable law.

Sec. 2. The Secretary of Homeland Security shall work with the Secretary of Defense to provide any training or instruction necessary for any military personnel, including National Guard units, to effectively support Department of Homeland Security personnel in securing the border.

Sec. 3. The Secretary of Defense and the Secretary of Homeland Security, in coordination with the Attorney General,



are directed to determine what other resources and actions are necessary to protect our southern border, including Federal law enforcement and United States military resources. Within 30 days of the date of this memorandum, the Secretary of Defense and the Secretary of Homeland Security, in coordination with the Attorney General, shall submit to the President a report detailing their findings and an action plan, including specific recommendations as to any other executive authorities that should be invoked to defend the border and security of the United States.

Sec. 4. Any provision of any previous proclamation, memorandum, or Executive Order that is inconsistent with the actions taken in this memorandum is superseded to the extent of such inconsistency.

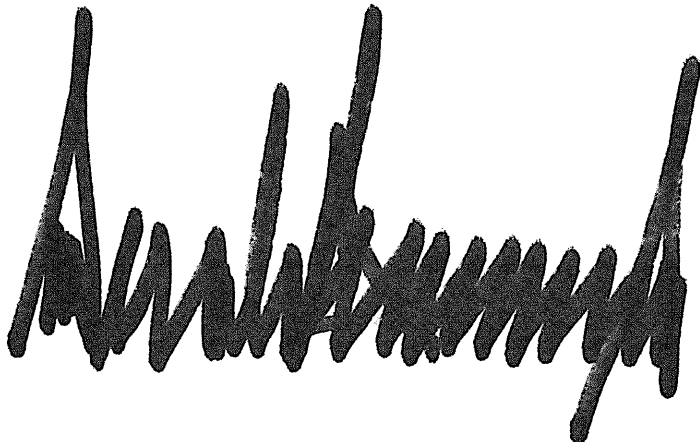
Sec. 5. (a) Nothing in this memorandum shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This memorandum shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This memorandum is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

A large, bold, handwritten signature in black ink, appearing to be 'Donald Trump', is written at the bottom of the page.

MEMORANDUM FOR THE SECRETARY OF STATE  
THE SECRETARY OF THE TREASURY  
THE SECRETARY OF DEFENSE  
THE ATTORNEY GENERAL  
THE SECRETARY OF HEALTH AND HUMAN SERVICES  
THE SECRETARY OF HOMELAND SECURITY

SUBJECT: Ending "Catch and Release" at the Border of the  
United States and Directing Other Enhancements  
to Immigration Enforcement

Section 1. Purpose. (a) Human smuggling operations, smuggling of drugs and other contraband, and entry of gang members and other criminals at the border of the United States threaten our national security and public safety. The backlog of immigration-related cases in our administrative system is alarmingly large and has hindered the expeditious adjudication of outstanding cases. Border-security and immigration-enforcement personnel shortages have become critical.

(b) In Executive Order 13767 of January 25, 2017 (Border Security and Immigration Enforcement Improvements), I directed the Secretary of Homeland Security to issue new policy guidance regarding the appropriate and consistent use of detention authority under the Immigration and Nationality Act (INA), including the termination of the practice known as "catch and release," whereby aliens are released in the United States shortly after their apprehension for violations of our immigration laws. On February 20, 2017, the Secretary issued a memorandum taking steps to end "catch and release" practices. These steps have produced positive results. Still, more must be done to enforce our laws and to protect our country from the dangers of releasing aliens who are taken into custody into our communities while their immigration claims are pending.

Therefore, by the authority vested in me as President by the Constitution and the laws of the United States of America, I hereby direct as follows:

Sec. 2. Ending "Catch and Release". (a) Within 45 days of the date of this memorandum, the Secretary of Homeland Security, in coordination with the Secretary of Defense, the Attorney General, and the Secretary of Health and Human Services, shall submit a report to the President detailing all measures that their respective departments have been and are being pursued to expeditiously end "catch and release" practices. At a minimum, such report shall address:

(i) All measures taken pursuant to section 5(a) of Executive Order 13767 to allocate all legally available resources to construct, operate, control, modify or establish contracts to construct, operate, modify, or control facilities to detain aliens for violations of immigration law at or near the borders of the United States;

(ii) All measures taken pursuant to section 5(b) of Executive Order 13767 to assign asylum officers to detention facilities for the purpose of accepting asylum referrals and conducting credible fear determinations and reasonable fear determinations;

(iii) All measures taken pursuant to section 6 of Executive Order 13767 to ensure the detention of aliens apprehended for violations of immigration law;

(iv) All measures taken pursuant to section 7 of Executive Order 13767 to ensure that aliens described in section 235(b)(2)(C) of the INA (8 U.S.C. 1225(b)(2)(C)) are returned to the territory from which they came pending removal proceedings;

(v) All measures taken pursuant to section 11(a) of Executive Order 13767 to ensure that the parole and asylum provisions of Federal immigration law are not illegally exploited to prevent the removal of otherwise removable aliens;

(vi) All measures taken pursuant to section 11(b) of Executive Order 13767 to ensure that asylum

referrals and credible fear determinations pursuant to section 235(b)(1) of the INA (8 U.S.C. 1125(b)(1)) and 8 CFR 208.30, and reasonable fear determinations pursuant to 8 CFR 208.31, are conducted in a manner consistent with those provisions;

(vii) All measures taken pursuant to section 6 of Executive Order 13768 of January 25, 2017 (Enhancing Public Safety in the Interior of the United States), to ensure the assessment and collection of all authorized fines and penalties from aliens unlawfully present in the United States and from those who facilitate their unlawful presence in the United States;

(viii) A detailed list of all existing facilities, including military facilities, that could be used, modified, or repurposed to detain aliens for violations of immigration law at or near the borders of the United States; and

(ix) The number of credible fear and reasonable fear claims received, granted, and denied -- broken down by the purported protected ground upon which a credible fear or reasonable fear claim was made -- in each year since the beginning of fiscal year 2009.

(b) Within 75 days of the date of this memorandum, the Attorney General and the Secretary of Homeland Security, in consultation with the Secretary of Defense and the Secretary of Health and Human Services, shall submit a report to the President identifying any additional resources or authorities that may be needed to expeditiously end "catch and release" practices.

Sec. 3. Return of Removable Aliens to Their Home Countries or Countries of Origin. Within 60 days of the date of this memorandum, the Secretary of State and the Secretary of Homeland Security shall submit a report to the President detailing all measures, including diplomatic measures, that are being pursued against countries that refuse to expeditiously accept the repatriation of their nationals. The report shall include all measures taken pursuant to section 12 of Executive Order 13768 to implement the sanctions authorized by section 243(d) of the

INA (8 U.S.C. 1253(d)), or a detailed explanation as to why such sanctions have not yet been imposed.

Sec. 4. Report on Flow of Proceeds. Within 60 days of the date of this memorandum, the Secretary of the Treasury, in consultation with the Attorney General and the Secretary of Homeland Security, shall submit a report to the President identifying all actions that can be taken to stop or limit the flow of proceeds from aliens who are illegally present or otherwise not authorized to work within the United States to individuals or entities in foreign countries.

Sec. 5. General Provisions. (a) Nothing in this memorandum shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This memorandum shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This memorandum is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

(d) The Secretary of State is hereby authorized and directed to publish this memorandum in the *Federal Register*.

(b) (6), (b) (7)(C)

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**Subject:** Meeting w/ AMB Gutierrez  
**Location:** Mexican Embassy

**Start:** Mon 4/23/2018 3:30 PM  
**End:** Mon 4/23/2018 4:15 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6)

**Required Attendees:** (b) (6) CBP COMMISSIONER SCHEDULER; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Meeting w/Chairwoman McSally

**Location:** Cannon RM 510

**Start:** Wed 4/25/2018 8:00 AM

**End:** Wed 4/25/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** OC BRIEFING STAFF; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C); BOYD, VALERIE S;  
(b) (6), (b) (7)(C); LADOWICZ, JOHN P

BM: yes

Lead Office: OCA

OC POC: (b) (6), (b) (7)(C)

**Pre-Hearing Office Call with CHS-BMS Chairwoman McSally**  
**Tuesday, April 24, 2018**  
**12:00 – 12:30pm**  
**Cannon, Room 510**

**Overview:**

- CBP Commissioner McAleenan will meet with Rep Martha McSally (R-AZ-2), the Chairwoman of the House Committee on Homeland Security (CHS) Border & Maritime Security Subcommittee (BMS), prior to the CHS-BMS hearing on April 25, 2018.
- The overall goals for this meeting are: 1) for Commissioner McAleenan to provide a brief overview of any new CBP initiatives not yet shared with the committee and any controversial/hot topics, and 2) obtain areas of interests, concerns and questions Chairwoman McSally may discuss in the hearing.
- Meeting with Chairwoman Martha McSally (R-AZ-2) and CHS-BMS Professional Staff Member (Majority) (b) (6). A full list of participants is below.

**Discussion Points:**

- According to her staff, she will ask about the FY18 border wall system project locations. Provide update on the latest construction/progress on border wall system.
  - March 2018 CHS-BMS hearing: *"Piecemeal actions in the San Diego and El Paso sector pushed the illegal activity into my state ....."*
- Discuss the National Guard support to the southern border and the latest update on the efforts. She is supportive of the effort and regularly voices her support of more CBP-DoD partnering to achieve full situational awareness on the border. She strongly favors partnering with DoD in areas of drone surveillance technology.
- Congresswoman has made public statements about drugs, gang-members, and other dangerous persons (i.e. terrorists) that are able to enter the country through the unprotected southern border.
  - In FY17 CBP seized or disrupted over 1.9 million pounds of narcotics across the country, and more than 790 pounds of illicit fentanyl have already been seized in FY18.
  - Discuss efforts to deepen partnerships across government and with international partners in support of CBP's counter-terrorism mission.

**Watch Out For/ If Asked:**

- Rep McSally strongly dislikes the "defense in depth" term. She does not like checkpoints and does not accept the argument that CBP has a layered approach to border security to prevent a single point of failure. Strongly believes there should more USBP agents on the border.
- Rep McSally believes the Union's claims that there are not enough agents on the front lines and that the LEO components are management top heavy.

**Background:**

- She is running for Senate in AZ for Sen Jeff Flake's vacant seat. She has been painted as an "establishment candidate" by her opponents. She has recently been pushing hard to support the Administration's agenda on border security and stopping illegal immigration to appeal to the conservative base in AZ.



- Congresswoman continues to ask how CBP measures success, what metrics are used and what the dominator is. She always wants concrete measurements.
- As a former Air Force pilot she is always interested in the percentage of the border that CBP has situational awareness and how they are utilizing air assets. She supports utilizing Fort Huachuca's pilots-in-training to watch and report on ground activity to DHS.
- Wrote to S1 and C1 on 4/27/2017 to urge acceleration of the modernization of the Raul Castro-Douglas Port of Entry and include the construction of the new commercial port of entry in CBP's five-year plan. Has repeatedly expressed support for the City of Douglas' donation proposal for a new commercial POE and has pushed CBP and GSA to prioritize this project and fund it as soon as possible.
  - 11/8/2017, Member received briefing from EAC Todd Owen and Director (b) (6) on the latest information on Douglas POE.
  - Press release on grant to improve connection between Mariposa POE and I-19: *"This announcement is big news for Arizona as the conduit of our nation's cross-border commerce. The Mariposa Port of Entry in Nogales is responsible for processing 40% of America's imported produce and hundreds of southbound trucks filled with exports—but currently, SR-189 is overwhelmed and unable to handle so much traffic, undermining the ports effectiveness and harming nearly \$17 billion in trade with Mexico. I've been fighting for this funding for two years..."* (Mar 2018)

**PRESS:** Closed

**CBP/OPA Services Required:** N/A

**ATTACHMENTS:**

- Biography: Chairwoman Martha McSally (R-AZ-2)

**PARTICIPANTS:**

CBP

Commissioner McAleenan

Assistant Commissioner Pete Ladowicz, Office of Congressional Affairs

Non-CBP

Rep Martha McSally, Chairwoman, CHS, Border & Maritime Security Subcommittee

(b) (6), Majority Staff Member CHS, Border & Maritime Security Subcommittee

(b) (6), personal office staffer?

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Meeting with AMB (b) (6)  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/16/2018 10:00 AM  
**End:** Mon 4/16/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) SAUNDERS, IAN C.;  
(b) (6), (b) (7)(C); DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes  
Lead Office: INA  
OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Meeting with Atsushi Iizuka, Director General, Japan Customs

**Location:** Treaty Room

**Start:** Fri 4/20/2018 4:00 PM

**End:** Fri 4/20/2018 5:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** WAGNER, JOHN P; SAUNDERS, IAN C.; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) OC BRIEFING  
STAFF; DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes

Lead Office: INA

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Meeting with Qatari Amir His Highness Sheikh Tamim bin Hamad Al Thani  
**Location:** Mandarin Oriental, 1330 Maryland Ave SW

**Start:** Tue 4/10/2018 2:30 PM  
**End:** Tue 4/10/2018 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** (b) (6)  
(b) (6) ESEC-BBIC; (b) (6)  
(b) (6) MCALEENAN, KEVIN K;  
(b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (6) Wolf, Chad; (b) (6)

**Optional Attendees:** (b) (6)

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If there are any questions, please contact (b) (6)

**Requester:**  
Embassy of Qatar

**Protocol lead:**  
(b) (6)

**Staff Contact:**  
(b) (6), Policy

**Attendees:**  
Secretary  
Chad Wolf or Miles Taylor  
(b) (6)  
(b) (6), Policy  
(b) (6) Policy  
Kevin McAleenan, CBP

**External attendees:**  
HE Sheikh Mohammed bin Abdulrahman Al-Thani, Deputy Prime Minister and Minister of Foreign Affairs HE Sheikh Mohamed bin Hamad Al-Thani, Secretary to His Highness the Amir for Investment Affairs HE Sheikh Khalid bin Khalifa Al-Thani, Chief of the Amiri Diwan HE Mohammed Ahmad Al-Mesned, Secretary to His Highness the Amir for Security Affairs HE Sheikh Meshal bin Hamad Al-Thani, Ambassador of the State of Qatar to the United States

**Location:**  
Mandarin Oriental

1330 Maryland Ave SW, Washington, DC 20024

Protocol contact:

DCM (b) (6)  
(b) (6), (b) (7)(C) (office)  
(cell)  
(b) (6), (b) (7)(C)

Objective:

The Amir of Qatar (head of the state) requests a meeting with Secretary Nielsen to discuss the breadth of cooperation between Qatar and DHS, which, since the Gulf Crisis of last summer, has been sincere, robust, and exemplary for the region.

Notes:

While cooperation with Qatar has always been present, since the Gulf Crisis of 2017, the Government of Qatar has been eager to finalize ongoing efforts, such as (b) (7)(E) and Global Entry, and has been open and forward-leaning to start new cooperation, such as TSA research into aviation security technology and information sharing.

Briefing Materials:

Briefing memo, talking points, bio

(b) (6), (b) (7)(C)

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**Subject:** Meeting with Secretary (b) (6)  
**Location:** RRB Small Conference Room (4.4A)

**Start:** Wed 4/25/2018 4:00 PM  
**End:** Wed 4/25/2018 4:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)  
(b) (6)  
KEVIN K MCALEENAN (KEVIN.K.MCALEENAN@cbp.dhs.gov); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6)

**Requester:**  
S1

**DHS Staff Lead:**  
COS

**DHS Protocol Lead:**  
(b) (6)

**DHS Attendees:**  
Secretary  
Chad Wolf, Chief of Staff  
(b) (6), Deputy Chief of Staff  
Kevin McAleenan, Commissioner

**External attendees:**  
Secretary (b) (6)  
Ambassador (b) (6)  
(b) (6)

**Scheduling / Protocol Contact:**  
(b) (6)

**Notes:**  
One-on-one / pull aside meeting with Secretary (b) (6)

**Briefing Materials:**

None

(b) (6), (b) (7)(C)

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**Subject:** Mex Caravan  
**Location:** Conference Line: (b) (7)(E)  
  
**Start:** Sun 4/1/2018 1:00 PM  
**End:** Sun 4/1/2018 1:15 PM  
**Show Time As:** Tentative  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** Wolf, Chad  
**Required Attendees:** (b) (6); MCALEENAN, KEVIN K; S1KMN



(b) (6)

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**Subject:** Mobile Device Briefing (NSA)  
**Location:** SCIF Conference Room

**Start:** Thu 4/19/2018 11:00 AM  
**End:** Thu 4/19/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C); SMITH, BRENDA BROCKMAN; Owen, Todd C (AC OFO); YOUNG, EDWARD E; PEREZ, ROBERT E; PROVOST, CARLA (USBP); KOLBE, KATHRYN; (b) (6), (b) (7)(C); ABEND, JASON; NEW WATCH 7.3C; LEY, JENNIFER E.

(b) (6), (b) (7)(C)

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**Subject:** National Guard Assistance Update  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/11/2018 4:00 PM  
**End:** Wed 4/11/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6) YOUNG, EDWARD E; OWEN, TODD (b) (6), (b) (7)(C)  
HOWE, RANDY J; LADOWICZ, JOHN P; (b) (6), (b) (7)(C) BOYD, VALERIE S;  
(b) (6), (b) (7)(C)  
LOWRY, KIM M; PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)  
HASTINGS, BRIAN S; LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; FLANAGAN,  
PATRICK S

(b) (6), (b) (7)(C)

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**Subject:** National Guard Discussion  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/5/2018 8:00 AM  
**End:** Thu 4/5/2018 8:40 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HASTINGS, BRIAN S; HUFFMAN, BENJAMINE C; BOYD, VALERIE S; PETERLIN, MEGHANN K; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) KOLBE, KATHRYN; (b) (6), (b) (7)(C) DCC10A-RMB-COMMISSIONER-CN-RM; KOUMANS, MARK; YOUNG, EDWARD E; (b) (6), (b) (7)(C)

BM: No

(b) (6), (b) (7)(C)

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**Subject:** National Guard Update  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/27/2018 4:00 PM  
**End:** Fri 4/27/2018 4:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** BOYD, VALERIE S; MEGHANN K PETERLIN (b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S; HASTINGS, BRIAN S; LUCK, SCOTT A (USBP)

(b) (6), (b) (7)(C)

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**Subject:**

(b) (7)(E)

**Location:**

Commissioner's Small Conference Room

**Start:**

Fri 4/27/2018 1:30 PM

**End:**

Fri 4/27/2018 2:00 PM

**Recurrence:**

(none)

**Meeting Status:**

Not yet responded

**Organizer:**

CBP COMMISSIONER SCHEDULER

**Required Attendees:**

(b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); PROVOST, CARLA (USBP)  
(b) (6), (b) (7)(C) HASTINGS, BRIAN S; (b) (6), (b) (7)(C) FLANAGAN,  
PATRICK S; DCC10A-RMB-COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

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**Subject:** PCC Prep  
**Location:** 4.4A Commissioner's Small Conference Room

**Start:** Mon 4/16/2018 8:45 AM  
**End:** Mon 4/16/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** HASTINGS, BRIAN S; PETERLIN, MEGHANN K; BOYD, VALERIE S; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) PATRICK S FLANAGAN (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Personal Time

**Start:** Thu 4/19/2018 12:00 PM

**End:** Thu 4/19/2018 3:00 PM

**Recurrence:** (none)

(b) (6), (b) (7)(C)

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**Subject:** Personal Time

**Start:** Thu 4/19/2018 12:00 PM  
**End:** Thu 4/19/2018 3:00 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER



(b) (6), (b) (7)(C)

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**Subject:** Peruvian Delegation/Signing  
**Location:** Treaty Room

**Start:** Tue 4/24/2018 3:00 PM  
**End:** Tue 4/24/2018 4:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** SAUNDERS, IAN C.; OWEN, TODD (b) (6), (b) (7)(C)  
(b) (6) OC BRIEFING STAFF; (b) (6), (b) (7)(C)

BM: Yes

Lead Office: INA

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Phone Call with Kevin McAleenan & Chad Wolf  
**Location:** S1 from residence / Dial-in: (b) (7)(E) / Access Code: (b) (7)(E)  
**Start:** Wed 4/25/2018 7:30 AM  
**End:** Wed 4/25/2018 7:45 AM  
**Show Time As:** Tentative  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Nielsen.Scheduler  
**Required Attendees:** (b) (6)  
(b) (6) Wolf, Chad; (b) (6) ; KEVIN K MCALEENAN  
(b) (6), (b) (7)(C)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6) .

**Requester:**  
S1

**Staff Contact:**  
Chad Wolf

**Attendees:**  
Secretary  
Chad Wolf  
Kevin McAleenan

**Call number:**  
Dial-in: (b) (7)(E)  
Access Code: (b) (7)(E)

(b) (6), (b) (7)(C)

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**Subject:** Prep CBP in the IC  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/19/2018 10:00 AM  
**End:** Thu 4/19/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEY, JENNIFER E.; (b) (6), (b) (7)(C) DCC10A-RMB-  
COMMISSIONER-CN-RM; (b) (6), (b) (7)(C) PEREZ, ROBERT E

Phone: (b) (7)(E)  
Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

---

**Subject:** Prep CBP/EOIR/ICE/USCIS Meeting  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/12/2018 12:30 PM  
**End:** Thu 4/12/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C)  
MEGHANN K PETERLIN (b) (6), (b) (7)(C) FLANAGAN, PATRICK S;  
BOYD, VALERIE S; PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) LUCK,  
SCOTT A (USBP)

(b) (6), (b) (7)(C)

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**Subject:** Prep: Australian Border Force Commissioner  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/23/2018 10:15 AM  
**End:** Mon 4/23/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** MCALEENAN, KEVIN K

**Required Attendees:** LEY, JENNIFER E.; SAUNDERS, IAN C.; (b) (6), (b) (7)(C),  
(b) (6), (b) (7)(C) FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

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**Subject:** Prep: BIEC  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/27/2018 2:00 PM  
**End:** Fri 4/27/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEONARD, JOHN P; HAYES, BRADLEY F; Owen, Todd C (AC OFO); SMITH, BRENDA  
BROCKMAN; OC BRIEFING STAFF; DCC10A-RMB-COMMISSIONER-CN-RM; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) WHITTENBURG, CYNTHIA F; (b) (6), (b) (7)(C) OVERACKER, THOMAS F

BM: Yes  
Lead Office: OT  
OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Prep: Call to A/S (b) (6)  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/23/2018 2:30 PM  
**End:** Mon 4/23/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** BOYD, VALERIE S; (b) (6), (b) (7)(C) MEGHANN K PETERLIN  
(b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S

Phone: (b) (7)(E)

Pin (b) (7)(E)

## C1 Talking Points for A/S (b) (6) Meeting

- I have been meeting with my team internally to develop areas where CBP and the Department of State (DOS) can work in partnership to implement status and departure bonds in the near term.
- We recognize that this is not an issue of “if” we agree on the establishment of bonds, but “how” and “when” to implement them.
- CBP staff previously met with your team on April 3<sup>rd</sup> and discussed a way forward for the maintenance of status and departure bonds. Since then, we have discussed how important it is to develop a process together that works.
  - (b) (6), (b) (7)(C) of OFO and (b) (6), (b) (7)(C) of OCC met with (b) (6), (b) (7)(C) with Consular Affairs and their legal counsel and highlighted their authority to accept bonds for the non-immigrant visa categories of B & F. CBP also stressed that they were not inclined to collect bonds at POE’s given the time/operational constraints and that DoS was best positioned during the visa interview process. However, CBP agreed to conceptually continue the discussion via workgroup (CBP, DoS, ICE) to explore this and other options if need be and/or appropriate.
- After a close examination of existing authority, CBP believes that DOS has the appropriate regulatory authority to manage bonding, but CBP can offer the capability to collect and lodge the funds.
- Existing authority gives State the ability to do the following:
  - Develop a mechanism to issue bonds for aliens applying for B and F visas, including those who are from high overstay countries.
  - Current regulations provide for consular officers to require the posting of a bond with DHS to ensure the alien's departure at the expiration of their authorized stay.
  - DOS should use the above authority to incorporate into the individualized risk assessments that consular officers already conduct at foreign posts during the visa issuance process.
- CBP has extreme operational and time constraints at ports of entry that do not lend themselves to this type of adjudication. Moreover, DHS does not have an existing regulatory mechanism for the issuance process.
- However, CBP wants to collaborate closely with State on implementing B and F visa bonds.



- We are prepared to work with DOS, and within DHS to create a process for lodging and collecting bonds under DHS authority. ICE may be able to offer some assistance.
- As DOS begins to apply INA 221(g) (as implemented by 22 C.F.R §§ 41.31 and 41.61). , we suggest a pilot with a limited number of countries.
- CBP will provide a copy of our draft overstay report which will help shape a pilot program of bond issuance during the consular process.
- We recommend reviewing the report for those posts with double-digit overstay rates, and considering those for priority action.

(b) (6), (b) (7)(C)

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**Subject:** Prep: Delta  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/20/2018 8:00 AM  
**End:** Fri 4/20/2018 8:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** MANAHER, COLLEEN M; (b) (6), (b) (7)(C); DCC10A-RMB-  
COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

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**Subject:** Prep: DG (b) (6)

**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/18/2018 11:30 AM

**End:** Wed 4/18/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6); SAUNDERS, IAN C.; OC BRIEFING STAFF; DCC10A-RMB-COMMISSIONER-CN-RM; SMITH, BRENDA BROCKMAN

(b) (6), (b) (7)(C)

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**Subject:** Prep: Dubai Ports CEO  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/30/2018 1:00 PM  
**End:** Mon 4/30/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEY, JENNIFER E.; MORGAN, JAMESON; SAUNDERS, IAN C.; Owen, Todd C (AC OFO);  
(b) (6), (b) (7)(C); NEW WATCH 7.3C; (b) (6), (b) (7)(C); DCC10A-RMB-  
COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

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**Subject:** Prep: FEDEX  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Thu 4/26/2018 12:00 PM  
**End:** Thu 4/26/2018 12:30 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** OC BRIEFING STAFF; (b) (6), (b) (7)(C) OWEN, TODD  
(b) (6), (b) (7)(C) SMITH, BRENDA BROCKMAN; DCC10A-RMB-  
COMMISSIONER-CN-RM; (b) (6), (b) (7)(C)

BM: Yes  
Lead Office: OTR  
OTR POC: (b) (6), (b) (7)(C)  
Coordinating Offices: OT and OFO  
OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Prep: I&A/CBP Mission Center Meeting  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/27/2018 11:00 AM  
**End:** Fri 4/27/2018 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** LEY, JENNIFER E.; (b) (6), (b) (7)(C) OC  
BRIEFING STAFF;

BM: Yes  
Lead Office: OI  
OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** PREP: Meeting with (b) (6), CRCL  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/19/2018 10:30 AM  
**End:** Thu 4/19/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** OC BRIEFING STAFF; SALAZAR, REBEKAH A.; (b) (6), (b) (7)(C); FLANAGAN, PATRICK S; BOYD, VALERIE S; TIMOTHY QUINN (b) (6), (b) (7)(C)  
L

BM: Yes

Lead Office: PDO

PDO POC: (b) (6), (b) (7)(C)

OC POC: (b) (6), (b) (7)(C) and Valerie Boyd

(b) (6), (b) (7)(C)

**Subject:** Prep: Meeting with Minister of Transport Marc Garneau, Canada  
**Location:** RRB, Secretary's Conference Room

**Start:** Mon 4/9/2018 12:30 PM  
**End:** Mon 4/9/2018 1:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** Wolf, Chad; (b) (6)

(b) (6)

(b) (6) ESEC-BBIC; (b) (6)

KEVIN K MCALEENAN (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Optional Attendees:**

(b) (6)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6).

**Requester:**

S1

**Staff Contact:**

(b) (6)

**Attendees:**

Secretary

Chad Wolf

(b) (6)

(b) (6) TSA

ADM (b) (6) on behalf of ADM (b) (6) USCG

Kevin McAleenan, CBP

(b) (6) Policy

(b) (6) Policy

(b) (6) Policy

**Objective:**

To prep S1 for her meeting with Canadian Transport Minister Marc Garneau. Topics include broad TC-DHS relationship, which includes aviation security, maritime security, other maritime issues such as oil spill response, ice breaking, and ballast water, preclearance, border infrastructure.

**Briefing Materials:**



Bio, briefing memo, talking points

(b) (6), (b) (7)(C)

**Subject:** PREP: NEC Meetings (Section 232 and Chinese Investment) \*new time\*  
**Location:** RRB; 7th Floor SCIF (7.3c)

**Start:** Wed 4/25/2018 10:15 AM  
**End:** Wed 4/25/2018 11:15 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Grady.Scheduler

**Required Attendees:** S2 Internal; (b) (6) MCALEENAN, KEVIN K; (b) (6)  
(b) (6), (b) (7)(C) (b) (6)

(b) (6)

**Optional Attendees:** (b) (6) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

**DO NOT FORWARD OR COPY THIS INVITATION**

If there are any questions, please contact (b) (6)

**Agenda:**

1. PREP: NEC PC on Section 232
  - To discuss whether May 1, 2018 Presidential proclamations should extend or provide for select country exemptions from steel and aluminum tariffs imposed pursuant to Section 232 of the Trade Expansion Act of 1962.
  - U.S. Customs and Border Protection (CBP) would be responsible for administering these changes, which involve policy, programmatic, and technical edits to automated systems. As such, sufficient advance notice of changes, and the mechanism to be used for implementation, remains a priority for DHS equities.
2. PREP: NEC DC on Chinese Investment
  - Discussion will be centered on executive branch action to address concerns about Chinese investment in the U.S. in industries/technologies deemed important to the United States

**Attendees:**

Acting Deputy Secretary

(b) (6), (b) (7)(C)

Kevin McAleenan

(b) (6), (b) (7)(C)

**Briefing Materials:**

Yes

(b) (6), (b) (7)(C)

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**Subject:** Prep: Peruvian Delegation  
**Location:** Commissioner's Small Conference Room

**Start:** Tue 4/24/2018 2:00 PM  
**End:** Tue 4/24/2018 2:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** SAUNDERS, IAN C.; OWEN, TODD (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Prep: TSA/CBP Senior Guidance Team  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/26/2018 3:00 PM  
**End:** Thu 4/26/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S; WAGNER, JOHN P; MANAHER, COLLEEN M; (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) PETERLIN, MEGHANN K;  
(b) (6), (b) (7)(C) LANDFRIED, PHIL A; (b) (6), (b) (7)(C)

**Optional Attendees:**

(b) (6), (b) (7)(C)

**Phone:** (b) (7)(E)  
**Pin:** (b) (7)(E)

**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** [WAGNER, JOHN P \(DFAC OFO\)](#); (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
[PETERLIN, MEGHANN K](#); (b) (6), (b) (7)(C) [LANDERED, PHIL A](#); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
[FLANAGAN, PATRICK S](#); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Prep: TSA/CBP Senior Guidance Team  
**Start:** Thursday, April 26, 2018 3:00:00 PM  
**End:** Thursday, April 26, 2018 3:30:00 PM  
**Location:** Commissioner's Small Conference Room  
**Attachments:** [Draft April 2018 Agenda.docx](#)  
[1. TSA-CBP SGT Briefing Memorandum 25 Apr 18.docx](#)  
[2. International Arrivals -Biometric Exit CBP TSA SGT Traveler Verificat....docx](#)  
[3. Trusted Traveler CBP-TSA SGT GE-Precheck update.docx.dotx.docx](#)  
(b) (7)(E)  
[5.1 CBP- TSA SGT Preclearance Coordination Map April 24 2018 v1E.PPTX](#)  
[6. Admin \(b\) \(6\) Bio.docx](#)  
[Table of Contents.docx](#)  
[5. Preclearance CBP-TSA SGT co.docx](#)

---

Phone (b) (7)(E)

Pin: (b) (7)(E)

**CBP-TSA SENIOR GUIDANCE TEAM (SGT) MEETING**  
**Friday, April 27<sup>th</sup>, 2018**  
**10:00-11:30 am**  
**TSA Headquarters**

**Overview:**

- You will be meeting with (b) (6), Administrator and his senior operational leadership. A full list of participants is below.
- The CBP-TSA SGT meeting will focus on current CBP and TSA coordination, successes of that coordination, and future efforts and improvements.

**Discussion Points:**

**International Arrival and Biometric Exit Working Group:**

- CBP has been working with TSA to leverage CBP's Traveler Verification System (TVS), which biometrically identifies travelers based on facial recognition at the TSA checkpoint to facilitate travelers and create efficiencies for both CBP and TSA.
- A site visit in support of Phase Two of the TSA/CBP pilot, which will introduce a CBP officer response to adjudicate no matches, was planned for April 25, 2018.
- Encourage TSA to work with CBP to explore expanding the use of TVS.
  - Several airlines have expressed interest in using TVS for identity verification for baggage drop.
  - CBP is having discussions with these airlines, but will need TSA cooperation and support.
- Examine methods by which we can ideate processes to involve the domestic traveler population.
  - Utilize passport data on domestic travelers.
  - Offer an "opt-in" method to include travelers willing to volunteer.
  - Integrate with TSA's Credential Authentication Technology (CAT).
- Discuss the prioritization of Secure Flight integration with TVS.
  - Define the requirements and consider a Statement of Work (SOW).
  - Review the potential of having a contract awarded by a TSA vendor.
- Stress the importance of defining the legal framework for a CBPO's law enforcement responses at the TSA checkpoint.
- Comment on the need to redesign TSA checkpoints to support biometric operations.
- Mention that Orlando International Airport (MCO) has recently committed to deploying biometric exit and San Jose International Airport (SJC) is expected to announce their commitment sometime in early May, 2018.

### **Trusted Traveler Working Group:**

- There are significant differences in the application, vetting and enrollment processes for Global Entry (GE) and TSA PreCheck (Pre✓) which limit opportunities for merged functions.
- Considering, however, that both CBP and TSA support a substantial number of enrollment centers (111 for CBP and up to 362 for TSA), there is potential for future cost savings and program efficiencies by leveraging contracted TSA staff at Pre✓ enrollment centers to capture biometrics for some conditionally approved GE applicants.
- This modified enrollment process could provide an expedited pathway for conditionally approved “no hit” GE applicants to submit fingerprints at a TSA Pre✓ enrollment center, trigger early access to Pre✓ benefits, but would still require GE applicants to complete a CBP interview at an Enrollment on Arrival (EOA) airport or GE enrollment center.
- This is a long-term option with unresolved IT, vetting and financial challenges that can only move forward once CBP’s EOA program is mature and CBP is prepared to draw down on GE enrollment center locations.
- TSA benefits - Early trigger of Pre✓ benefits for conditionally approved GE applicants.
- CBP benefits - Would permit CBP to drawdown number of enrollment centers once the EOA program is mature.

### **Intelligence and Vetting Working Group:**

- (b) (7)(E)
- Several of the additional initiatives are currently being pursued while others require further discussion such as : Domestic Aviation Workers, Automated Triage Response,
- Foreign Aviation Workers, CBP Facilitation of DoS U.S. Visa and Passport database to TSA, and Unclassified Common Operating Picture (COP) to name a few.

### **Preclearance Working Group:**

- CBP and TSA are engaged in expansion efforts in 16 countries and 21 airports..
- Key operational Operations efforts between CBP and TSA include: participation in annual Preclearance Consultative Group (PCG) meetings with Department of State (DoS), DHS, CBP, Host Government, and other relevant stakeholders to discuss operational concerns and updates at regional locations. Plus regular communication via in person or telephonic participation in weekly INA calls
- In country assistance through a network of Attachés and TSA Representatives (TSAR)
- CBP Office of Chief Counsel, Preclearance Field Office (PCFO), and TSA Office of Global Strategy continue to make progress on the bilateral agreement and the TSA Memorandum of Cooperation with the United Kingdom



- In the Dominican Republic, TSA continues to work with Grupo Punta Cana aviation security stakeholders on TSA aviation security requirement
- On April 18, PCFO and TSA met to discuss strategy for engagement with the Dutch following meetings in the Netherlands in March with representatives from the Schiphol Group to discuss preclearance operations and aviation security requirements
- TSA and PCFO participated in joint discussions with a delegation from Norway on April 5, 2018. Norway continues to raise concerns over recognition of European Union (EU) aviation security requirements
- December 2017, CBP and TSA participated in the PCG meeting in Ottawa, Canada, where collaboration between TSA and Transport Canada was highlighted in their communications regarding aviation security at existing preclearance locations

**Background:** Last meeting was September 18<sup>th</sup>, 2017 at CBP HQ and the key action items discusses was the continuance of working with DOS to share Visa information and establishment of a Preclearance Working Group.

**PRESS:** none

**CBP/OPA Services Required:** none

**ATTACHMENTS:**

- Meeting agenda
- International Arrivals/ Biometric Exit /Traveler Verification System issue paper
- Trusted Traveler / Global Entry and PreCheck efficiencies issue paper
- Intelligence and Vetting /CBP TSA Collaboration (SSI Password Protected)
- Preclearance CBP TSA SGT
- CBP-TSA Preclearance Coordination Map
- Administrator Pekoske biography

**PARTICIPANTS:**

CBP

Kevin McAleenan, Commissioner

John Wagner, DEAC, OFO

Troy Miller, XD, (b) (7)(E) OFO

Meghann K. Peterlin, XD, PD, OC

(b) (6), (b) (7)(C), (A) DFO, OFO

(b) (6), (b) (7)(C), Senior Advisor, OC

Non-CBP

Administrator (b) (6)

Acting Deputy Administrator (b) (6)

(b) (6) Chief of Staff

(b) (6), Senior Counselor to the Administrator

(b) (6), Senior Counselor to the Administrator

(b) (6), Senior Counselor to the Administrator

(b) (6), Acting Executive Administrator for Operations Support

(b) (6), Operations Chief of Staff

(b) (6), Acting Assistant Administrator Global Strategies

(b) (6), Acting Assistant Administrator Requirements and Capabilities

(b) (6), Senior Advisor, Requirements and Capabilities

(b) (6), TSA Pre✓® Executive Lead

(b) (6), Assistant Administrator Intelligence and Analysis

(b) (6), Executive Director of Vetting, Intelligence and Analysis

(b) (6), Executive Assistant Administrator Security Operations

(b) (6), Acting Director Law Enforcement- Federal Air Marshal Service

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C).

**TSA-CBP Senior Guidance Team meeting  
April 27, 2018**

**Overview:**

- You will be meeting with the Transportation Security Administration (TSA) to discuss the current status and next steps to utilizing CBP's Traveler Verification System (TVS) in the TSA environment.
- You will be discussing TSA's collaboration with CBP on facial biometric operational pilots.
- CBP has been working with TSA to leverage CBP's TVS which biometrically identifies travelers based on facial recognition at the TSA checkpoint to facilitate travelers and create efficiencies for both CBP and TSA.
- A site visit in support of Phase Two of the TSA/CBP pilot, which will introduce a CBP officer response to adjudicate no matches, is planned for April 25, 2018.

**Discussion Points:**

- Thank TSA for the continuing collaboration with CBP, and express appreciation for the partnership.
- Highlight how CBP's vision utilizes biometrics as the transformative agent in improving security, while facilitating and easing legitimate travel. CBP uses the term "Biometric Pathway" to reflect this vision and leverages public-private partnerships in the airport environment to achieve the desired end result.
- Indicate that the backend system can be utilized to improve various processes across the travel continuum, such as for check-in, baggage drop and at the TSA checkpoint.
- Encourage TSA to work with CBP to explore expanding the use of TVS.
  - Several airlines have expressed interest in using TVS for identity verification for baggage drop.
  - CBP is having discussions with these airlines, but will need TSA cooperation and support.
- Examine methods by which we can ideate processes to involve the domestic traveler population.
  - Utilize passport data on domestic travelers.
  - Offer an "opt-in" method to include travelers willing to volunteer.
  - Integrate with TSA's Credential Authentication Technology (CAT).
- Discuss the prioritization of Secure Flight integration with TVS.
  - Define the requirements and consider a Statement of Work (SOW).
  - Review the potential of having a contract awarded by a TSA vendor.
- Stress the importance of defining the legal framework for a CBPO's law enforcement responses at the TSA checkpoint.
- Comment on the need to redesign TSA checkpoints to support biometric operations.
- Mention that Orlando International Airport (MCO) has recently committed to deploying biometric exit and San Jose International Airport (SJC) is expected to announce their commitment sometime in early May, 2018.
- Emphasize the importance of the relationship to advance the DHS mission.

**Background:**

- In March 2017, CBP and TSA partnered to evaluate the use of facial recognition at the TSA checkpoint for identity verification. The overall goal of the partnership is to enhance security and utilization of resources, while moving towards a frictionless travel experience.
- Leveraging the TVS, CBP and TSA developed a pilot to test facial matching at a TSA checkpoint. Phase One of the pilot focused on data collection to determine the feasibility of capturing photos at the TSA checkpoint to biometrically identify travelers departing on international flights.
  - The primary objectives of Phase One of the pilot were to test whether the match rate at the TSA checkpoint was comparable to what was observed by CBP at exit from the United States, and to determine the performance of matching in a gallery whose size was significantly larger than that of a single flight.
  - No changes were made to TSA operations during the first phase of the pilot.
  - No action was taken by CBP or TSA if a traveler did not match to a photo in the gallery.
  - Phase One of the pilot ran for 30 days (October 11 – November 10, 2017) at Terminal 7 of JFK Airport.
  - Phase One of the TSA pilot demonstrated that a satisfactory match rate in the mid-90s percentile could be achieved at the TSA checkpoint.
- Phase Two of the pilot is being planned for the Thomas Bradley International Terminal (TBIT) at LAX in the summer of 2018.
  - In Phase Two, the first step will now involve the traveler approaching the camera to initiate the image capture. After the photo is captured, the matching response and limited biographic information will be displayed to the TSA Travel Document Checker (TDC) on a mobile device.
  - If the image is matched and the biographic data from CBP corresponds to the boarding pass, the TDC will scan the boarding pass to verify its authenticity and the traveler will proceed to the appropriate screening lane.
  - If the biographic data from CBP does not match the boarding pass, or the image is not matched, the TDC will process the traveler utilizing TSA's current standard operating procedures and then refer the traveler to a CBP officer.
    - The CBP officer will perform an inspection of the traveler utilizing a mobile device (for non USC's) to confirm identity and citizenship before the traveler proceeds to the security screening area.
- The ultimate goal for CBP and TSA will be to trial TVS in lieu of a TDC.
  - CBP and TSA are working together to integrate the Secure Flight indicator into a single TVS response, and are hopeful that this third phase of the pilot can be implemented by Q1 of CY 2019.

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)

## **CBP – TSA Senior Guidance Team Meeting**

**April 27, 2018**

### **Topic:**

- CBP and TSA collaboration to identify efficiencies between the Global Entry (GE) and PreCheck (Pre✓) Programs

### **Overview:**

- There are significant differences in the application, vetting and enrollment processes for Global Entry (GE) and TSA PreCheck (Pre✓) which limit opportunities for merged functions.
- Considering, however, that both CBP and TSA support a substantial number of enrollment centers (111 for CBP and up to 362 for TSA), there is potential for future cost savings and program efficiencies by leveraging contracted TSA staff at Pre✓ enrollment centers to capture biometrics for some conditionally approved GE applicants.
- This modified enrollment process could provide an expedited pathway for conditionally approved “no hit” GE applicants to submit fingerprints at a TSA Pre✓ enrollment center, trigger early access to Pre✓ benefits, but would still require GE applicants to complete a CBP interview at an Enrollment on Arrival (EOA) airport or GE enrollment center.
- This is a long-term option with unresolved IT, vetting and financial challenges that can only move forward once CBP’s EOA program is mature and CBP is prepared to draw down on GE enrollment center locations.

### **Discussion Points:**

#### **Challenges:**

- Any change in CBP and TSA enrollment processes would have a major impact to IT infrastructure:
  - Moving forward this option now would compete with the Trusted Traveler Program (TTP) priority effort to modernize GE processing (integration of facial and deployment of modified kiosks to accept biometrics in support of a streamlined EOA process).
  - Would require redesign of PASS ID assignments to activate “Known Traveler Number”.
- Security vulnerabilities:
  - No mechanism currently exists for contacted TSA personnel to manage wanted persons hits generated after conditional GE approval is granted.
  - No recurrent applicant vetting is currently in place to cover the period between biometric submission at a Pre✓ location and completion of a GE interview.
  - A Privacy Impact Assessment (PIA) is required to verify compliance between CBP’s Global Entry System (GES) and TSA’s biometric collection.
- Fee differences:
  - Potential to negatively impact CBP’s active effort to harmonize TTP application fees.

- Possible requirement of a GE application fee reduction if TSA becomes responsible for payment of biometric submission (\$22 million paid by CBP to the FBI in FY17).
- Increased customer service demands from both CBP and TSA:
  - Would require two touchpoints for GE applicants: one for biometric capture by TSA, one with CBP to complete GE interview.
  - Requirement to augmented Help Desk personnel to support increased public inquiries.
  - CBP and TSA info center queues will surge.

**TSA Benefits:**

- Early trigger of Pre✓ benefits for conditionally approved GE applicants.

**CBP Benefit:**

- Would permit CBP to drawdown number of enrollment centers once the EOA program is mature.

**Proposed Next Steps:**

- Postpone further action on biometric capture for GE applicants at Pre✓ enrollment centers until the EOA program is mature.
- Focus on continued CBP/TSA collaboration on facial biometric operational pilots.
- CBP and TSA will continue to establish consistent public facing messaging to enhance brand clarity and provide customers with a streamlined comparison tool across the DHS, CBP and TSA websites.

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)

## CBP-TSA SENIOR GUIDANCE TEAM (SGT) MEETING

### Overview:

- You will be meeting with (b) (6), Administrator and his senior operational leadership. A full list of participants is below.
- The CBP-TSA SGT meeting will focus on current CBP and TSA coordination, successes of that coordination, and future efforts and improvements.

### International Arrival and Biometric Exit Working Group:

- CBP has been working with TSA to leverage CBP's Traveler Verification System (TVS), which biometrically identifies travelers based on facial recognition at the TSA checkpoint to facilitate travelers and create efficiencies for both CBP and TSA.
- A site visit in support of Phase Two of the TSA/CBP pilot, which will introduce a CBP officer response to adjudicate no matches, was planned for April 25, 2018.
- Encourage TSA to work with CBP to explore expanding the use of TVS.
  - Several airlines have expressed interest in using TVS for identity verification for baggage drop.
  - CBP is having discussions with these airlines, but will need TSA cooperation and support.
- Examine methods by which we can ideate processes to involve the domestic traveler population.
  - Utilize passport data on domestic travelers.
  - Offer an "opt-in" method to include travelers willing to volunteer.
  - Integrate with TSA's Credential Authentication Technology (CAT).
- Discuss the prioritization of Secure Flight integration with TVS.
  - Define the requirements and consider a Statement of Work (SOW).
  - Review the potential of having a contract awarded by a TSA vendor.
- Stress the importance of defining the legal framework for a CBPO's law enforcement responses at the TSA checkpoint.
- Comment on the need to redesign TSA checkpoints to support biometric operations.
- Mention that Orlando International Airport (MCO) has recently committed to deploying biometric exit and San Jose International Airport (SJC) is expected to announce their commitment sometime in early May, 2018.

### Trusted Traveler Working Group:

- There are significant differences in the application, vetting and enrollment processes for Global Entry (GE) and TSA PreCheck (Pre✓) which limit opportunities for merged functions.
- Considering, however, that both CBP and TSA support a substantial number of enrollment centers (111 for CBP and up to 362 for TSA), there is potential for future cost savings and program efficiencies by leveraging contracted TSA staff at Pre✓ enrollment centers to capture biometrics for some conditionally approved GE applicants.

- This modified enrollment process could provide an expedited pathway for conditionally approved “no hit” GE applicants to submit fingerprints at a TSA Pre✓ enrollment center, trigger early access to Pre✓ benefits, but would still require GE applicants to complete a CBP interview at an Enrollment on Arrival (EOA) airport or GE enrollment center.
- [REDACTED] (b) (5)  
[REDACTED]  
[REDACTED]
- TSA benefits - Early trigger of Pre✓ benefits for conditionally approved GE applicants.
- CBP benefits - Would permit CBP to drawdown number of enrollment centers once the EOA program is mature.

#### **Intelligence and Vetting Working Group:**

- TSA Office of Intelligence and Analysis (OIA) and CBP [REDACTED] (b) (7)(E) are collaboratively pursuing joint initiatives to advance intelligence and operational awareness specifically in the area of insider threats.
- Several of the additional initiatives are currently being pursued while others require further discussion such as : Domestic Aviation Workers, Automated Triage Response,
- Foreign Aviation Workers, CBP Facilitation of DoS U.S. Visa and Passport database to TSA, and Unclassified Common Operating Picture (COP) to name a few.

#### **Preclearance Working Group:**

- CBP and TSA are engaged in 18 Expansion efforts.
- Key operational Operations efforts between CBP and TSA include: participation in annual Preclearance Consultative Group (PCG) meetings with Department of State (DoS), DHS, CBP, Host Government, and other relevant stakeholders to discuss operational concerns and updates at regional locations. Plus regular communication via in person or telephonic participation in weekly INA calls
- In country assistance through a network of Attachés and TSA Representatives (TSAR)
- CBP Office of Chief Counsel, Preclearance Field Office (PCFO), and TSA Office of Global Strategy continue to make progress on the bilateral agreement and the TSA Memorandum of Cooperation with the United Kingdom

(b) (5)



~~FOR OFFICIAL USE ONLY~~

- December 2017, CBP and TSA participated in the PCG meeting in Ottawa, Canada, where collaboration between TSA and Transport Canada was highlighted in their communications regarding aviation security at existing preclearance locations

**Background:** Last meeting was September 18<sup>th</sup>, 2017 at CBP HQ and the key action items discusses was the continuance of working with DOS to share Visa information and establishment of a Preclearance Working Group.

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C) .

~~FOR OFFICIAL USE ONLY~~

(b) (5)

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- 1. CBP-TSA SGT Briefing Memorandum**
- 2. Update Inter. Arrivals/ Biometric Exit Working Group**
- 3. Update Trusted Traveler Working Group**
- 4. Intel and Vetting Working Group**
- 5. Preclearance Working Group**
- 6. TSA Administrator (b) (6)**

(b) (6), (b) (7)(C)

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**Subject:** Prep: Wired Interview  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/26/2018 8:30 AM  
**End:** Thu 4/26/2018 9:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6); MEEHAN, ANDREW C; SCHIERMEYER, CORRY N; FLANAGAN, PATRICK S; BOYD, VALERIE S

(b) (6), (b) (7)(C)

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**Subject:** Safe Third Discussion

**Location:** Telecon: (b) (7)(E)

**Start:** Thu 4/5/2018 10:45 AM

**End:** Thu 4/5/2018 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6) Scheduler, Cissna; (b) (6)  
(b) (6) BOYD, VALERIE S; (b) (6), (b) (7)(C) FLANAGAN, PATRICK S

Phone: (b) (7)(E)

Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

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**Subject:** Section 232 May 1st Deadline Principals Meeting  
**Location:** WHSR JFK

**Start:** Wed 4/25/2018 12:00 PM  
**End:** Wed 4/25/2018 1:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6) EOP/WHO

Good Afternoon,

Assistant to the President for Economic Policy (b) (6) will host a White House Principals meeting to discuss a Presidential proclamation to address the May 1<sup>st</sup> deadline for temporary exemption from steel and aluminum tariffs for certain countries.

Please confirm your attendance for the meeting. Proxies allowed, plus ones are indicated below.

**Date:** Wednesday, April 25, 2018

**Time:** 1:00 – 2:30 pm

**Location:** WHSR JFK

For those needing to submit WAVES information, please use the following link:

(b) (7)(E)

An agenda and read-ahead will be provided ahead of the Principals meeting.

#### Invited Participants

Vice President Pence  
Secretary Mnuchin  
Secretary Mattis  
Secretary Nielsen  
Secretary Perdue  
Secretary Ross +1  
Ambassador (b) (6) +1  
Acting Secretary Sullivan  
Director (b) (6)  
Director Mulvaney  
Commissioner McAleenan  
APNSA (b) (6)  
Chairman (b) (6)  
(b) (6) +1  
(b) (6)  
(b) (6) +1

(b) (6)

For those needing to submit WAVES information, please use the following link:

Thank you,

(b) (6)

National Security Council

The White House

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Senasica Signing

**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/13/2018 11:30 AM

**End:** Fri 4/13/2018 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C); FLANAGAN, PATRICK S



(b) (6), (b) (7)(C)

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**Subject:** Speech Remarks Review  
**Location:** Commissioner's Small Conference Room

**Start:** Thu 4/26/2018 3:30 PM  
**End:** Thu 4/26/2018 4:15 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) BOYD, VALERIE S; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)  
MEEHAN, ANDREW C; DCC10A-RMB-COMMISSIONER-CN-RM; (b) (6), (b) (7)(C)

**Optional Attendees:** HAYES, BRADLEY F

Speeches to discuss/review:

- Valor Memorial
- Global Supply Chain Summit
- NoVA B2G Conference
- National Maritime Day

(b) (6), (b) (7)(C)

---

**Subject:** Stephen Miller  
**Location:** Miller's Office / West Wing

**Start:** Mon 4/9/2018 3:00 PM  
**End:** Mon 4/9/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

(b) (6) will meet Commissioner in West Wing Lobby

(b) (6), (b) (7)(C)

---

**Subject:** Strategic Initiatives Group  
**Location:** Commissioner's Office

**Start:** Fri 4/13/2018 3:00 PM  
**End:** Fri 4/13/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** MEGHANN K PETERLIN (b) (6), (b) (7)(C)  
FLANAGAN, PATRICK S

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** SVTC to discuss JIATF-S Trip \*ADM (b) (6) to Chair\*  
**Location:** NAC, Building 5 SCIF / ADM (b) (6) from USCG HQ

**Start:** Wed 4/18/2018 10:00 AM  
**End:** Wed 4/18/2018 10:30 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Nielsen.Scheduler

**Required Attendees:** (b) (6)  
(b) (6) ESEC-BBIC; (b) (6); Homan, Thomas; Hull, Lisa  
(b) (6) ICE.Scheduler (b) (7)(E) (b) (6)  
(b) (6) MCALEENAN, KEVIN K; (b) (6), (b) (7)(C) (b) (6)  
(b) (6) SBS-All; (b) (6) Voice & Video Services; Wolf, Chad;  
(b) (6) YOUNG, EDWARD E; (b) (6)  
**Optional Attendees:** (b) (6)

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If there are any questions, please contact (b) (6) >.

**Requester:**  
S1

**DHS Staff Lead:**  
(b) (6)

**Attendees:**  
(b) (6) (from NAC SCIF)  
(b) (6) OPA (from NAC SCIF)  
RDM (b) (6), MIL (from USCG HQ)  
ADM (b) (6), USCG (from USCG HQ)  
Eddie Young on behalf of Kevin McAleenan, CBP (from CBP) (b) (6) on behalf Tom Homan, ICE (from ICE (b) (6))  
(b) (6), Advance

**External Attendees:**  
ADM (b) (6) SOUTHCOM  
LTG (b) (6), NORTHCOM  
RADM (b) (6), JIATF-SOUTH

**External Scheduling Contacts:**  
ADM (b) (6) office / SOUTHCOM  
(b) (6) (scheduling)

(b) (6)

RADM (b) (6)'s office / JIATF-SOUTH

(b) (6) (scheduling)

(b) (6)

LTG (b) (6) office / NORTHCOM

(b) (6) (scheduling)

(b) (6), (b) (7)(C)

**Objective:**

In advance of this POTUS trip to Key West, USCG Commandant (b) (6) will chair a SVTC with ADM (b) (6) (SOUTHCOM), RADM (b) (6) (JIATF-S) and LTG (b) (6) (NORTHCOM) to discuss POTUS objectives and flow of show. The Secretary will not join this conversation, which is a change to the original schedule.

**Briefing Materials:**

Bios, current trip agenda

(b) (6), (b) (7)(C)

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**Subject:** Tag Up w/AC Klein  
**Location:** Commissioner's Office  
  
**Start:** Fri 4/13/2018 11:00 AM  
**End:** Fri 4/13/2018 11:15 AM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** FLANAGAN, PATRICK S; KLEIN, MATTHEW (OPR)

(b) (6), (b) (7)(C)

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**Subject:** Tag Up w/ (b) (6)  
**Location:** Commissioner's Office  
  
**Start:** Tue 4/24/2018 4:50 PM  
**End:** Tue 4/24/2018 5:20 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** (b) (6)

(b) (6), (b) (7)(C)

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**Subject:** Tag Up w/EAC Perez  
**Location:** Commissioner's Office  
  
**Start:** Wed 4/18/2018 4:00 PM  
**End:** Wed 4/18/2018 4:30 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** PEREZ, ROBERT E



(b) (6), (b) (7)(C)

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**Subject:** Tag Up w/EAC Perez  
**Location:** Commissioner's Office  
  
**Start:** Tue 4/24/2018 4:00 PM  
**End:** Tue 4/24/2018 4:15 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** PEREZ, ROBERT E

(b) (6), (b) (7)(C)

---

**Subject:** Tag Up w/EAC Perez  
**Location:** Commissioner's Office  
  
**Start:** Thu 4/12/2018 2:45 PM  
**End:** Thu 4/12/2018 3:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** PEREZ, ROBERT E; FLANAGAN, PATRICK S

(b) (6), (b) (7)(C)

---

**Subject:** Tag Up w/EAC Young  
**Location:** Commissioner's Office

**Start:** Fri 4/6/2018 1:00 PM  
**End:** Fri 4/6/2018 1:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** YOUNG, EDWARD E; BOYER, STEPHEN A; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Tag up w/ (b) (6)  
**Location:** Commissioner's Office  
  
**Start:** Tue 4/24/2018 2:30 PM  
**End:** Tue 4/24/2018 3:00 PM  
  
**Recurrence:** (none)  
  
**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

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**Subject:** Telecon: w/Partnership for Public Service  
**Location:** Commissioner's Small Conference Room

**Start:** Wed 4/11/2018 1:30 PM  
**End:** Wed 4/11/2018 2:15 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) DCC10A-RMB-COMMISSIONER-CN-RM; OC BRIEFING STAFF;  
FLANAGAN, PATRICK S; BOYD, VALERIE S

Phone: (b) (7)(E)  
Pin: (b) (7)(E)

BM: Yes

Lead Office: ES

OC POC: (b) (6), (b) (7)(C)

Purpose: Partnership for Public Service will be talking to the Commission about the LTA and to get clarity about his expectations and outcomes.

**Meeting w/Partnership for Public Service  
April 11, 2018  
2:30 PM  
Commissioner's Small Conference Room**

**Overview:**

- C1 is scheduled to be interviewed by Mr (b) (6) and Ms (b) (6) from the Partnership for Public Service (PPS) on 11 April from 2:30 pm – 3:15 pm.
- Purpose of the interview is to get clarity about C1 expectations and desired outcomes for the upcoming Leadership Team Accelerator (LTA). The interview is confidential.
- A list of questions will be provided to C1 office 2 days prior to the interview.
- A full list of invitees is below.

**Discussion Points:**

- Likely discussion topics in addition to C1 expectations and desired outcomes include the agenda and topics to be discussed at the event, deliverables both during and after the event, and the flow of a typical LTA.

**Watch Out For/ If Asked:**

- N/A

**Background:**

- The PPS is a nonprofit, nonpartisan organization that strives for a more effective government for the American people.
- PPS offered in late 2017 to conduct an LTA for CBP executive leaders. This was originally scheduled for 10 Jan, but was rescheduled due to internal PPS scheduling challenges.
- The LTA is now scheduled for 9:00 am – 1:00 pm on 25 April 2018 at Partnership for Public Service office, 1100 New York Avenue NW, Ste 200E, Washington, DC 20005.
- In preparation for the LTA on April 25, facilitators from the PPS will be conducting confidential interviews with scheduled participants to help inform the retreat agenda.
  - Current scheduled participants include C1, C2, the EACs and DEACs.
  - Interviews are typically 30 minutes and held over the phone.
- These interviews will be instrumental in assessing the senior team's current state, as well as requirements to prepare the executive team to lead effectively in the future.

**PRESS:** N/A

**CBP/OPA Services Required:**

- N/A

**ATTACHMENTS:** (Please use bullets rather than numbers or letters)

- None

**PARTICIPANTS:**

CBP  
Commissioner  
EAC Kolbe

Non-CBP

Mr. (b) (6), Vice President of Leadership and Innovation, Partnership for Public Service  
(b) (6), Director, Center for Government Leadership, Partnership for Public Service

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)



Leadership Team Accelerator: U.S. Customs and Border Protection  
Leadership Team Interviews

- I. Person and Position**
  - Please tell us a bit about your current role and what you are accountable for in your position at Customs and Border Protection.
- II. Perspectives on priorities and alignment**
  - From your perspective, what is the current vision and what are the key priorities for Customs and Border Protection?
  - On a scale of 1-10, how aligned would you say the CBP leadership team is about the agency's vision and priorities?
  - Across the leadership team, where do you think there is greatest alignment around vision and priorities? Where are there still questions or points of disagreement?
- III. Perspectives on operating model / “norms”**
  - How would you describe how the leadership team works together today in 3 to 5 words?
  - Which additional attributes should the leadership team aspire to adopt if CBP is to successfully achieve its priorities and goals?
  - What is your sense of the key issues and areas of concern for the group? What are the key challenges and opportunities facing this group at the agency level?
  - What would it take for the leadership team to reach these aspirations? (Explore if it needs to be a team, do they share common ground?).
- IV. Perspectives on efficiency and effectiveness**
  - What do you see as the 2-3 largest opportunities for increased efficiency and effectiveness at CBP?
  - If you could change CBP in 2-3 “game-changing” ways, what would you do?
- V. Closing**
  - What would make the *April 25<sup>th</sup>* retreat most useful to the leadership team?
  - Is there anything you think the Commissioner should hear or be aware of that he is not currently hearing/aware of?



(b) (6), (b) (7)(C)

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**Subject:** Total Flow Measures  
**Location:** Commissioner's Small Conference Room

**Start:** Mon 4/30/2018 9:00 AM  
**End:** Mon 4/30/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP); HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) BOYD, VALERIE S; LUCK, SCOTT A (USBP); DCC10A-RMB-COMMISSIONER-CN-RM; OC BRIEFING STAFF

BM: Yes

Lead Office: USBP

OC POC: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** Transition Steps  
**Location:** Commissioner's Small Conference Room  
  
**Start:** Mon 4/23/2018 1:45 PM  
**End:** Mon 4/23/2018 2:15 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Organizer:** CBP COMMISSIONER SCHEDULER  
**Required Attendees:** KOLBE, KATHRYN; PROVOST, CARLA (USBP); FLANAGAN, PATRICK S; DCC10A-RMB-COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

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**Subject:** Travel to 1717 H St

**Start:** Mon 4/30/2018 1:30 PM

**End:** Mon 4/30/2018 2:00 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

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**Subject:** Travel to DULLES

**Start:** Mon 4/16/2018 3:15 PM

**End:** Mon 4/16/2018 4:00 PM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Travel to EEOB

**Start:** Mon 4/9/2018 9:30 AM  
**End:** Mon 4/9/2018 10:00 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Travel to Fox Studios

**Start:** Mon 4/16/2018 5:30 AM

**End:** Mon 4/16/2018 6:00 AM

**Recurrence:** (none)

**Organizer:** CBP COMMISSIONER SCHEDULER

(b) (6), (b) (7)(C)

---

**Subject:** Travel to Hill

**Start:** Thu 4/26/2018 10:00 AM

**End:** Thu 4/26/2018 10:30 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Travel to Hill

**Start:** Tue 4/10/2018 4:30 PM

**End:** Tue 4/10/2018 5:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K



(b) (6), (b) (7)(C)

---

**Subject:** Travel to Mexican Embassy

**Start:** Mon 4/23/2018 3:00 PM

**End:** Mon 4/23/2018 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:**

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**Subject:** Travel to NAC

**Start:** Mon 4/30/2018 2:30 PM  
**End:** Mon 4/30/2018 3:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Travel to RRB

**Start:** Thu 4/26/2018 11:30 AM

**End:** Thu 4/26/2018 12:00 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Travel to RRB

**Start:** Fri 4/27/2018 10:30 AM

**End:** Fri 4/27/2018 11:00 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Travel to RRB

**Start:** Fri 4/6/2018 11:00 AM  
**End:** Fri 4/6/2018 11:30 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

---

**Subject:** Travel to RRB

**Start:** Mon 4/9/2018 4:00 PM

**End:** Mon 4/9/2018 4:30 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

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**Subject:** Travel to RRB

**Start:** Tue 4/10/2018 3:00 PM

**End:** Tue 4/10/2018 3:30 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

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**Subject:** Travel to TSA

**Start:** Fri 4/27/2018 8:30 AM

**End:** Fri 4/27/2018 9:00 AM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K



(b) (6), (b) (7)(C)

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**Subject:** Travel

**Start:** Tue 4/10/2018 2:00 PM  
**End:** Tue 4/10/2018 2:30 PM

**Recurrence:** (none)

**Organizer:** MCALEENAN, KEVIN K

(b) (6), (b) (7)(C)

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**Subject:** TSA Administrator to Call C1  
**Location:** Phone: Dial (b) (6), (b) (7)(C)

**Start:** Thu 4/26/2018 2:45 PM  
**End:** Thu 4/26/2018 3:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6)  
**Required Attendees:** (b) (6), (b) (7)(C)

Administrator (b) (6) will dial (b) (7)(E) in regards to Friday's TSA/CBP Senior Leadership Meeting.  
Note: Administrator will be calling from (b) (6)

POC: (b) (6) or (b) (6) @ (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**Subject:** TSA/CBP Senior Leadership Meeting  
**Location:** TSA HQ

**Start:** Fri 4/27/2018 9:00 AM  
**End:** Fri 4/27/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b) (6)  
**Required Attendees:** CBP COMMISSIONER SCHEDULER; WAGNER, JOHN P

For assistance, please contact:

(b) (6)  
Executive Assistant  
Office of the Administrator  
Transportation Security Administration  
(b) (6), (b) (7)(C)  
(b) (6)

(b) (6), (b) (7)(C)

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**Subject:** Update Call  
**Location:** Phone: (b) (7)(E)

**Start:** Mon 4/30/2018 6:15 PM  
**End:** Mon 4/30/2018 6:45 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** AKI, SIDNEY K; OWEN, TODD (b) (6), (b) (7)(C) FLANAGAN, PATRICK S;  
FLORES, PETE ROMERO

Phone: (b) (7)(E)  
Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

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**Subject:** Updates to CBP's directive on summons pursuant to 19 USC 1509  
**Location:** Commissioner's Small Conference Room

**Start:** Fri 4/13/2018 10:00 AM  
**End:** Fri 4/13/2018 10:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) FALK, SCOTT K (OCC); (b) (6), (b) (7)(C)  
(b) (6) KLEIN, MATTHEW (OPR); (b) (6), (b) (7)(C) OC  
BRIEFING STAFF; FLANAGAN, PATRICK S; LADOWICZ, JOHN P; LOWRY, KIM M  
**Optional Attendees:** DCC10A-RMB-COMMISSIONER-CN-RM

BM: Yes

Lead Office: OCC

OC POC: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C) on behalf of [CBP COMMISSIONER SCHEDULER](#)  
**To:** [FALK, SCOTT K \(OCC\)](#); (b) (6), (b) (7)(C) [KLEIN, MATTHEW](#)  
[\(OPR\)](#); (b) (6), (b) (7)(C) [OC BRIEFING STAFF](#); (b) (6), (b) (7)(C) FLANAGAN, PATRICK S;  
LADOWICZ, JOHN P; LOWRY, KIM M  
**Cc:** [DCC10A-RMB-COMMISSIONER-CN-RM](#)  
**Subject:** Updates to CBP's directive on summons pursuant to 19 USC 1509  
**Start:** Friday, April 13, 2018 10:00:00 AM  
**End:** Friday, April 13, 2018 10:30:00 AM  
**Location:** Commissioner's Small Conference Room  
**Attachments:** [C1Briefing1509SummonsDirective\(2\).dotx](#)  
(b) (5)

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BM: Yes

Lead Office: OCC

OC POC: (b) (6), (b) (7)(C)

**Updates to CBP Directive on Summons Pursuant to 19 U.S.C § 1509**

**April 10, 2018**

**2-2:30pm**

**Commissioner's Small Conference Room**

**Overview:**

- The purpose of this meeting is to provide you with a status of CBP revisions to Customs Directive 4210-012 (Use of Customs Summons Authority under 19 U.S.C. § 1509).
- As you previously requested, the Office of Chief Counsel (OCC) has worked with all applicable CBP offices, as has coordinated with Immigration and Customs Enforcement (ICE), Office of the Principal Legal Advisor (OPLA), to develop a revised draft 1509 Summons Directive.
- You will be meeting with Chief Counsel Scott Falk and Assistant Commissioner Matthew Klein. A full list of participants is below.

**Discussion Points:**

(b) (5)

**Decision Point:**

(b) (5)

**Background:**

- The need for revisions to the 1509 Summons Directive was prompted by the lawsuit filed by Twitter on April 6, 2017, in response to CBP-OPR's issuance of a 1509 summons in an internal misconduct matter (suit subsequently dismissed after CBP withdrew the summons).
- Thereafter, OCC conducted a legal analysis of 19 U.S.C. § 1509 to determine appropriate uses of this authority, including uses in OPR internal misconduct cases.
- You were previously briefed on this matter on May 22, 2017, after the Twitter lawsuit had been dismissed, and in preparation for the Acting Assistant Commissioner's participation in Hill briefings regarding the Twitter matter.
- During the May 2017 briefing, you directed that OCC develop a draft revised directive and then undertake the review process within CBP for the 1509 summons Directive, engaging all appropriate offices. You also requested that, in the interim, written guidance be provided to OPR field agents requiring approval from appropriate ACC offices prior to OPR issuance of a section 1509 summons. OPR issued such written guidance in June 2017. Additionally, OCC provided training on the use of the 1509 summons to OPR agents in July 2017.

**PRESS:**

None.

**CBP/OPA Services Required:**

None.

**ATTACHMENTS:**

- Draft Revised 1509 Summons Directive (noting ICE differing view)

**PARTICIPANTS:**

CBP

Commissioner

Scott Falk, Chief Counsel

(b) (6), (b) (7)(C) Associate Chief Counsel, Enforcement and Operations

(b) (6), (b) (7)(C), Deputy Associate Chief Counsel, Enforcement and Operations

Matthew Klein, Assistant Commissioner, Office of Professional Responsibility

(b) (6), (b) (7)(C), Senior Advisor to the Assistant Commissioner, OPR

**Staff Responsible for Briefing Memo:**

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

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**Subject:** Valor Memorial Prep (Family Dynamics)  
**Location:** Commissioner's Office

**Start:** Thu 4/26/2018 12:30 PM  
**End:** Thu 4/26/2018 1:00 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) DCC10A-RMB-COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)

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**Subject:** Wired Interview

**Location:** (b) (6), (b) (7)(C)

**Start:** Thu 4/26/2018 9:30 AM

**End:** Thu 4/26/2018 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** CBP COMMISSIONER SCHEDULER

**Required Attendees:** OC BRIEFING STAFF; (b) (6), (b) (7)(C) SCHIERMEYER, CORRY N; MEEHAN, ANDREW C;  
BOYD, VALERIE S; FLANAGAN, PATRICK S

BM: Yes

Lead Office: OPA

OC POC: Valerie Boyd